Integrity of Governance?

Panel: How Broad is Public Integrity? A Debate on the Definition of Official Misconduct and Corruption

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Definitions of Ethical Public Behavior
Developed by the Quality of Governance Research Group.... Focus on ‘Integrity’...
INTEGRITY?

1 Integrity as *wholeness*
2 Integrity as integrated in the *environment*
3 Integrity as *professional responsibility*
4 Integrity as conscious open acting based on *moral reflection*
5 Integrity as a (*number of*) *value(s)* incl. incorruptibility
6 Integrity as accordance with *laws and codes*
7 *Integrity as accordance with relevant moral values and norms*
8 Integrity as *exemplary* moral behavior
Ethics and Integrity of Governance

Central Concepts

Governance: authoritative policy-making on collective problems and interests and implementation of these policies

Integrity: characteristic or a quality referring to accordance with relevant moral values and norms
  Moral: characteristic of right or wrong, good or bad (general and unavoidable)

Integrity violation: behavior that violates the relevant moral values and norms

Corruption: the misuse of (public) authority because of the private benefits
When

**Integrity violations concern**: behavior that violates the relevant moral values and norms &

**Corruption**: misuse of (public) authority because of the private benefits

How crucial or dominant is corruption for the Integrity of Governance??

NOT THAT CRUCIAL IN ‘WESTERN’ SOCIETIES ??
Typology of Integrity Violations

1. corruption: bribing
2. corruption: favoritism
3. conflict of interest (gifts, jobs etc.)
4. fraud and theft of resources
5. waste and abuse of resources
6. break rules / misuse power for the organization
7. misuse and manipulation of information
8. indecent treatment colleagues, citizens
9. private time misconduct
### Violations Research Netherlands 2014 De Graaf

<table>
<thead>
<tr>
<th>Type of violation</th>
<th>Frequency</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Conflict of interest through gifts</td>
<td>13</td>
<td>1.0%</td>
</tr>
<tr>
<td>Private time misconduct</td>
<td>31</td>
<td>1.0%</td>
</tr>
<tr>
<td>Conflict of interest through sideline activities</td>
<td>128</td>
<td>6.0%</td>
</tr>
<tr>
<td>Misuse and manipulation of information</td>
<td>137</td>
<td>6.0%</td>
</tr>
<tr>
<td>Corruption / bribery</td>
<td>147</td>
<td>7.0%</td>
</tr>
<tr>
<td>Fraud, theft</td>
<td>176</td>
<td>8.0%</td>
</tr>
<tr>
<td>Waste and abuse of resources</td>
<td>427</td>
<td>20.0%</td>
</tr>
<tr>
<td>Misuse of authority</td>
<td>527</td>
<td>24.0%</td>
</tr>
<tr>
<td>Inappropriate behavior</td>
<td>568</td>
<td>26.0%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>2154</strong></td>
<td><strong>99.0%</strong></td>
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- conflict of interest / favoritism
- fraud with public resources
- handling confidential information
- inappropriate / indecent behavior
- private time misbehavior
(→ social media)
Integritism?

integrity judgments are inappropriate (values or norms non-moral or irrelevant)

Context: **Quality** of Governance

= Manifold Values
GOOD GOVERNANCE?

Manifold values

Democracy
Responsiveness
Transparency

Effectiveness
Efficiency

Integrity

Rule of Law
1. Manifold Values. Integrity in context.
2. Integrity crucial, beyond corruption
3. Integrity violations diverse, in particular in ‘the West’
4. Danger of integritism…
May be also useful as food for thought…


See also [www.fsw.vu.nl/huberts](http://www.fsw.vu.nl/huberts)