Welcome to Denver! We hope that you enjoy your stay in the beautiful city we call home.

Congratulations to our colleague Dr. Mary Guy, winner of the 2018 Dwight Waldo Award! We will celebrate her achievement at a reception on Sunday, March 11. Please join us!

SPA faculty publishes research and textbooks on a wide range of topics in the field. Recent book publications include:


spa.ucdenver.edu
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www.aspanet.org/conference2018
Dear Colleagues:

Welcome to Denver and the mountainous West! We are delighted to hold ASPA’s 79th Annual Conference in a location that perfectly symbolizes our theme: Mission Focused and Service First: Creating Innovative Solutions. As we focus this year’s conference on public sector innovation, few cities are better positioned to host these discussions than Denver. Innovation surrounds us in this beautiful city, as do the many public administration issues familiar to all of us: inclusion, technology, ethics, military service, climate, public health and more.

Denver and this conference also are a most fitting place to highlight mission and service. Public administration continues to face unprecedented challenges as public employees manage larger and larger communities and programs with fewer and fewer resources. This year’s 10 session tracks will provide academics and practitioners alike a wide range of take-away resources as we definitively bridge theory and practice. Sessions will provide opportunities not only for researchers and academicians to demonstrate their work, but also highlight ways practitioners can put that work to use.

In keeping with our theme, we will salute individuals who embody the ideals of those for whom our lectures our named, including Elliot Richardson, Donald Stone and Nesta M. Gallas. We will celebrate an ASPA core value—social equity—through the Gloria Hobson Nordin Social Equity Award and recognize career-long public service excellence through the National Public Service Awards. And, of course, we will honor the 2018 class of Founders’ Fellows, the next generation of those serving the public good. We are grateful to those individuals and organizations that have generously supported our conference through sponsorships, contributions and other gifts. You have made this event possible.

Please join us for this year’s Welcome Reception, where fun and networking will reign at the Downtown Denver Aquarium. We cannot promise swimming with the dolphins, but we can promise a relaxed atmosphere and plenty of aquatic wildlife to peruse as you connect with your friends and colleagues. University and group receptions will take place Sunday and Monday evenings, offering occasions for you to network with your peers and honor individuals for their accomplishments. Be sure to make the most of all of these opportunities. We thank those organizations that have sponsored receptions. Your support is significant and critical to our attendees’ experience.

We want to recognize the leadership and guidance of the 2018 Conference Program Committee, led by Co-Chairs Tonya Neaves and Paul Dancyk. We owe them our deep appreciation for developing a content rich program that brings together scholar and practitioner perspectives in our 150-plus concurrent sessions, plenary and presidential panels and other events. Thanks as well to J. Paul Blake for again serving as our master of ceremonies during the plenary sessions.

We extend a warm greeting to those who have made attending the ASPA Annual Conference an annual tradition. For those joining us for the first time, we know you will find this conference to be a welcoming place to forge new professional and personal relationships; we hope this is the first of many you will attend.

Thank you for attending the 2018 Annual Conference. More important, we are grateful to each of you for actively and meaningfully engaging in the work of our Society. We salute your dedication and commitment to the public service, in the United States and around the world.

Janice Lachance  
2017-2018 President

Bill Shields  
Executive Director
March 9, 2018

Greetings,

As the Mayor of the City and County of Denver, I am pleased to extend a warm welcome to the American Society for Public Administration as you convene for your 2018 Annual Conference.

For almost 80 years, The American Society for Public Administration has played a vital role in advancing the practice of public administrators. With 8,000 valued practitioners, specialists, researchers and students, your organization has embraced innovation, addressed public service issues and promoted change across the country, always keeping the mission of government at the forefront of your challenging and fulfilling work.

This year’s conference will gather more than 1,200 attendees to explore the current trends and information within the discipline. I am confident this event will provide your members and many others from the Denver area with an important forum to network, empower and innovate.

While in the Mile High City, I encourage you to explore the many attractions we have to offer, including: Denver’s Union Station, the Denver Art Museum, the Denver Botanic Gardens, the History Colorado Center, the Molly Brown House Museum, the Denver Firefighter’s Museum, the Butterfly Pavilion and much more. Take a brewery tour and sample some of the Denver food scene while you enjoy everything the city has to offer.

On behalf of the people of Denver, I extend best wishes to you for a remarkable event.

Respectfully,

Michael B. Hancock
Mayor
ASPA Conference Attendees:

Welcome to Denver! The School of Public Affairs at the University of Colorado Denver is proud to serve as a Platinum Sponsor for this year’s conference. We think you will find much to enjoy in Denver, including spectacular views of the Rocky Mountains and a temperate climate with about 300 days of sunshine per year.

“The Mile-High City” is home to nearly 700,000 people in a metropolitan area of 3.5 million inhabitants. The city has a thriving innovation economy, vibrant arts scene, dozens of great outdoor festivals and distinct neighborhoods, each offering a unique experience. Denver is clearly a city on the move. Recent accolades include:

- #1 Most Popular Destination for Millennials (Mayflower Company, 2017)
- #1 Midsize City for New College Graduates (American Institute for Economic Research, College Destinations Index, 2017)
- #1 Best Place for Business and Careers (Forbes, 2015 and 2016)
- #2 Best Place to Live (U.S. News & World Report, 2017)

Denver has the highest concentration of federal agencies outside Washington, D.C., a wide range of nonprofit organizations and a robust private sector. Our students enjoy many opportunities for fantastic internships and amazing careers.

The University of Colorado Denver has more than 15,000 students at the school’s campus in downtown Denver. Our student body is very diverse: 44 percent of undergraduates are students of color and international students come from 41 different countries.

The School of Public Affairs is ranked 34th in the United States and is fully accredited by NASPAA. We offer a number of highly ranked programs, including environmental policy, nonprofit management, public management and city management. Thanks to our location in a progressive urban environment, faculty and students are able to work on crucial issues that affect the entire nation, such as education reform, fracking, legalized marijuana, urban sustainability and water policy.

We hope that you have a productive and energizing conference, and that you get the opportunity to explore the city we call home.

Sincerely,

Paul Teske
Dean and University of Colorado Distinguished Professor
ASPA OFFICERS
AND THE NATIONAL COUNCIL
Welcome You to the Society’s 79th Annual Conference

Janice Lachance
President

Jane Pisano
President-Elect

Paul Danczyk
Vice President

Susan T. Gooden
Immediate Past President

William Shields
Executive Director

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PROGRAM CO-CHAIRS AND HONORARY CO-CHAIRS

PROGRAM CO-CHAIRS

Paul Danczyk
Paul Danczyk is director of executive education in Sacramento for the University of Southern California, Sol Price School of Public Policy. He is vice president of ASPA.

In his current capacity, Danczyk designs and presents in leadership and management programs—impacting national, state and local governmental and nonprofit organizations—teaches master’s level classes and is an executive coach. He cofounded and is lead architect of www.LeadershipEnergizes.com.

A returned Peace Corps volunteer, Danczyk earned his Ph.D. from the University of Pittsburgh, MPA from the University of Southern California and BS from Pennsylvania State University. He became a certified executive coach through the International Coaching Federation and was trained at the Hudson Institute for Coaching. He holds Harvard University’s Mediating Disputes certification.

Tonya T. Neaves
Tonya Neaves is the director of the Centers on the Public Service in George Mason University’s Schar School of Policy and Government. In this role, she maintains oversight of its day-to-day administrative operations, secures new research and development contracts and maintains a series of executive education programs. She serves as a faculty member in the Masters of Public Administration program and Coordinator for its Emergency Management and Homeland Security certificate. Neaves also serves as director of the Virginia Certified Public Manager® Program. Prior to joining Mason, Neaves was director of the Mississippi Public Safety Data Laboratory at the Social Science Research Center of Mississippi State University, where she remains a research fellow.


Neaves holds a Ph.D. from Mississippi State, where she earned her MPPA. She has participated in the University of Michigan’s Interuniversity Consortium for Political and Social Research Summer Program in Quantitative Methods of Social Research, Duke University’s Dynamic Management and Leadership Programs, and the Massachusetts Institute of Technology’s Management and Innovation Program.

An active ASPA member, Neaves served as District II Representative and conference coordinator for the Northeast Conference on Public Administration. She is treasurer for the Section on Emergency and Crisis Management, an associate editor for the Journal of Urban Management and a board member for the Section on Public Performance and Management.
HONORARY CO-CHAIRS
Maria P. Aristigueta

Maria Aristigueta is director of the School of Public Policy and Administration, Charles P. Messick Chair of Public Administration, and senior policy fellow in the Institute of Public Administration at the University of Delaware. Her teaching and research interests are primarily related to public-sector management and include performance measurement, strategic planning, and organizational behavior. She has published numerous journal articles, book chapters and books, including Managing for Results in State Government, co-author of Managing Human Behavior in Public and Nonprofit Organizations, Managing and Measuring Performance in Public and Nonprofit Organizations, and Organizational Behavior. She has served as co-editor of the International Handbook of Practice-Based Performance Management. She is a fellow of the National Academy of Public Administration, an ASPA past president and member of the Executive Council of Network of Schools of Public Policy, Affairs and Administration. Her doctorate is from the University of Southern California.

Allan Rosenbaum

Allan Rosenbaum is professor of public administration and director of the Institute for Public Management and Community Service and the Center for Democracy and Good Governance at Florida International University (FIU). He came to FIU from the University of Maryland as dean of FIU’s former School of Public Affairs and Services. Rosenbaum has worked in national, state and local government and carried out numerous international projects for the United Nations, U.S. Agency for International Development, World Bank, Swedish International Development Agency and governments around the world. He is a past president of both ASPA and the International Association of Schools and Institutes of Administration in Brussels, Belgium. Based on nomination by the secretary general of the United Nations and approval by its Economic and Social Council, he served as vice chair of the United Nations Committee of Experts on Public Administration. He is a fellow of the National Academy of Public Administration and recipient of various awards for the building of local democracy in Latin America.

Susan T. Gooden

Susan Tinsley Gooden is professor of public administration and policy at the L. Douglas Wilder School of Government and Public Affairs at Virginia Commonwealth University. She is immediate past president of ASPA, where she is a life member. A fellow of the National Academy of Public Administration, Gooden is an internationally recognized social equity scholar who has published extensively on the topic. Her most recent book is Race and Social Equity: A Nervous Area of Government. Her research has been funded by several organizations including MDRC, the Russell Sage Foundation, the Kellogg Foundation and the Manhattan Institute for Policy Research. Gooden received a Fulbright Specialist Award to Zayed University in Abu Dhabi, United Arab Emirates. She received her Ph.D. from the Maxwell School of Citizenship and Public Affairs at Syracuse University.
Routledge, Taylor & Francis Group

Routledge Public Administration provides researchers, professionals, lecturers and students with high quality books, journals, e-products and resources across a wide range of subject areas, including public administration and management, urban politics, public policy and more.

Sponsored Event:
2018 Annual Conference

Wiley

Wiley has partnered with ASPA for more than 15 years to publish Public Administration Review (PAR). We are proud of our strong relationship with ASPA and PAR and are delighted to support ASPA’s Annual Conference. Our program includes some of the leading journals and books in public administration, management and public policy, a perfect resource for ASPA members. Please visit the Wiley booth for more information or go to https://www.wiley.com for a comprehensive list of the journals and books that we publish.

Sponsored Events:
2018 Annual Conference
Exhibit Hall Reception Honoring James Perry Founders’ Fellows

University of Pittsburgh, Graduate School of Public and International Affairs

The Graduate School of Public and International Affairs (GSPIA) at the University of Pittsburgh, now celebrating its 60th anniversary, is one of the world’s most comprehensive schools of public service with more than 8,000 alumni based throughout the United States and in more than 100 countries around the world. GSPIA offers master’s degrees in public administration, public and international affairs and international development; a mid-career master’s degree in public policy and management (available online or on campus); and a Ph.D. in public and international affairs. Our mission of preparing leaders to go from local to global is supported by the Johnson Institute for Responsible Leadership and the Frances Hesselbein Leadership Forum, which offers special programs to mentor leaders for careers ranging from city and nonprofit management to global public service.

Sponsored Events:
Donald C. Stone Lecture
Exhibit Hall
Conference Tote Bag

George Mason University, Schar School of Policy and Government

George Mason University’s Schar School of Policy and Government prepares students to be leaders and managers in all sectors. Learning from professors with real-world experience, graduates gain the applicable skills and practical knowledge to lead government agencies and nonprofit organizations, develop public programs, create innovative consulting solutions and provide expert policy analysis. Alumni are doing consequential work at leading employers, including the U.S. Department of State, U.S. Agency for International Development, World Bank, United Nations, Deloitte, Booz Allen Hamilton and many others. Decisionmakers and the public also use faculty research to understand and develop policy in a variety of areas. Located where policy happens—just three miles from the Pentagon, four miles from The White House and six miles from the U.S. Capitol—students connect to jobs, internships and networking that can only be found in the Washington, DC area.

Sponsored Events:
President’s Reception
Saturday Exhibit Hall Coffee Break
Awards Program
Two Conference Tracks

University of Colorado Denver, School of Public Affairs

The School of Public Affairs (SPA) at the University of Colorado Denver is where visionary leaders find their point of view. U.S. News & World Report ranks the CU Denver’s School of Public Affairs as the top public affairs school in Colorado and among the best in the nation. Our world-class faculty and downtown location create countless opportunities for experiential learning. Combine this with our rigorous programs and flexible schedules and the result is a student body united in its vision for a better world and equipped with the skills to make it happen. The SPA offers bachelor, master and doctoral programs in public administration, criminal justice and public affairs. Graduate certificates and degree concentrations are available in environmental policy, state and local government, emergency management/homeland security, nonprofit organizations, crime analysis and gender-based violence. Visit spa.ucdenver.edu or call 303-315-2228 for additional information or to schedule a visit.

Sponsored Events:
Opening Plenary
Welcome Reception
Career Fair
**GOLD SPONSOR**

**Virginia Commonwealth University, L. Douglas Wilder School of Government and Public Affairs**

The L. Douglas Wilder School of Government and Public Affairs at Virginia Commonwealth University in Richmond, Va., informs public policy through scholarship and community engagement and prepares students to be tomorrow’s leaders. The Wilder School embodies the values of independent thought and public service championed by L. Douglas Wilder, the nation’s first elected African American governor and a distinguished professor at the school that bears his name. We offer graduate and undergraduate degrees and certificates in public policy administration, criminal justice, homeland security and emergency preparedness, urban and regional studies and planning, nonprofit management, geographic information systems, and gender violence intervention. The Wilder School’s centers provide expertise in research, leadership development and policy outreach. The Wilder School’s Master of Public Administration program seeks to develop creative, principled leaders who understand the demands placed upon local, national and global public and nonprofit institutions and are equipped with skills in program management and policy analysis. Applying theory and practice, the program addresses complex social problems while advancing collaborative, effective, equitable and ethical democratic governance. The Wilder School is blocks from the Virginia Capitol and a two-hour drive from the nation’s capital, making it an ideal location for hands-on learning in governance and public policy.

*Sponsored Events:*
- Presidential Panel: Ally Training
- Founders’ Fellows
- Card Holder

**SILVER SPONSOR**

**Texas A&M University, Bush School of Government & Public Service**

The Bush School of Government and Public Service opened its doors on the Texas A&M University campus in 1997. The university’s service and leadership ideals, which reflect those of our namesake, George H.W. Bush, are a guiding force in our instruction. The Bush School offers residential master’s degrees in public service and administration and in international affairs and a new online executive Master of Public Service and Administration degree. Graduate certificates in advanced international affairs, nonprofit management and homeland security also are available online. Through these programs, the Bush School provides a high quality and affordable education to more than 600 students who desire careers in public and international affairs at local, state, national and international levels.

*Sponsored Item:*
- Hotel Key Card

**BRONZE SPONSORS**

**California State University—San Bernardino**

The Master of Public Administration at California State University—San Bernardino (CSUSB) prepares students for leadership in public service. Our mission is to offer a high quality education in public administration founded on public service values, especially diversity, inclusiveness and democratic governance. We provide students with a generalist public administration education, including tools for decisionmaking, an understanding of the democratic system of governance in the United States and a capacity to work ethically and professionally in the public interest. We are committed to ethical practices in public management and support ASPA’s Code of Ethics. The MPA at CSUSB is offered through both on-campus and online classes. All classes are offered each year in both formats so students can choose their modality.

*Sponsored Item:*
- Lanyard

**Florida International University, Steven J. Green School of International and Public Affairs, Department of Public Policy and Administration**

The mission of the FIU Department of Public Policy and Administration is to advance excellence in teaching, scholarship, community service and professional engagement. With an emphasis on creative problem-solving, leadership and management in complex urban areas, the Department provides students with a professional education in public sector and nonprofit management by offering a Bachelor of Public Administration, a NASPAA accredited Master of Public Administration, and a Ph.D. in Public Affairs, as well as Graduate Certificate specializations. The Department houses the Institute for Public Management and Community Service (IPMCS) and The Metropolitan Center at FIU.

*Sponsored Events:*
- International Assembly
- Founders’ Fellows
- Sunday Exhibit Hall Coffee Break

www.aspanet.org/conference2018
Janice Lachance

Sponsored Event:
Welcome Reception

Section on Personnel and Labor Relations (SPALR)

Founded in 1979, ASPA’s Section on Personnel Administration and Labor Relations (SPALR) represents a diverse community of human resource professionals from around the world dedicated to applying merit-based principles and encouraging diversity in public and nonprofit sectors; promoting positive labor management relationships; advancing and expanding the knowledge of the field through research and scholarship; connecting theory, research and practice in human resources management and policy to improve the effectiveness of public services; recognizing the contributions of public human resources professionals to quality public service; and promoting the importance of human resources management as a fundamental part of public and nonprofit organizations, as well as public administration education. To fulfill its mission, SPALR sponsors panels, workshops and symposia at ASPA’s Annual Conference to provide opportunities for members to network and exchange ideas. Additionally, SPALR has developed several task forces to study important personnel and labor relations policy issues. These task forces have helped forge ASPA positions and inform policymakers.

Sponsored Event:
Founders’ Fellows

University of Delaware, School of Public Policy and Administration

The School of Public Policy and Administration (SPPA) at the University of Delaware is a globally recognized, interdisciplinary comprehensive school of public affairs. SPPA houses five graduate degree programs in public administration, urban affairs and public policy, and disaster science and management; two undergraduate majors and three undergraduate minors in public policy, organizational and community leadership; and five research and public service centers, including the recently formed Biden Institute. SPPA engages in sponsored and unsponsored research and policy analysis and provides technical assistance to a wide range of governmental, nonprofit and community institutions. Through its academic programs and research and public service centers, SPPA engages faculty, professional research staff and students from a variety of discipline and diverse backgrounds in the classroom on public service projects and in collaboration with outside organizations. SPPA translates scholarship and research into usable knowledge that can inform decisionmaking and policy, improve leadership and management and address critical societal needs.

Sponsored Item:
Water Bottle

University of Colorado Colorado Springs, School of Public Affairs

The University of Colorado Colorado Springs (UCCS) School of Public Affairs provides high-quality degrees and certificates within a culture of care. It is an environment where students, faculty and community members engage and learn from each other in the classroom and through research and experiential learning. Our programs emphasize critical thinking and analytical skills necessary for leading and managing effectively in a diverse society. Our graduates are prepared to be innovative in the complex world in which we live. Our Master of Public Administration program is accredited by the Network of Schools of Public Policy, Affairs and Administration, awarded only after a rigorous peer review process that ensures our program provides high quality education and promotes values of public service. The world of public affairs is rich and varied, full of challenges and rewards. Whether your interests lie in local, state or the federal government, in serving as an elected official, in leading a nonprofit agency or foundation, in the broad and demanding field of criminal justice or in the arena of policy analysis and administration, the UCCS School of Public Affairs has much to offer. Here you will interact with scholars and leading practitioners in small classes. You will have an opportunity to contribute from your own experiences and be challenged with opportunities for new learning. You also will engage in classroom dialogue and work on real-world problems in community settings.

Sponsored Event:
Student and New Professional Summit

University of San Francisco, School of Management

The Master of Public Administration (MPA) and the MPA with an emphasis in Health Services Administration (MPA/HSA) programs provide mid-career and aspiring professionals with an opportunity to obtain advanced managerial education applicable to a broad range of public sector, nonprofit, and health care organizations. The MPA program is accredited by the Network of Schools of Public Policy, Affairs and Administration (NASPAA).

Sponsored Item:
Charging Station
We are meeting new demands on public leadership in the context of changing models of governance, with faculty and students who are redefining ideas about public management and policy, in the classroom and in public institutions.

Leading academic programs

School of Public Affairs

- #4 City Management and Urban Policy
- #5 Information Technology
- #7 Environmental Policy
- #9 Nonprofit Management
- #11 Public Finance
- #11 Public Management
- #13 Overall

— US News & World Report, 2017

Distinguished faculty

#12 Global research productivity in public affairs (van de Walle and van Delft 2015)

14 Winners of national and international awards for research excellence since 2011

6 National Academy of Public Administration Fellows

Barry Bozeman
Stuart Bretschneider
Michael Crow
Jonathan Koppell
Keren Mossberger
Thom Reilly

Recruiting MPA students

Marvin Andrews Fellowships in Urban Management

Two-year program starts each fall (applications due March 15)

Full tuition waivers

Paid internships

- 1st year: Alliance for Innovation (an ASU/ICMA partnership)
- 2nd year: local city government

spa.asu.edu/andrews

Recent faculty and student awards

Barry Bozeman named ASU Regents’ Professor, the university’s highest faculty honor

Federica Fusi, Ph.D. candidate, selected as NASPAA Emerging Scholar in Public Policy, Affairs and Administration
University of Southern California, Sol Price School of Public Policy

Public administrators shape our communities and safeguard our future. They run our cities, government agencies and nonprofits. The University of Southern California, Sol Price School of Public Policy prepares students to lead in solving today’s critical social challenges. Ranked fourth among 272 schools of public affairs nationwide, the Price School has defined excellence in innovation and public affairs education for nearly 90 years. It is dedicated to teaching and research that advances society through better governance, more effective social and health care policy and sustainable urban development. The Price School also is home to 13 renowned research centers and institutes that conduct groundbreaking studies that are cited by elected and appointed officials at all levels. Along with the school’s signature Master of Public Administration degree, the Price School offers graduate degrees in public policy, nonprofit leadership and management, health administration, urban planning and real estate development.

Sponsored Item: Badge Holder

COPPER SPONSORS

Cleveland State University, Maxine Goodman Levin College of Urban Affairs (Welcome Reception Drink Ticket)
Ohio State University, John Glenn College of Public Affairs (Hand Sanitizer)
Penn State Harrisburg (Welcome Reception)
Southeastern Conference for Public Administration (SECoPA) (Welcome Reception and Founders’ Fellows Program)
Tarleton State University (Luggage Tag)
Virginia Tech, Center for Public Administration and Policy (CPAP) (Welcome Reception)
Wichita State University, Hugo Wall School of Public Affairs (Welcome Reception)

SUPPORTERS

ASPA Student and New Administration Professionals Section (Trivia Night)

FOUNDERS’ FELLOWS PROGRAM SUPPORTERS

Full

Florida International University, Steven J. Green School of International and Public Affairs and the Center for Democracy and Good Governance, Institute for Public Management

ASPA Section on Personnel Administration and Labor Relations
Virginia Commonwealth University
Wiley

Merit

Centro de Investigación y Docencia Económicas (CIDE)
Louisiana State University, Public Administration Institute
Public Administration Quarterly
Rutgers University—Newark, School of Public Affairs and Administration
San Diego State University, School of Public Affairs
Southeastern Conference on Public Administration (SECoPA)
Texas Southern University, Barbara Jordan-Mickey Leland School of Public Affairs
University of Baltimore, College of Public Affairs
University of Haifa, School of Political Sciences
University of Texas at Dallas, School of Economic, Political and Policy Sciences

Book

ASPA North Texas Chapter
ASPA Section on Complexity and Network Studies
ASPA Section on Emergency and Crisis Management
ASPA South Florida Chapter
ASPA Student and New Administration Professionals Section
College of Charleston
Midwest Public Affairs Conference
Roger Williams University—ASPA Rhode Island Chapter
Thomas Stanton

Contributor

ASPA Gold Coast Chapter
ASPA New Jersey Chapter
ASPA Suncoast Chapter
Rashmi Vijay Chordiya
Paul Dancyk
Peter Federman
Mark Landahl
Yali Pang
Grant Rissler
Stephen Rolandi
Kendra Stewart

CAREER FAIR SPONSOR

University of Colorado Denver, School of Public Affairs
Conference Registration

ASPA’s registration desk is located in the Centennial Foyer. Registration badges and conference materials can be picked up there. The registration desk will be open at the following times:

- Thursday, March 8: 2:00 p.m. – 5:00 p.m.
- Friday, March 9: 7:00 a.m. – 5:00 p.m.
- Saturday, March 10: 7:00 a.m. – 5:30 p.m.
- Sunday, March 11: 7:00 a.m. – 6:30 p.m.
- Monday, March 12: 7:00 a.m. – 5:00 p.m.
- Tuesday, March 13: 7:00 a.m. – 10:30 a.m.

Badges

All conference registrants will receive a personalized badge with their registration packet. **This badge must be worn at all times and will be checked at all sessions, meal functions and events.** If you misplace your badge, please come to the ASPA registration desk in the Centennial Foyer for a replacement.

Security Reminder, Cell Phones and Other Electronic Devices

Please be courteous to presenters and fellow attendees by silencing your cell phone or other electronic devices while attending educational sessions and meetings. Attendees are reminded not to leave items of value, including laptops, purses and tablets, unattended at any time. **Neither the hotel nor ASPA is responsible for lost or stolen items.**

Continuing Education

Attendees seeking continuing education can request a self-report form at the registration desk. Forms must be completed by the attendee and submitted to the individual professional association, academic institution, licensing board or agency for consideration. ASPA does not notify organizations on behalf of attendees, nor does it keep session attendance records. ASPA cannot guarantee acceptance for continuing education by individual licensing boards. Questions regarding continuing education can be sent to aspaconference@aspanet.org.

Speaker Cancellations/Substitutions

ASPA makes every effort to offer programs of the highest caliber. In the event of speaker/author cancellations, ASPA reserves the right to modify session material or substitute speakers without advanced notice.

Special Assistance

ASPA is committed to making its entire conference accessible to all individuals, including those with disabilities. For further information regarding special needs or if you have previously requested assistance, please stop by the ASPA registration desk.

Connect with Us!

Make the most of our social media channels throughout the conference. Share your experience and hear the buzz from others!

- @ASPANational—and tweet about the conference using #ASPA2018
- ASPANational

Annual Conference Website:
www.aspanet.org/conference2018

Message Center

A message board is located near the ASPA registration desk. Attendees may post messages for other attendees. Check the board regularly.

ASPA Is Eco-Friendly!

ASPA recognizes the importance of protecting the environment and “green” meeting practices. We have eliminated paper copies of presentation abstracts and conference addenda. Panel updates and changes will be made daily and posted on the Annual Conference website, www.aspanet.org/conference2018.
Trachtenberg School of Public Policy & Public Administration
THE GEORGE WASHINGTON UNIVERSITY

Significant numbers for the top-ranked graduate school of public affairs in the Washington, D.C. region:

4
blocks from the White House, World Bank and multiple nonprofits, public and private sector opportunities

7
degree programs: MPA, MPP, MA-ENRP, PhD and certificates in Budget & Public Finance, Nonprofit Management and Environmental Resource Policy

25
volumes of our student-run journal, Policy Perspectives, now featuring a blog and podcast, too

40
articles in refereed journals and significant papers by core faculty in 2017

93
percent of 2017 graduates who were employed in their field or pursuing education within 6 months of graduating

www.tspppa.gwu.edu
## Conference AT A GLANCE

Chapter, Section and Journal meetings are listed on p. 18.

### Thursday • March 8

<table>
<thead>
<tr>
<th>Event</th>
<th>Time</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Registration</td>
<td>2:00 p.m. - 5:00 p.m.</td>
<td>Centennial Foyer</td>
</tr>
</tbody>
</table>

### Friday • March 9

<table>
<thead>
<tr>
<th>Event</th>
<th>Time</th>
<th>Location</th>
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<tbody>
<tr>
<td>Registration</td>
<td>7:00 a.m. - 5:00 p.m.</td>
<td>Centennial Foyer</td>
</tr>
<tr>
<td>Panel Sessions</td>
<td>8:00 a.m. - 9:30 a.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>Section on Public Performance Management Symposium</td>
<td>8:00 a.m. - 11:15 a.m.</td>
<td>Mineral Hall E</td>
</tr>
<tr>
<td>International Colloquium on Ethical Leadership</td>
<td>8:00 a.m. - Noon</td>
<td>Mineral Hall B</td>
</tr>
<tr>
<td>Student and New Professional Summit</td>
<td>8:00 a.m. - 6:00 p.m.</td>
<td>Centennial F</td>
</tr>
<tr>
<td>Fred Riggs Symposium on Global Public Service: Innovative Solutions for Policy and Governance</td>
<td>8:15 a.m. - 6:00 p.m.</td>
<td>Centennial B and Mineral Hall A</td>
</tr>
<tr>
<td>Good Governance Worldwide Symposium</td>
<td>8:45 a.m. - 4:45 p.m.</td>
<td>Centennial C</td>
</tr>
<tr>
<td>Deil S. Wright Symposium: Local Government and the States: The Shifting Dynamics of State-Local Relations</td>
<td>8:45 a.m. - 5:00 p.m.</td>
<td>Centennial A</td>
</tr>
<tr>
<td>Panel Sessions</td>
<td>9:45 a.m. - 11:15 a.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>Finance Committee Meeting</td>
<td>10:00 a.m. - 11:30 a.m.</td>
<td>Summit 26</td>
</tr>
<tr>
<td>Panel Sessions</td>
<td>11:30 a.m. - 1:00 p.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>Endowment Board Meeting</td>
<td>12:30 p.m. - 3:00 p.m.</td>
<td>Summit 26</td>
</tr>
<tr>
<td>Panel Sessions</td>
<td>1:15 p.m. - 2:45 p.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>Section on Chinese Public Administration Application and Preparation for Faculty Positions in Asia Workshop</td>
<td>2:30 p.m. - 4:30 p.m.</td>
<td>Centennial H</td>
</tr>
<tr>
<td>Panel Sessions</td>
<td>3:00 p.m. - 4:30 p.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>Good Governance Worldwide Networking Reception</td>
<td>5:30 p.m. - 7:00 p.m.</td>
<td>Agate A</td>
</tr>
<tr>
<td>Founders' Fellows and Mentor Orientation and Reception</td>
<td>6:30 p.m. - 7:30 p.m.</td>
<td>Mineral Hall E</td>
</tr>
<tr>
<td>ASPA Trivia Night</td>
<td>7:45 p.m. - 9:15 p.m.</td>
<td>Mineral Hall C</td>
</tr>
</tbody>
</table>

### Saturday • March 10

<table>
<thead>
<tr>
<th>Event</th>
<th>Time</th>
<th>Location</th>
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<tbody>
<tr>
<td>Registration</td>
<td>7:00 a.m. - 5:30 p.m.</td>
<td>Centennial Foyer</td>
</tr>
<tr>
<td>Opening Plenary</td>
<td>9:00 a.m. - 10:30 a.m.</td>
<td>Centennial D</td>
</tr>
<tr>
<td>Presidential Panel</td>
<td>10:45 a.m. - 12:15 p.m.</td>
<td>Centennial E</td>
</tr>
<tr>
<td>Section Leadership Meeting</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Mineral Hall D</td>
</tr>
<tr>
<td>Presidential Panel</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Centennial E</td>
</tr>
<tr>
<td>Founders' Fellows Panel</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Granite A</td>
</tr>
<tr>
<td>Panel Sessions</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>Exhibit Hall Open</td>
<td>12:30 p.m. - 5:30 p.m.</td>
<td>Centennial Foyer</td>
</tr>
<tr>
<td>National Council Meeting</td>
<td>1:30 p.m. - 4:00 p.m.</td>
<td>Centennial G</td>
</tr>
<tr>
<td>Founders' Fellows Panel</td>
<td>2:15 p.m. - 3:45 p.m.</td>
<td>Granite A</td>
</tr>
<tr>
<td>Panel Sessions</td>
<td>2:15 p.m. - 3:45 p.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>Presidential Panel</td>
<td>2:15 p.m. - 5:00 p.m.</td>
<td>Centennial E</td>
</tr>
<tr>
<td>Founders' Fellows Panel</td>
<td>4:00 p.m. - 5:30 p.m.</td>
<td>Granite A</td>
</tr>
<tr>
<td>Panel Sessions</td>
<td>4:00 p.m. - 5:30 p.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>Welcome Reception</td>
<td>6:30 p.m. - 8:00 p.m.</td>
<td>Downtown Denver Aquarium</td>
</tr>
</tbody>
</table>
# Conference at a Glance

## Sunday • March 11

<table>
<thead>
<tr>
<th>Event</th>
<th>Time</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Registration</td>
<td>7:00 a.m. - 6:30 p.m.</td>
<td>Centennial Foyer</td>
</tr>
<tr>
<td>Chapter Leadership Meeting</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Centennial F</td>
</tr>
<tr>
<td>Presidential Panel</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Centennial E</td>
</tr>
<tr>
<td>Founders’ Fellows Panel</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Granite A</td>
</tr>
<tr>
<td>Panel Sessions</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>Exhibit Hall Open</td>
<td>9:00 a.m. - 6:30 p.m.</td>
<td>Centennial Foyer</td>
</tr>
<tr>
<td>Elliot Richardson Lecture</td>
<td>10:15 a.m. - 11:30 a.m.</td>
<td>Centennial D</td>
</tr>
<tr>
<td>Gloria Hobson Nordin Social Equity Luncheon (Ticketed Event)</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Centennial E</td>
</tr>
<tr>
<td>Panel Sessions</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>Presidential Panel</td>
<td>1:30 p.m. - 3:00 p.m.</td>
<td>Centennial D</td>
</tr>
<tr>
<td>International Assembly</td>
<td>1:30 p.m. - 3:15 p.m.</td>
<td>Centennial G</td>
</tr>
<tr>
<td>Presidential Panel</td>
<td>3:30 p.m. - 5:00 p.m.</td>
<td>Centennial E</td>
</tr>
<tr>
<td>Past Presidents’ Meeting</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Centennial F</td>
</tr>
<tr>
<td>Wiley Exhibit Hall Reception Honoring James Perry</td>
<td>5:30 p.m. - 6:30 p.m.</td>
<td>Exhibit Hall</td>
</tr>
<tr>
<td>University Receptions and Networking Events</td>
<td>6:30 p.m. - 7:30 p.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>President’s Reception</td>
<td>7:30 p.m. - 9:00 p.m.</td>
<td>Peak’s Lounge</td>
</tr>
</tbody>
</table>

## Monday • March 12

<table>
<thead>
<tr>
<th>Event</th>
<th>Time</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Registration</td>
<td>7:00 a.m. - 5:00 p.m.</td>
<td>Centennial Foyer</td>
</tr>
<tr>
<td>Section for Women in Public Administration National Awards Breakfast (Ticketed Event)</td>
<td>7:30 a.m. - 9:00 a.m.</td>
<td>Centennial E</td>
</tr>
<tr>
<td>NAPA Fellows Meeting</td>
<td>8:00 a.m. - 9:30 a.m.</td>
<td>Mineral Hall F</td>
</tr>
<tr>
<td>Panel Sessions</td>
<td>8:00 a.m. - 9:30 a.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>Exhibit Hall Open</td>
<td>9:00 a.m. - 3:00 p.m.</td>
<td>Centennial Foyer</td>
</tr>
<tr>
<td>Nesta M. Gallas Lecture</td>
<td>10:00 a.m. - 11:30 a.m.</td>
<td>Centennial D</td>
</tr>
<tr>
<td>Presidential Panel</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Centennial E</td>
</tr>
<tr>
<td>Founders’ Fellows Panel</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Centennial A</td>
</tr>
<tr>
<td>Panel Sessions</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>Career Fair</td>
<td>1:00 p.m. - 4:00 p.m.</td>
<td>Mineral Hall Foyer</td>
</tr>
<tr>
<td>Donald C. Stone Lecture</td>
<td>1:30 p.m. - 3:00 p.m.</td>
<td>Centennial D</td>
</tr>
<tr>
<td>Presidential Panel</td>
<td>3:15 p.m. - 4:45 p.m.</td>
<td>Centennial E</td>
</tr>
<tr>
<td>Founders’ Fellows Panel</td>
<td>3:15 p.m. - 4:45 p.m.</td>
<td>Centennial A</td>
</tr>
<tr>
<td>Panel Sessions</td>
<td>3:15 p.m. - 4:45 p.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>University Reception</td>
<td>6:00 p.m. - 7:30 p.m.</td>
<td>Mineral Hall D</td>
</tr>
<tr>
<td>Section on Effective and Sound Administration in the Middle East Reception and Movie Screening Event</td>
<td>7:00 p.m. - 8:30 p.m.</td>
<td>Centennial B</td>
</tr>
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</table>

## Tuesday • March 13

<table>
<thead>
<tr>
<th>Event</th>
<th>Time</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Registration</td>
<td>7:00 a.m. - 10:30 a.m.</td>
<td>Centennial Foyer</td>
</tr>
<tr>
<td>Panel Sessions</td>
<td>8:00 a.m. - 9:30 a.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>Panel Sessions</td>
<td>9:45 a.m. - 11:15 a.m.</td>
<td>Various Locations</td>
</tr>
<tr>
<td>Closing Plenary</td>
<td>11:30 a.m. - 1:00 p.m.</td>
<td>Centennial D</td>
</tr>
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</table>
## CHAPTER, SECTION, JOURNAL MEETINGS

### FRIDAY □ MARCH 9

<table>
<thead>
<tr>
<th>Event</th>
<th>Time</th>
<th>Location</th>
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<tbody>
<tr>
<td>Colorado Chapter Kick-Off</td>
<td>4:45 p.m. - 6:00 p.m.</td>
<td>Mineral Hall G</td>
</tr>
<tr>
<td>Section on Ethics and Integrity in Governance (SEIGOV)</td>
<td>4:45 p.m. - 6:00 p.m.</td>
<td>Granite C</td>
</tr>
<tr>
<td>Section on Historical Artistic and Reflective Expression (SHARE)</td>
<td>4:45 p.m. - 6:00 p.m.</td>
<td>Granite A</td>
</tr>
<tr>
<td>Section on Intergovernmental Administration and Management (SIAM)</td>
<td>4:45 p.m. - 6:00 p.m.</td>
<td>Granite B</td>
</tr>
<tr>
<td>Section on Public Management Practice (SPMP)</td>
<td>5:00 p.m. - 5:30 p.m.</td>
<td>Agate A</td>
</tr>
<tr>
<td>Section on African Public Administration (SAPA)</td>
<td>5:00 p.m. - 7:00 p.m.</td>
<td>Agate B</td>
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</table>

### SATURDAY □ MARCH 10

<table>
<thead>
<tr>
<th>Event</th>
<th>Time</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>American Review of Public Administration (ARPA) Journal Editors</td>
<td>7:30 a.m. - 8:45 a.m.</td>
<td>Centennial G</td>
</tr>
<tr>
<td>Center for Accountability and Performance (CAP)</td>
<td>7:30 a.m. - 8:45 a.m.</td>
<td>Centennial H</td>
</tr>
<tr>
<td>International Chapter</td>
<td>7:30 a.m. - 8:45 a.m.</td>
<td>Granite A</td>
</tr>
<tr>
<td>International Journal of Public Administration (IUPA) Editorial Board</td>
<td>7:30 a.m. - 8:45 a.m.</td>
<td>Granite B</td>
</tr>
<tr>
<td>Section on Environmental and Natural Resources Administration (SENRA)</td>
<td>7:30 a.m. - 8:45 a.m.</td>
<td>Centennial B</td>
</tr>
<tr>
<td>Section on Health and Human Services Administration (SHHSA)</td>
<td>7:30 a.m. - 8:45 a.m.</td>
<td>Granite C</td>
</tr>
<tr>
<td>State and Local Government Review (SLGR) Journal Editors</td>
<td>7:30 a.m. - 8:45 a.m.</td>
<td>Centennial F</td>
</tr>
<tr>
<td>Section on Public Law and Administration (SLPA)</td>
<td>12:30 p.m. - 1:30 p.m.</td>
<td>SPLA Suite</td>
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### SUNDAY □ MARCH 11

<table>
<thead>
<tr>
<th>Event</th>
<th>Time</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public Personnel Management Review (PPMR) Journal Editors</td>
<td>7:00 a.m. - 8:15 a.m.</td>
<td>Centennial C</td>
</tr>
<tr>
<td>Section on Democracy and Social Justice (SDSJ)</td>
<td>7:00 a.m. - 8:15 a.m.</td>
<td>Centennial F</td>
</tr>
<tr>
<td>Section on International and Comparative Administration (SICA)</td>
<td>7:00 a.m. - 8:15 a.m.</td>
<td>Granite C</td>
</tr>
<tr>
<td>Section on Nonprofit Policy, Practice and Partnerships (SNPPP)</td>
<td>7:00 a.m. - 8:15 a.m.</td>
<td>Centennial B</td>
</tr>
<tr>
<td>Section on Personnel Administration and Labor Relations (SPALR) and Review of Public Personnel Administration (ROPPA) Business Meeting</td>
<td>7:00 a.m. - 8:15 a.m.</td>
<td>Granite A</td>
</tr>
<tr>
<td>Section on Public Administration Research (SPAR)</td>
<td>7:00 a.m. - 8:15 a.m.</td>
<td>Granite B</td>
</tr>
<tr>
<td>Section on Science and Technology in Government (SSTIG)</td>
<td>7:00 a.m. - 8:15 a.m.</td>
<td>Centennial A</td>
</tr>
<tr>
<td>LGBT Advocacy Alliance (LGBT)</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Agate C</td>
</tr>
<tr>
<td>Section for Women in Public Administration (SWPA)</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Mineral Hall F</td>
</tr>
<tr>
<td>SECoPA</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Mineral Hall C</td>
</tr>
<tr>
<td>Section on Chinese Public Administration (SCPA)</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Centennial G</td>
</tr>
<tr>
<td>Section on Complexity and Network Studies (SCNS)</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Mineral Hall G</td>
</tr>
<tr>
<td>Section on Procurement and Contract Management (SPCM)</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Mineral Hall A</td>
</tr>
<tr>
<td>Section on Professional and Organizational Development (SPOD)</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Agate B</td>
</tr>
<tr>
<td>Section on Public Performance Management (SPPM)</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Centennial H</td>
</tr>
<tr>
<td>Section on Transportation Policy and Administration (STPA)</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Agate A</td>
</tr>
<tr>
<td>Students and New Administration Professionals Section (SNAPS)</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Mineral Hall B</td>
</tr>
<tr>
<td>Section on Emergency and Crisis Management (SECM)</td>
<td>6:30 p.m. - 8:30 p.m.</td>
<td>Marlow's Restaurant/ Mezzanine Level</td>
</tr>
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</table>

### MONDAY □ MARCH 12

<table>
<thead>
<tr>
<th>Event</th>
<th>Time</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Section on Effective and Sound Administration in the Middle East (SESAME)</td>
<td>5:00 p.m. - 6:00 p.m.</td>
<td>Centennial B</td>
</tr>
<tr>
<td>Public Administration Review Editorial Board</td>
<td>5:00 p.m. - 6:15 p.m.</td>
<td>Centennial F</td>
</tr>
</tbody>
</table>
INSPIRING LEADERS TO ADVANCE THE COMMON GOOD

Ranked among the country’s top 10 professional public policy and planning schools, the Humphrey School of Public Affairs at the University of Minnesota is widely recognized for its role in examining public issues and shaping policy and planning at the local, state, national, and international levels.

» Six Master’s Degrees
» PhD in Public Affairs
» Six Certificates

INNOVATIVE, ONLINE TOOLS SHARE RESEARCH WITH PUBLIC

The Humphrey School has launched a new online collection of multimedia projects designed to share faculty’s research findings with policymakers and community partners in engaging and accessible ways.

The collection, called Civios, currently features more than 30 podcasts, videos, and mixed media presentations on issues ranging from immigration to sex trafficking and climate change. New products are uploaded regularly, and then shared with practitioners and the broader public through social networks.

Check out the research at civios.umn.edu.

FACULTY NEWS

DANIEL CHENG
PhD, Indiana University
Yuan (Daniel) Cheng joins the Humphrey School as assistant professor this fall. He researches questions surrounding governance, government-nonprofit relationships, coproduction, and cross-sectoral collaboration, often with a focus on urban sustainability. Recent work examines the processes and consequences of nonprofits becoming important players in determining and financing public service provision.

JODI SANDFORT
Professor
Sandfort’s work to improve the delivery of human services has experienced increased visibility through the Future Services Institute, which partners with state agencies, counties, tribal nations, and community organizations. The institute works to integrate systems, increase innovation, and address institutional racism through trainings and leadership development.

JERRY ZHAO
Associate Professor
Zhao directs the Institute for Urban & Regional Infrastructure Finance to advance research and engagement on strategic issues of infrastructure investment across urban and rural areas. The scope includes physical infrastructure (transportation, water, and utilities) as well as social infrastructure (education, public housing, and public safety).
Membership in an ASPA Section is open to every member. Sections are a meaningful way to gain indispensable knowledge and forge lasting connections in specialized areas, meet peers and network. To add a Section to your membership, please email membership@aspanet.org.

Association for Budgeting and Financial Management .................................................. ABFM
Center for Accountability and Performance* ................................................................. CAP
Conference of Minority Public Administrators ............................................................... COMPA
LGBT Advocacy Alliance .............................................................................................. LGBT
Section for Women in Public Administration ............................................................... SWPA
Section on African Public Administration ................................................................... SAPA
Section on Chinese Public Administration ................................................................. SCPA
Section on Complexity and Network Studies ............................................................... SCNS
Section on Criminal Justice Administration .............................................................. SCJA
Section on Democracy and Social Justice ................................................................. SDSJ
Section on Effective and Sound Administration in the Middle East ....................... SESAME
Section on Emergency and Crisis Management .......................................................... SECM
Section on Environmental and Natural Resources Administration ....................... SENRA
Section on Ethics and Integrity in Governance ........................................................... SEIGOV
Section on Health and Human Services Administration .......................................... SHHSA
Section on Historic, Artistic and Reflective Expression .............................................. SHARE
Section on Intergovernmental Administration and Management ........................... SIAM
Section on International and Comparative Administration ...................................... SICA
Section on Korean Public Administration ................................................................. SKPA
Section on Nonprofit Policy, Practice and Partnerships .............................................. SNPPP
Section on Personnel Administration and Labor Relations ........................................ SPALR
Section on Procurement and Contract Management ............................................... SPCM
Section on Professional and Organizational Development ....................................... SPOD
Section on Public Administration Education ............................................................... SPAE
Section on Public Administration Research ............................................................... SPAR
Section on Public Law and Administration ............................................................... SPLA
Section on Public Management Practice ................................................................. SPMP
Section on Public Performance and Management .................................................... SPPM
Section on Science and Technology in Government ................................................ SSTG
Section on Transportation Policy and Administration .............................................. STPA
Students and New Administration Professionals Section ......................................... SNAPS

*CAP is not an ASPA Section, but a center within ASPA that encourages the use of performance measurement and managing for results in the public sector.
<table>
<thead>
<tr>
<th>Past President</th>
<th>Years</th>
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<tbody>
<tr>
<td>William Mosher</td>
<td>1939-40</td>
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<tr>
<td>Harold D. Smith</td>
<td>1940-41</td>
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<tr>
<td>Louis Brownlow</td>
<td>1941-44</td>
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<tr>
<td>Luther H. Gulick</td>
<td>1944-46</td>
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<tr>
<td>Charles S. Ascher</td>
<td>1946-47</td>
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<tr>
<td>Leonard D. White</td>
<td>1947-48</td>
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<tr>
<td>John J. Corson</td>
<td>1948-49</td>
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<tr>
<td>Roscoe C. Martin</td>
<td>1949-50</td>
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<tr>
<td>Donald C. Stone</td>
<td>1950-51</td>
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<tr>
<td>John M. Gaus</td>
<td>1951-52</td>
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<tr>
<td>James M. Mitchell</td>
<td>1952-53</td>
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<td>John A. Perkins</td>
<td>1953-54</td>
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<tr>
<td>William W. Parsons</td>
<td>1954-55</td>
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<tr>
<td>Gordon R. Clapp</td>
<td>1955-56</td>
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<tr>
<td>Matthias E. Lukens</td>
<td>1956-57</td>
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<tr>
<td>Henry Reining, Jr.</td>
<td>1957-58</td>
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<td>John W. Macy</td>
<td>1958-59</td>
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<td>G. Homer Durham</td>
<td>1959-60</td>
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<td>John D. Millett</td>
<td>1960-61</td>
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<tr>
<td>Elmer B. Staats</td>
<td>1961-62</td>
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<tr>
<td>Stephen B. Sweeney</td>
<td>1962-63</td>
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<tr>
<td>York Wilbern</td>
<td>1963-64</td>
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<tr>
<td>Harvey Sherman</td>
<td>1964-65</td>
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<tr>
<td>Lloyd M. Short</td>
<td>1965-66</td>
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<tr>
<td>James E. Webb</td>
<td>1966-67</td>
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<td>Stephen K. Bailey</td>
<td>1967-68</td>
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<tr>
<td>James A. Norton</td>
<td>1968-69</td>
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<tr>
<td>Ferrel Heady</td>
<td>1969-70</td>
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<td>Harlan Cleveland</td>
<td>1970-71</td>
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<tr>
<td>Walter W. Mode</td>
<td>1971-72</td>
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<tr>
<td>John W. Ryan</td>
<td>1972-73</td>
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<tr>
<td>Frank P. Sherwood</td>
<td>1973-74</td>
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<tr>
<td>Philip J. Rutledge</td>
<td>1974-75</td>
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<tr>
<td>Randy H. Hamilton</td>
<td>1975-76</td>
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<tr>
<td>Nesta M. Gallas</td>
<td>1976-77</td>
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<tr>
<td>H. George Frederickson</td>
<td>1977-78</td>
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<tr>
<td>Dwight A. Ink</td>
<td>1978-79</td>
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<tr>
<td>Raymond Renny</td>
<td>1979-80</td>
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<tr>
<td>Patrick J. Conklin</td>
<td>1980-81</td>
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<tr>
<td>Chester A. Newland</td>
<td>1981-82</td>
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<tr>
<td>A. Lee Fritschler</td>
<td>1982-83</td>
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<tr>
<td>Patricia S. Florestano</td>
<td>1983-84</td>
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<tr>
<td>Bradley H. Patterson, Jr.</td>
<td>1984-85</td>
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<tr>
<td>Naomi B. Lynn</td>
<td>1985-86</td>
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<tr>
<td>Sylvester Murray</td>
<td>1986-87</td>
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<tr>
<td>Robert B. Denhardt</td>
<td>1987-88</td>
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<tr>
<td>Charlotte O. Gray</td>
<td>1988-89</td>
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<tr>
<td>Morris W. H. Collins, Jr.</td>
<td>1989-90</td>
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<tr>
<td>Carl W. Stenberg</td>
<td>1990-91</td>
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<tr>
<td>Enid Beaumont</td>
<td>1991-92</td>
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<tr>
<td>Thomas D. Lynch</td>
<td>1992-93</td>
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<tr>
<td>Christine Gibbs Springer</td>
<td>1993-94</td>
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<tr>
<td>Robert H. McClain, Jr.</td>
<td>1994-95</td>
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<tr>
<td>Edward T. Jennings, Jr.</td>
<td>1995-96</td>
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<tr>
<td>Yong Hyo Cho</td>
<td>1996-97</td>
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<tr>
<td>Mary Ellen Guy</td>
<td>1997-98</td>
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<tr>
<td>Todd W. Argow</td>
<td>1998-99</td>
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<tr>
<td>Anne W. Swafford</td>
<td>1999-2000</td>
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<tr>
<td>Marc Holzer</td>
<td>2000-01</td>
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<tr>
<td>F. Daniel Ahern, Jr.</td>
<td>2001-02</td>
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<tr>
<td>Glen Hahn Cope</td>
<td>2002-03</td>
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<tr>
<td>Walter D. Broadnax</td>
<td>2003-04</td>
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<tr>
<td>Cheryle A. Broom</td>
<td>2004-05</td>
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<tr>
<td>Donald C. Menzel</td>
<td>2005-06</td>
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<tr>
<td>Wendy A. Haynes</td>
<td>2006-07</td>
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<tr>
<td>Harvey L. White</td>
<td>2007-08</td>
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<tr>
<td>Donald E. Klingner</td>
<td>2008-09</td>
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<tr>
<td>Paul Posner</td>
<td>2009-10</td>
</tr>
<tr>
<td>Meredith A. Newman</td>
<td>2010-11</td>
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<tr>
<td>Erik O. Bergrud</td>
<td>2011-12</td>
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<tr>
<td>Kuotsai Tom Liou</td>
<td>2012-13</td>
</tr>
<tr>
<td>Stephen E. Condrey</td>
<td>2013-14</td>
</tr>
<tr>
<td>Allan Rosenbaum</td>
<td>2014-15</td>
</tr>
<tr>
<td>Maria P. Aristigueta</td>
<td>2015-16</td>
</tr>
<tr>
<td>Susan T. Gooden</td>
<td>2016-17</td>
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</tbody>
</table>
The Exhibit Hall is located in Centennial Foyer.

Exhibit Hall Schedule
Take advantage of our Exhibit Hall where you can network, meet this year’s exhibiting organizations, see new friends, reconnect with old ones and learn about new products and services.

Saturday, March 10 12:30 p.m. – 5:30 p.m.
Sunday, March 11 9:00 a.m. – 6:30 p.m.
Monday, March 12 9:00 a.m. – 3:00 p.m.

Exhibit Hall Activities
Saturday Coffee Break 3:15 p.m. – 4:00 p.m.
Sunday Coffee Break 9:30 a.m. – 10:15 a.m.
Monday Coffee Break 9:30 a.m. – 10:15 a.m.

Saturday Coffee Break Sponsored By:
Sunday Coffee Break Sponsored By:

Book Signings
Publishers’ book signings are scheduled on Sunday, March 11 from 11:30 a.m. – 3:30 p.m.

Reception Honoring James Perry
Sunday, March 11 5:30 p.m. – 6:30 p.m.

Sponsored By:

Centennial Ballroom Foyer

Main Entrance

Elevators

Escalators

Registration

ASPA Membership

Beverage Station

Beverage Station

Pre-Registration

Onsite Registration

Centennial Ballroom (Plenary Sessions)

Hallway to Workshops

A

B

C

Florida International University

WILEY
<table>
<thead>
<tr>
<th>Exhibitors by Alphabetical Order</th>
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<tbody>
<tr>
<td>Birkdale Publishers</td>
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<tr>
<td>Harvard University</td>
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<tr>
<td>Melvin &amp; Leigh Publishers</td>
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<tr>
<td>Namyangju City</td>
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<tr>
<td>Old Dominion University</td>
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<tr>
<td>Pennsylvania State University---</td>
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<tr>
<td>Peter Lang Publishing</td>
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<tr>
<td>Public Administration Review (PAR)</td>
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<tr>
<td>Roger Williams University</td>
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<tr>
<td>Routledge, Taylor &amp; Francis</td>
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<tr>
<td>Rowan &amp; Littlefield</td>
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<tr>
<td>Rutgers University</td>
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<td>SAGE Publishing</td>
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<td>ScanSnap</td>
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<tr>
<td>Section on Public Management Practice</td>
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<tr>
<td>Southeastern Conference for Public Administration (SECoPA)</td>
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<td>Springer Nature</td>
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<td>Suffolk University</td>
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<td>Sun Yat Sen University</td>
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<td>University of Colorado Denver</td>
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<td>University of Texas at Arlington</td>
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<td>Virginia Commonwealth University</td>
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<td>Walden University</td>
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<td>Wiley</td>
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<th>Exhibitors by Booth Number</th>
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<td>Harvard University</td>
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<td>SAGE Publishing</td>
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<tr>
<td>Southeastern Conference for Public Administration (SECoPA)</td>
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<tr>
<td>Section on Public Management Practice</td>
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</table>
Many hiring public sector agencies and nonprofit organizations are expected at this year’s Career Fair, searching for the perfect candidates for their job openings or sharing information about future career opportunities. Make sure to bring an updated resume, CV and other application materials.

This year’s Fair also will include two special workshops focused on hiring processes in the public sector.

**FAIR EXHIBITORS** *(as of Feb. 16, 2018)*
- Boys and Girls Club of Denver
- City and County of Denver
- City of Lakewood
- Education Pioneers
- Jefferson County
- The Public Interest Network
- Volunteers of America

*See the Career Fair insert in your tote bag for a full list of exhibiting organizations.*

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**Hiring Workshops**

<table>
<thead>
<tr>
<th>Time</th>
<th>Location</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>1:30 p.m. - 2:00 p.m.</td>
<td>Mineral Hall C</td>
<td>Creating Partnerships and Networks for Career Development: How to Build an Effective Network</td>
</tr>
<tr>
<td>2:00 p.m. - 2:30 p.m.</td>
<td>Mineral Hall C</td>
<td>Salary Negotiation: Should I Accept?</td>
</tr>
</tbody>
</table>

*In this session we will cover the basic steps for creating a strategic and effective network. We will consider: target markets, criteria for network partnerships, prioritizing networking opportunities and agencies and paying it forward. There will time for discussion and, of course, a chance to network!*
PLENARIES & LECTURES

Honored Guests ................................ 25
Opening Plenary ................................ 26
Elliot Richardson Lecture............... 27
Nesta M. Gallas Lecture............... 28
Donald C. Stone Lecture............... 29
Closing Plenary................................. 30
ASPA Business Meeting.................... 31

#ASPA2018
Please join us in congratulating these Maxwell School scholars who are participating in this year’s annual conference of the American Society for Public Administration.

**STONE LECTURER**

**Tina Nabatchi**

Professor Nabatchi will deliver the Stone Lecture at this year’s ASPA Conference. She studies public participation, collaborative governance, alternative dispute resolution, and challenges in public administration. Her federally funded grant project, which used public deliberation to better understand patient engagement and diagnostic error, was named national and international research project of the year by the International Association for Public Participation.

**OTHER FACULTY**

**Julia Carboni**

Carboni conducts research on collaboration to address social problems. She is a founding member of the Collective Giving Research Group and is engaged in a multi-year study on giving circles, supported by the Bill and Melinda Gates Foundation and the Charles Stuart Mott Foundation.

**Sabina Schnell**

Schnell’s research interests include transparency, corruption, good governance, and public sector reform in developing countries. Her recent article in Governance investigates why officials in high-corruption countries adopt transparency reforms though these might come back to haunt them.

**DOCTORAL CANDIDATES**

**Su yeon Jo**

Jo studies public and nonprofit management, collaboration, citizen participation, and volunteering. She has published in several journals, including American Review of Public Administration.

**Samanta Lee**

Lee’s research interests include public management, governance, and development. Her current research focuses on perceptions of public participation by local health department officials.

**Alvaro Salas**

Salas researches collaborative governance, impact investment, and information communication technologies.

**FOUNDERS FELLOW**

**Iuliia Shybalkina**

Shybalkina has been selected as a 2018 ASPA Founders’ Fellow. She studies public participation and transparency in public finance.

Maxwell School of Citizenship and Public Affairs
maxwell.syr.edu

For more than twenty years, #1 in Public Affairs, U.S. News & World Report
**Mayor Michael B. Hancock**

Michael B. Hancock is Denver’s 45th mayor. During his time in office, Mayor Hancock and his administration have eliminated the city’s budget deficit, fostered a diverse economy and restored much needed services that were lost during the recession. With a drive toward increasing opportunity for every resident, he has prioritized innovative solutions to investing in the city’s children and youth; increasing mobility options, affordable housing and services for the homeless; supporting economic mobility, entrepreneurs and small businesses; and making government work smarter for residents. Prior to becoming mayor, he served on the Denver City Council for eight years and was president of the Metro Denver Urban League.

**Lieutenant Governor Donna Lynne**

Donna Lynne, DrPH, was sworn in as Colorado’s 49th lieutenant governor and chief operating officer. She is widely respected as both a leader in the private sector and an expert in the health field. She has spent 20 years as a senior leader of multibillion-dollar health care companies and spent 20 years before that serving in multiple roles in New York City government. Dr. Lynne has led efforts to address the issues of health care affordability, accessibility and quality. She launched multiple initiatives to increase accountability and transparency in government and make government services more efficient and effective.
Janice Lachance

An accomplished executive and governance expert, 2017-2018 ASPA President Janice Lachance is executive vice president for strategic and organizational excellence at AGU—the American Geophysical Union. A dedicated volunteer and trusted advisor, she is a fellow of the National Academy of Public Administration, a fellow of the American Society of Association Executives (ASAE) and a member of the board of directors of the Wise Giving Alliance.

Prior to her work in not-for-profit enterprises, Lachance was nominated by President William Clinton and unanimously confirmed by the U.S. Senate as director of the U.S. Office of Personnel Management (OPM). She served as chair of the National Labor-Management Partnership Council, member of the President’s Management Council and member of the President’s Council on the 2000 Presidential Transition. Prior to becoming director, she served as OPM’s director of communications and policy, chief of staff and deputy director.

Lachance is credited with numerous achievements at OPM, including reformulating the agency’s mission and strategy and re-engineering its 3,700-employee organizational structure and culture; expanding the Family and Medical Leave Act to permit the use of sick leave to care for a newborn, adopted child or ailing family member; and establishing USAJOBS.GOV.

For more than 10 years, Lachance was CEO of the Special Libraries Association, leading the global association of 8,000 librarians and information professionals and their business partners.

Lachance graduated from Manhattanville College and earned her JD from Tulane University.

Valerie Lemmie

Valerie Lemmie joined the Charles F. Kettering Foundation as director of exploratory research in May 2014. Her current role enables her to devote attention to a longstanding research interest in political theory and practice, continuing work begun in 2005 when she was a scholar-in-residence at the foundation. At that time, she published essays and articles on governance and public policy, especially regarding the importance of public administrators aligning professional practices with citizens’ expectations. Currently, she identifies research opportunities and oversees studies and learning exchanges exploring the fundamental question of the foundation: how to make democracy work as it should.

An adept leader with more than 35 years of managerial experience in solving complex and controversial problems, Lemmie served as acting chief of staff and district director for Congressman Mike Turner (Ohio’s 11th District); commissioner on the Public Utilities Commission of Ohio; and city manager for the cities of Cincinnati and Dayton, Ohio and Petersburg, Virginia. She also served as adjunct professor at the University of Dayton and Howard University and was a fellow at the Center for Municipal Management, George Washington University. In addition to her work in the United States, she has extensive experience internationally, working with public officials in developing countries in Africa, Eastern Europe and Asia.

Lemmie has joined the Public Administration Review (PAR) editorial board and is a member of the board of directors for the National Civic League, Dayton History, Initiatives of Change and the Deliberative Democracy Consortium. She is former board chair of the National Academy of Public Administration.

Lemmie received her BA from the University of Missouri and her MA from Washington University.

Award Presented

H. George Frederickson PA TIMES
Best Article Award
P.K. Agarwal

P.K. Agarwal serves as dean and CEO of Northeastern University—Silicon Valley. He also serves as the Chairman of Future 500, a San Francisco Bay Area-based pioneer in the area of global sustainability. Previously, he was CEO of TiE Global, an organization dedicated to fostering entrepreneurship across 61 cities in 18 countries. He also served as Governor Arnold Schwarzenegger’s chief technology officer for the state of California and has held executive and management roles with ACS (now Xerox), NIC Inc., and EDS (now HP).

Agarwal helped pioneer the use of Internet in government and shaped national and state policy in this area, dating back to Vice President Al Gore’s National Information Infrastructure Advisory Council in 1995. He had the unique distinction of having a U.S. national annual award named as the “P.K. Agarwal Award for Leadership in Electronic Government.” He also served as president of the National Association of State CIOs and National Electronic Commerce Coordinating Council. A fellow of the National Academy of Public Administration, he is on the adjunct faculty at University of Southern California and University of San Francisco.

Agarwal is an alumnus of IIT Delhi and the University of California—Berkeley.

This lecture is the 18th in an annual series that honors the life and legacy of Elliot Richardson and the model of public service he embodied. It is sponsored by ASPA and the National Academy of Public Administration.

Awards Presented

Public Administration Review Awards
Louis Brownlow Award
Laverne Burchfield Award
Chester Newland Award
William E. Mosher and Frederick C. Mosher Award
For more than 20 years, Walter Shaub, Jr., former director of the U.S. Office of Government Ethics (OGE) and currently senior director of ethics at the Campaign Legal Center, has provided a standard of public service excellence and promoted the practice of ethics in governance. His achievements have garnered him attention in the national media spotlight in the past year as he has continued to strenuously voice the value of ethical governance.

A supervisory attorney at OGE in the early 2000s, Shaub led a team of attorneys, financial analysts and ethics officials who reviewed financial disclosure reports of presidential nominees. He transformed the nominee program and developed a 75-page guide for drafting ethics agreements that reduced processing times and produced better outcomes in resolving conflicts of interest. Recognized for his leadership, he became OGE’s deputy general counsel, where he advanced President Obama’s 2008-2009 transition effort by leading a cross-divisional team in effectively resolving potential conflicts of interest for nearly 800 presidential, Senate-confirmed positions and senior White House positions.

President Obama appointed Shaub as OGE director in January 2013; he served in that capacity until July 2017. During his tenure as director, he modernized regulations, advised agencies, issued legal and program guidance, expanded ethics education, conserved taxpayer resources and built a strong performance structure. He oversaw an ethics program composed of 4,500 agency ethics officials who prevented conflicts of interest on the part of 2.7 million civilian federal employees, plus officers in uniform—all on a $16 million budget.

Following a widely reported speech in 2017 in which Shaub called on President Trump for full divestiture of his financial interests, CNN reported, “Lofty speeches about patriotic duty are normally the bailiwick of three lawmakers on Capitol Hill, not wonky government lawyers who work behind the scenes and comb through reams of paperwork ....” One ethics expert called the speech a “great act of courage;” another called it “extraordinary.”

In July 2017, Shaub resigned as director and began his current position at the Campaign Legal Center, stating that working on the outside of the administration would enable him to reform and strengthen existing federal government ethics programs.

Prior to his experience at OGE, Shaub worked as an attorney with the law firm Shaw, Bransford, Veilleux and Roth, P.C., where he focused on federal employment law, representing federal employees, primarily Senior Executive Service members, managers and law enforcement officials. He also held a number of staff attorney positions at a variety of government agencies, including the Central Office of the U.S. Department of Veterans Affairs (VA), the Office of General Counsel of the U.S. Department of Health and Human Services and the VA’s Baltimore-Washington Regional Counsel’s office.

Shaub earned his BA from James Madison University and his JD from the American University Washington College of Law.

The Nesta M. Gallas Award for Exemplary Professionalism in Public Service has been established to honor the lifetime achievements of a dedicated public servant. Dr. Gallas was a consummate professional and path breaker. She was the first woman to serve as ASPA’s national president. As the personnel director in Honolulu, she fought for inclusion. She was an international expert in public administration and an academic leader who complemented theoretical observations with experiential insights. The purpose of the award is to continue to advance the core values that Nesta M. Gallas elegantly exemplified.

Awards Presented
Nesta M. Gallas Award
Dwight Waldo Award
Paul Van Riper Award
Tina Nabatchi

Tina Nabatchi is associate professor of public administration and international affairs and a faculty research associate at the Program for the Advancement of Research on Conflict and Collaboration at Syracuse University’s Maxwell School. Her research focuses on citizen participation, collaborative governance, conflict resolution and challenges in public administration.

Prior to joining the Maxwell School, Nabatchi was research coordinator for the Indiana Conflict Resolution Institute at Indiana University—Bloomington, where she was responsible for the design, implementation, analysis and publication of various research projects. In this capacity, she provided consultations about, and evaluations of, alternative dispute resolution in several federal agencies, including the U.S. Department of Justice, Postal Service, National Institutes of Health, Department of Agriculture and U.S. Institute for Environmental Conflict Resolution.


Established in 1995 by the ASPA Endowment, the Donald C. Stone Lecture honors the memory of ASPA’s charter member and past president. Lecturers reflect Stone’s varied interests and contributions to public service and public administration.

Award Presented
Donald C. Stone Service to ASPA Award
Jane Pisano

Jane Pisano is professor in the University of Southern California (USC) Sol Price School of Public Policy. She has been on the school’s faculty since 1991. Her areas of expertise include nonprofit leadership and management, public administration, public-private partnerships and civic engagement.

Pisano served as president and director of the Natural History Museum of Los Angeles County from 2001 to 2015. Her top priorities were to focus on the museum visitor’s experience by transforming the institution into a 21st century destination. This included seismic strengthening and renovations to the buildings, modern light-filled exhibits, new amenities, five new permanent exhibitions and outdoor Nature Gardens. In all, the transformation improved more than 60 percent of its interior public space and doubled its programming space. She supported innovative programming, strengthened the scientific program and built partnerships that positioned the museum as a hub for public dialogue. A public-private partnership, she and her team raised more than $220 million in public and private funds.

Pisano joined USC in 1991 as dean of the School of Public Administration. During her nearly seven-year tenure, she led a major effort to strengthen the school academically at both the graduate and undergraduate levels. Annual gifts and grants more than doubled (to $3.6 million) and the endowment increased four-fold (to $31 million).

In 1994, Pisano was appointed vice president of external relations at the university and was promoted to senior vice president in 1998. In this role, she not only worked with the USC chief management team but also was responsible for establishing and maintaining USC’s community, public, government and alumni relations. With four other senior officers, she assisted the university president in all significant decisions. In addition, she developed a community outreach program that was nationally recognized when USC was named Time magazine College of the Year in 2000. She conceptualized and implemented the Good Neighbors campaign to fund university/neighborhood partnerships for neighborhood improvement. She developed and led USC’s participation with the Family of Five Schools in the University Park/Exposition Park neighborhood, as well as with two schools in the Health Sciences neighborhood, and helped organize the Kid Watch program.

Pisano was president of Los Angeles 200 and The 2000 Partnership, civic organizations working to improve the quality of life in Southern California. She served on the faculty of Georgetown University’s School of Foreign Service and was a White House fellow on the National Security Council staff. She earned MA and Ph.D. degrees in international relations from the Johns Hopkins University School of Advanced International Studies, and a BA from Stanford University.
Following the closing plenary address, ASPA will hold its business meeting. This session includes the official transition of leadership and oath of office.

**RECOGNITION PRESENTATIONS**

Outgoing National Council Members

- Susan T. Gooden
  Immediate Past President
- Stephen Rolandi
  District I Representative
- Marc Fudge
  COMPA Representative
- Don Kettl
  District II Representative
- Dan Lasseter
  District III Representative
- Andrea Huston
  Parliamentarian
- Alfred Ho
  District IV Representative
- James Nordin
  District V Representative
- Andrea Headley
  Student Representative

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**DEGREES OFFERED**

- Master of Public Administration (on-campus)
- Master of Public Administration (on-line)
- Master of Public Policy
- PhD in Public Administration & Public Policy

**CONTACT**

- info@pad.uta.edu
- 817.272.2801
- www.uta.edu/cappa

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www.aspanet.org/conference2018
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School of Public Administration
UNIVERSITY OF CENTRAL FLORIDA

NASPAA ACCREDITED
SPECIAL EVENTS & ACTIVITIES

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#ASPA2018
The University of Georgia is pleased to announce some of our new hires for Fall 2017

Matt Auer
Dean, School of Public and International Affairs

Katherine Willoughby
Golembiewski Professor of Public Administration

George Krause
Alumni Foundation Distinguished Professor

Sun Young Kim
Assistant Professor

Worldwide in two recent studies of scholarly productivity in PA research
Nationally in the public budgeting and finance specialization
Nationally in the public management specialization
Among more than 250 public affairs graduate programs
Lessons Learned for How to Change the World

SATURDAY, MARCH 10
10:45 a.m. - 12:15 p.m. Centennial E

MODERATOR
Jefferson Davis Howell, Jr.

J.D. “Beak” Howell is a senior research fellow with the Lyndon B. Johnson School for Public Affairs, the University of Texas at Austin. He is teaching courses on leadership, as well as participating in leadership training activities sponsored by the Governor’s Executive Development Program.

Howell’s qualification for teaching leadership is based on a lifetime of leadership challenges and responsibilities. This includes 37 years as an Officer of Marines in which he commanded at all levels, including leading infantry platoons of approximately 50 Marines, a 250 Marine fighter/attack squadron, a 5,000 person aircraft group, a 15,000 person aircraft wing and, ultimately, a Marine force of more than 80,000 Marines and Sailors.

After retiring from the Marine Corps in 1998, Howell continued accepting leadership challenges while managing a 500 person engineering contract for Science Applications International Corporation, followed in 2002 by returning to government service and becoming the center director for NASA’s Lyndon B. Johnson Space Center in Houston. He held that position for more than three years before coming to the University of Texas.

Howell has received numerous awards and decorations in recognition for his service with the Marines and NASA. In 2004, he was named the Outstanding Graduate of the University of Texas Graduate School.

PANELISTS
Bobby Inman

Admiral Bobby Inman graduated from the University of Texas at Austin in 1950, and from the National War College in 1972. He became an adjunct professor at the University of Texas at Austin in 1987. He was appointed as a tenured professor holding the Lyndon B. Johnson Centennial Chair in National Policy in August 2001. He served as interim dean of the LBJ School of Public Affairs from January to December 2005 and again from January 2009 to March 2010.

Inman served in the U.S. Navy from November 1951 to July 1982 when he retired with the permanent rank of Admiral. While on active duty, he served as director of naval intelligence, vice director of the Defense Intelligence Agency, director of the National Security Agency and deputy director of Central Intelligence. After retirement from the Navy, he was chairman and chief executive officer of the Microelectronics and Computer Technology Corporation in Austin, Texas for four years and chairman, president and CEO of Westmark Systems, Inc., a privately owned electronics industry holding company for three years. He also served as chairman of the Federal Reserve Bank of Dallas from 1987-1990.

Inman’s primary business activity since 1990 has been investing in start-up technology companies, where he is a managing director of Gefinor Ventures and of Limestone Capital Advisors. He serves as a trustee of the California Institute of Technology. He is an elected Fellow of the National Academy of Public Administration.

William McRaven

University of Texas (UT) System Chancellor William H. McRaven, a retired U.S. Navy four-star admiral, leads one of the nation’s largest and most respected systems of higher education. As the chief executive officer of the UT System, the Chancellor oversees 14 institutions that educate 217,000 students and employ 20,000 faculty and more than 70,000 health care professionals, researchers and staff.

Since he became chancellor in January 2015, McRaven has recommitted the UT System and its institutions to improving the lives of Texans and people all over the world through education, research and health care.

Prior to becoming chancellor, McRaven was the commander of U.S. Special Operations Command, during which time he led a force of 69,000 men and women and was responsible for conducting counter-terrorism operations worldwide. McRaven also is a recognized national authority on U.S. foreign policy and has advised Presidents George W. Bush and Barack Obama and other U.S. leaders on defense issues. His book, Spec Ops: Case Studies in Special Operations Warfare: Theory and Practice, published in several languages, is considered a fundamental text on special operations strategy.

McRaven’s military legacy goes beyond strategy and warfare. As commander of U.S. Special Operations Command, McRaven spearheaded the creation of the
Preservation of the Force & Family initiative to ensure the mental, spiritual and physical well-being of those who serve, as well as their families.

McRaven graduated from the University of Texas at Austin in 1977 with a degree in journalism and received his master’s degree from the Naval Postgraduate School in Monterey in 1991. In 2012, the Texas Exes honored McRaven with a Distinguished Alumnus Award.

Mark A. Welsh, III

General Mark A. Welsh, III became dean of the Bush School of Government and Public Service at Texas A&M University on Aug. 15, 2016 after a 40-year career in the U.S. Air Force. Welsh, who was born in San Antonio, Texas, earned a BS from the U.S. Air Force Academy, an MS in computer resource management from Webster University and graduated from the Army Command and General Staff College, the Air War College and the National War College. He was a fellow of Seminar XXI at the Massachusetts Institute of Technology, a fellow of the National Security Studies Program of Syracuse University and Johns Hopkins University, a fellow of Ukrainian Security Studies at the John F. Kennedy School of Government at Harvard University, a fellow of the Pinnacle Course of the National Defense University and a graduate of the General Manager Program at the Harvard Business School. During his long military career, he received numerous awards and decorations, including multiple awards of the Defense Distinguished Service Medal, Distinguished Service Medal and the Distinguished Flying Cross.

Welsh became the 20th Chief of Staff of the Air Force in August 2012, responsible for the organization, training and equipping of 664,000 active-duty, Guard, Reserve and civilian forces serving in the United States and overseas. As a member of the Joint Chiefs of Staff, he and other service chiefs functioned as military advisers to the Secretary of Defense, National Security Council and the President. During his Air Force career, he also served as commander of U.S. Air Forces in Europe and Africa, commander of NATO’s Air Command, associate director of military affairs at the Central Intelligence Agency and Commandant of the United States Air Force Academy.

Presented during this session:
National Public Service Awards

Bad Data

SATURDAY MARCH 10
12:30 p.m. - 2:00 p.m.  Centennial E

PANELISTS

Katherine Barrett and Richard Greene

Katherine Barrett and Richard Greene have focused on the field of city and state government through research, analysis, consultation and writing for more than 25 years. They are principals of Barrett and Greene, Inc.

The husband-and-wife team are senior fellows at the Fels Institute of Government at the University of Pennsylvania. In addition, they are special project consultants to the Volcker Alliance, senior fellows with the Council of State Governments and fellows of the National Academy of Public Administration. Greene is a long-time board member of ASPA’s Center for Accountability and Performance. They also are management columnists for Governing magazine and senior fellows at the Governing Institute.

Barrett and Greene have served in an advisory capacity to many organizations, including the National League of Cities, the Urban Institute, the Governmental Accounting Standards Board, the Association of Government Accountants, the National Association of State Chief Administrators Offices, the Center for a Better South and others. They speak widely to state and local government related organizations and specialize in a wide range of topics, including data-based policy, performance management, procurement, civic education, public-sector workforces and others. They have co-written five books.
Ally Training for Social Equity, Diversity and Inclusion

SATURDAY, MARCH 10
2:15 p.m. – 5:00 p.m.
Centennial E
Sponsored By

VCU
L. Douglas Wilder School of Government and Public Affairs

SPEAKERS
Marc Fudge
Marc Fudge is associate professor of public administration in the Jack H. Brown College of Business and Public Administration at California State University—San Bernardino. Current president of the Conference of Minority Public Administrators (COMPA), he has served on its executive board since 2014. He also is the managing editor of the Journal of Public Management and Social Policy (JPMSP). In 2016, Fudge was appointed to serve as a senior research fellow for the Research Institute for Public Management and Governance. In 2016, he was awarded the prestigious California Chancellor’s Grant on Extended Education, where he developed the Social Innovation and Diversity Management Program. Fudge conducts research in the areas of public finance, performance measurement and social equity; his work appears in the Journal of Public Budgeting, Accounting and Financial Management, Public Financial Management, the Journal of International Finance and Economics, the International Journal of Public Administration and others. He earned his Ph.D. in public administration from Rutgers University—Newark, his MPA from Fairleigh Dickinson University and his BA from Howard University.

Susan T. Gooden
Susan Tinsley Gooden is professor of public administration and policy at the L. Douglas Wilder School of Government and Public Affairs at Virginia Commonwealth University. She is immediate past president of ASPA, where she is a life member. A fellow of the National Academy of Public Administration, Gooden is an internationally recognized social equity scholar who has published extensively on the topic. Her most recent book is Race and Social Equity: A Nervous Area of Government. Her research has been funded by several organizations including MDRC, the Russell Sage Foundation, the Kellogg Foundation and the Manhattan Institute for Policy Research. Gooden received a Fulbright Specialist Award to Zayed University in Abu Dhabi, United Arab Emirates. She received her Ph.D. from the Maxwell School of Citizenship and Public Affairs at Syracuse University.

Mary Guy
Mary Guy is professor of public administration in the School of Public Affairs at the University of Colorado Denver. Her research and teaching interests focus on the human processes involved in public service delivery. She currently leads a team of researchers who are investigating the everyday work experience of public servants around the globe. Guy is a fellow of the National Academy of Public Administration, past president of ASPA and past editor-in-chief of the Review of Public Personnel Administration.

Richard Gregory Johnson, III
Richard Gregory Johnson, III is a tenured professor of public policy and management and Fulbright Scholar in the Department of Public and Nonprofit Administration, McLaren & Masagung School of Management, University of San Francisco. His research centers on social equity within the fields of public policy, management, higher education and human resources management. He has been teaching in higher education for almost 20 years and is widely published with several books and more than 15 peer-reviewed journal articles. Johnson is a member of the Phi Beta Kappa Honor Society and past president of the USF Pi Alpha Alpha Honor Society chapter. He is currently president of Pi Gamma Mu International Honor Society for the Social Sciences at USF. Immediate past Northern California District Director of Alpha Phi Alpha Fraternity, he holds editorial board appointments with Public Administration Review, Public Integrity and Journal of Public Affairs Education. He holds graduate degrees from Golden Gate University, DePaul University and Georgetown University.
Janice Lachance

An accomplished executive and governance expert, 2017-2018 ASPA President Janice R. Lachance is executive vice president for strategic and organizational excellence at AGU—the American Geophysical Union, a community of 60,000 Earth and space scientists located in more than 100 countries around the world. A dedicated volunteer and trusted advisor, she is a fellow of the National Academy of Public Administration where she has served on its Board of Directors, a fellow of the American Society of Association Executives (ASAE) and a member of the board of directors of the Wise Giving Alliance.

Prior to her work in not-for-profit enterprises, Lachance was nominated by President William Clinton and unanimously confirmed by the U.S. Senate as the Cabinet-ranked director of the U.S. Office of Personnel Management, the federal government’s independent human resources agency responsible for all policy and programs affecting the 2.1 million members of the nation’s civil service. She served as chair of the National Labor-Management Partnership Council, member of the President’s Management Council and member of the President’s Council on the 2000 Presidential Transition. Prior to becoming director, she served as OPM’s director of communications and policy, chief of staff and deputy director.

Lachance is credited with numerous seminal achievements at OPM, including reformulating the agency’s mission and strategy and reengineering its 3,700-employee organizational structure and culture; expanding the Family and Medical Leave Act to permit the use of sick leave to care for a newborn, adopted child or ailing family member; instituting affordable long-term care insurance for federal employees, members of the armed services and retirees; and establishing USAJOBS.GOV, the federal government’s official source for federal job listings and employment opportunity information.

Formerly a consultant focused on executive transitions and organizational transformations, Lachance previously served as interim executive director of the American Library Association’s Washington Office; interim president of the Better Business Bureau Institute for Marketplace Trust; and interim president and CEO of the Society of Consumer Affairs Professionals International. For more than 10 years, she was CEO of the Special Libraries Association, leading the global association of 8,000 librarians and information professionals and their business partners located in 75 countries.

Born and raised in Biddeford, ME, Lachance graduated from Manhattanville College and earned her JD from Tulane University. She is admitted to practice law in the State of Maine, the District of Columbia and the United States Supreme Court.

This session will look at social equity, race and ethnicity, LGBTQIA and more in the context of training you to be an ally for social equity, diversity and inclusion in your university or workplace. Session leaders also will look at addressing sexual harassment and assault in the workplace, recruiting and retaining a diverse and inclusive workforce and other related issues.

Hosted By
COMPA, LGBT Advocacy Alliance, SDSJ, SNAPS, SPALR and SWPA

Innovate, Elevate, Repeat

SUNDAY, MARCH 11
8:30 a.m. - 10:00 a.m. Centennial E

SPEAKER
Brian Elms

Brian Elms is author of Peak Performance and is former director of Peak Academy and Analytics for the City and County of Denver. He specializes in innovation and process improvement with more than 15 years of experience providing political, policy and program management expertise to government agencies, elected officials, trade associations and nonprofit organizations.

Elms started his career in public service after graduating from Regis University and joining the National School and Community Corps (AmeriCorps) as a team leader. He worked for the Rendell administration in Pennsylvania as policy director for the Department of Aging. After working in Washington, DC for AARP as a legislative specialist for health and long-term care, he moved back to his hometown and served as assistant director of government affairs at Denver International Airport.
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Elms is Lean Black Belt, certified Six Sigma Green Belt and a Change Management Professional. In his prior role as director of the Peak Academy, he developed curriculum, training and consulting services that focused on employee-led performance management and continuous improvement. Since its inception in 2012, Peak Academy initiatives have saved the City and County of Denver more than $25 million; the Academy has provided training to more than 5,500 public and nonprofit professionals.

Elms joined the Change & Innovation Agency to focus on creating employee-driven innovation programs around the country. He works with cities to launch programs and establish meaningful innovation programs that improve the lives of employees and their clients.

*Elms is giving away 75 copies of his book, Peak Performance, during this session. Be the first in the room to guarantee yourself a copy!*

**Inclusion in Public Spaces**

**SUNDAY, MARCH 11**

1:30 p.m. - 3:00 p.m.  
Centennial D

**Sponsored By:**

School of Public Affairs  
UNIVERSITY OF COLORADO DENVER

**MODERATOR**

**Mary Guy**

Mary Guy is professor of public administration in the School of Public Affairs at the University of Colorado Denver. Her research and teaching interests focus on the human processes involved in public service delivery. She currently leads a team of researchers who are investigating the everyday work experience of public servants around the globe. Guy is a fellow of the National Academy of Public Administration, past president of ASPA and past editor-in-chief of the *Review of Public Personnel Administration*.

**PANELISTS**

**James Grossman**

James Grossman is executive director of the American Historical Association. He previously was vice president for research and education at the Newberry Library and has taught at the University of Chicago and University of California—San Diego. Author of *Land of Hope: Chicago, Black Southerners, and the Great Migration* and *A Chance to Make Good: African-Americans, 1900-1929*, Grossman was project director and co-editor of *The Encyclopedia of Chicago* and co-editor of the series, “Historical Studies of Urban America”. His articles and short essays have focused on African American history, urban history, ethnicity, higher education and the place of history in public culture. Most recently, his opinion pieces have appeared in *The New York Times*, *Los Angeles Times*, *Time* and *Chronicle of Higher Education*. His book reviews have appeared in the *Chicago Tribune* and New York *Newsday*, in addition to various academic journals.

**Gregg Ivers**

Gregg Ivers is professor of government in the School of Public Affairs at American University in Washington, DC. He is the author, editor or co-editor of eight books and numerous articles on American constitutional law, civil rights and liberties, the African American civil rights movement and other topics that meet at the intersection of law, politics and society. Since 2001, Ivers has served as co-editor of the *Constitutionalism and Democracy Series* published by the University of Virginia Press. He also is a regular contributor to the *American Constitution Society* Blog on law and policy. A previous recipient of the School of Public Affairs Scholar-Teacher of the Year Award, he is working on a book, *Swingin’ at Jim Crow: How Jazz Became a Civil Rights Movement*. 
Carla Kimbrough

Carla Kimbrough is program director/racial equity with the National Civic League. In this role, she researches how local governments create racial equity, address issues related to race and promote diversity and inclusion. She, along with her colleagues, promotes the work of the W.K. Kellogg Foundation’s Truth, Racial Healing and Transformation initiative. She also has earned her designation as a Certified Diversity Professional. Prior to joining the National Civic League, she enjoyed a lengthy career as a journalist and journalism professor. Throughout her career, she has worked to further diversity and inclusion through writing, training, teaching, coaching, mentoring, facilitating groups/retreats, recruiting diverse staff and managers, assessing systems, addressing barriers, and serving and leading multiple diversity committees. Kimbrough earned a BA from the University of Nebraska—Lincoln and a master’s degree in journalism from Northwestern University.

He Gave Us So Much: Reflections on Paul L. Posner

SUNDAY, MARCH 11
3:30 p.m. – 5:00 p.m. Centennial E

MODERATOR
Tonya T. Neaves

Tonya Neaves is the director of the Centers on the Public Service in George Mason University’s Schar School of Policy and Government. In this role, she maintains oversight of its day-to-day administrative operations, secures new research and development contracts and maintains a series of executive education programs. She serves as a faculty member in the Masters of Public Administration program and Coordinator for its Emergency Management and Homeland Security certificate. Neaves also serves as director of the Virginia Certified Public Manager® Program. Prior to joining Mason, Neaves was director of the Mississippi Public Safety Data Laboratory at the Social Science Research Center of Mississippi State University, where she remains a research fellow.


Neaves holds a Ph.D. from Mississippi State, where she earned her MPPA. She has participated in the University of Michigan’s Interuniversity Consortium for Political and Social Research Summer Program in Quantitative Methods of Social Research, Duke University’s Dynamic Management and Leadership Programs, and the Massachusetts Institute of Technology’s Management and Innovation Program.

An active ASPA member Neaves served as District II Representative and conference coordinator for the Northeast Conference on Public Administration. She is treasurer for the Section on Emergency and Crisis Management, an associate editor for the Journal of Urban Management and a board member for the Section on Public Performance and Management.

PANELISTS
Erik Bergrud

In 2017, Erik Bergrud received a silver pin commemorating a 25-year journey as an ASPA member. First elected to the ASPA National Council in 1996, he served eight years on the ASPA national staff and was later elected by his peers as the Society’s vice president. During his tenure as president, ASPA undertook a major revision of its Code of Ethics, established the LGBT Advocacy Alliance Section and launched, in collaboration with the National Academy of Public Administration, a Memos to National Leaders project in advance of the 2012 U.S. general election. He participated actively in the United Nations Public Administration Network (UNPAN) and was founding editor of UNPAN Newsletter. In 2008, he co-edited the book, Civic Engagement in a Network Society.

As associate vice president for external relations at Park University, he leads a 10-member team responsible for alumni relations, career development, communications/public relations, government relations and special events.
Our mission is to address the interdisciplinary nature of governance problems and issues, with an emphasis on public, private and nonprofit collaborative relationships that seek to improve communities and individuals in the U.S. and around the world.

Introducing our New Faculty

**Center for Nonprofit and NGO Studies**

Director and Associate Professor
Chris Einoof, Ph.D.
University of Virginia

**Department of Public Administration**

Visiting Professor
Albert Hyde, Ph.D.
State University of New York, Albany

**Department of Economics**

Assistant Professor
Alex Garivalitis, Ph.D.
University of Minnesota

**Department of Political Science**

Assistant Professor
Aarie Glas, Ph.D.
University of Toronto

Assistant Professor
Colin Kuehl, Ph.D.
University of California, Santa Barbara

**Department of Public Administration**

Assistant Professor
Eunju Rho, Ph.D.
University of Georgia

Assistant Professor
Jaehee Jong, Ph.D.
State University of New York, Albany

The School will foster and support collaboration by member units and individuals to address public affairs challenges with interdisciplinary curricula, scholarship, training, and professional and public services with a local, national, and global perspective.

Department of Economics
Department of Political Science
Department of Public Administration
Center for Nonprofit and NGO Studies
Center for Governmental Studies
Bergrud earned his BA from the University of Kansas and an MPA from Park University. He also completed the Council of Independent Colleges’ Senior Leadership Academy and the Greater Kansas City Chamber of Commerce’s Centurions Leadership Program.

Dan Blair

Dan G. Blair has a proven track record in changing and transforming public- and private-sector organizations and is an internationally recognized leader in the fields of public affairs, management and organizational leadership. He has extensive experience working with complex organizations and managing staffs ranging from 35 to more than 6,500. Currently, he is senior counsellor and fellow at the Bi-Partisan Policy Center, a think tank that promotes bi-partisan solutions to critical policy challenges facing the nation. He leads a bi-partisan task force of former members of Congress, senior administration officials, inspectors general and senior congressional staff to examine and recommend improvements in the ways that Congress utilizes inspectors general.

From 2011 to 2017, Blair led the National Academy of Public Administration, a congressionally chartered think tank and consultancy, in advising the public and private sectors on issues of governance, transformation, change management and human capital. He worked collaboratively with internal and external stakeholders to rebuild the organization’s reputation, reduced operating expenses by half and generated positive margins the last two years of his tenure. He raised the Academy’s public profile and advised the executive and legislative branches on ethics, presidential transition, collaboration and organizational transformation. His efforts led to congressional action in amending federal ethics and disclosure laws.

The president has twice appointed Blair to lead executive branch agencies. As U.S. Office of Personnel Management deputy director (2001-2006) and acting director (2005), he directed major civil service and human capital reform efforts at the Department of Homeland Security and the Department of Defense. In 2006, the president named him to lead the newly created Postal Regulatory Commission, charging him with creating a new regulatory structure for the U.S. Postal Service.

Blair received his bachelor’s degree in journalism and JD from the University of Missouri—Columbia. He is a member of the Missouri and D.C. bars.

Timothy Conlan

Tim Conlan is university professor of government at George Mason University and a fellow of the National Academy of Public Administration. He previously served as a senior analyst with the Advisory Commission on Intergovernmental Relations and as deputy staff director of the Senate Subcommittee on Intergovernmental Relations. His research on federalism and public policy has been published in Public Administration Review, State and Local Government Review, Publius, Political Science Quarterly and other journals. His books include Governing Under Stress: The Implementation of Obama’s Economic Stimulus Program, Pathways of Power: The Dynamics of National Policy Making and From New Federalism to Devolution: Twenty-five Years of Intergovernmental Reform.

Conlan has been honored with several awards in political science and public administration, including the Daniel J. Elazar Distinguished Federalism Scholar Award, Donald C. Stone Scholar Award for lifetime contributions to the fields of intergovernmental relations and management, Deil Wright Award for Best Paper on Federalism and Intergovernmental Relations and Martha Derthick Award for the best book on federalism and intergovernmental Relations. He received his Ph.D. in government from Harvard University in 1982.

Carl Stenberg

Carl Stenberg is the James E. Holshouser, Jr. distinguished professor of Public Administration and Government at the School of Government, University of North Carolina—Chapel Hill (UNC). He has been on the UNC faculty since 2003 and served as director of the Master of Public Administration Program from 2006-2011. He founded and directs the Public Executive Leadership Academy. Previously, he was dean of the Yale Gordon College of Liberal Arts at the University of Baltimore and director of the Weldon Cooper Center for Public Service at the University of Virginia.

Stenberg’s practitioner experience includes serving as executive director of the Council of State Governments and assistant director of the U.S. Advisory Commission on Intergovernmental Relations. He is an ASPA past president and fellow and former chair of the
Board of Directors of the National Academy of Public Administration.

Since joining UNC, Stenberg has authored or co-authored 20 articles, research papers and one book, Managing Local Government: An Essential Guide for County and Municipal Managers. He has co-edited two books, Intergovernmental Relations in Transition: Reflections and Directions, and Managing Local Government Services: A Practical Guide. He received his BA from Allegheny College and his MPA and Ph.D. from the State University of New York—Albany.

Presented during this session:
Elmer B. Staats Lifetime Achievement Award for Distinguished Service

Smart Cities: A Comparative Examination

MONDAY, MARCH 12
11:45 a.m. – 1:15 p.m. Centennial E
Sponsored By:
School of Public Affairs
UNIVERSITY OF COLORADO DENVER

MODERATOR
Paul Teske

Paul Teske is dean of University of Colorado Denver’s (CU Denver) School of Public Affairs (SPA), which is ranked #34 in America by U.S. News and World Report. Teske was designated a University of Colorado distinguished professor in 2008, one of 75 across all faculty in the four-campus system. He received the 2005 Distinguished Research Award from NASPAA/ASPA and the 2005 Excellence in Research and Creative Activities Award from CU Denver. Teske’s research has centered on education policy, regulatory policy and urban policy, with eight books, more than 50 articles and 20 book chapters on these topics. His research has been funded with more than $5 million, including grants from the National Science Foundation, National Academy of Education, Brookings Institution, Bill and Melinda Gates Foundation, Manhattan Institute, American Enterprise Institute, Smith Richardson Foundation, Walton Family Foundation, Daniels Fund and Rose Community Foundation. His research has been discussed in such media outlets as the Denver Post, New York Times, New York Post, Milwaukee Journal-Sentinel, Chicago Tribune, Education Week, and National Public Radio.

PANELISTS

Julia Richman

Julia Richman is chief innovation and analytics officer and interim chief information officer for the City of Boulder. In this role, she acts as a city-wide partner to improve overall organizational capacity. She works to achieve city goals through programs and initiatives focused on high-performance government, data-driven decisionmaking, operational effectiveness and efficiency and disruptive technology. Prior to working for the city, she spent 10 years at Deloitte Consulting, leading projects that advanced service and business operations strategies for public-sector clients across the nation. Richman is a Colorado native and community leader. She is a 2018 Colorado Governors fellow and a graduate of Leadership Denver and the Colorado Institute for Leadership Training. She is a mentor for Colorado-based Greenhouse Scholars and serves as part of the executive teams for both the Colfax Marathon and Groundwork Denver boards of directors. She has an MPP from the University of Chicago and a BA from Dartmouth College. She is an avid endurance athlete in hot pursuit of a three-hour marathon.

Emily Silverman

Emily Silverman is the lead on Denver’s Smart City work. Previously, she served as transportation planner for the City of Denver and the Colorado Department of Transportation. She holds a MURP degree from CU Denver and an undergraduate degree from Washington University.
John Tolva is a principal at CityFi. He formerly was the president of PositEnergy Practice, an urban systems engineering firm based on data-driven planning for new building design, retrofits and urban design. His career has focused on developing and applying technology to improve the urban environment. From 2011-2013 he was chief technology officer for the City of Chicago, leveraging technology to streamline public services through more efficient data-sharing, digital communications and next-generation infrastructure. He led development of “The City of Chicago Technology Plan,” an initiative that sets forth a series of public-private strategies to accelerate economic growth, build educated and digitally engaged communities and workforces, improve government services and reduce costs through technology. In 2012, the White House recognized Tolva as a “Champion of Change.” Prior to joining the City, he was director of citizenship and technology at IBM Corp, where he worked on the firm’s “Smarter Cities” initiative, advising cities how to incorporate data analytics into planning and operations. Tolva led the City Forward project, the first global aggregator and visualizer of urban data sets.

A Look at the Commission on Evidence-Based Policymaking

MONDAY, MARCH 12
3:15 p.m. – 4:45 p.m.
Centennial E

MODERATOR
Maria P. Aristigueta

Maria Aristigueta is director of the School of Public Policy and Administration, Charles P. Messick Chair of Public Administration, and senior policy fellow in the Institute of Public Administration at the University of Delaware. Her teaching and research interests are primarily related to public-sector management and include performance measurement, strategic planning, and organizational behavior. She has published numerous journal articles, book chapters and books, including Managing for Results in State Government, co-author of Managing Human Behavior in Public and Nonprofit Organizations, Managing and Measuring Performance in Public and Nonprofit Organizations, and Organizational Behavior. She has served as co-editor of the International Handbook of Practice-Based Performance Management. She is a fellow of the National Academy of Public Administration, an ASPA past president and member of the Executive Council of Network of Schools of Public Policy, Affairs and Administration. Her doctorate is from the University of Southern California.

DISCUSSANT
John Kamensky

John Kamensky is senior fellow with the IBM Center for The Business of Government. During 24 years of public service, he had a significant role in helping pioneer the federal government’s performance and results orientation. He is passionate about creating a government that is results oriented, performance based, customer focused and collaborative in nature.

Kamensky served for eight years as deputy director of Vice President Al Gore’s National Partnership for Reinventing Government. Prior to that time, he worked at the Government Accountability Office for 16 years where he played a key role in the development and passage of the Government Performance and Results Act. He has edited or co-authored eight books and writes and speaks extensively on performance management and government reform. He is involved in the IBM Center’s work on envisioning the future of government in 2040, which includes evidence-based decisionmaking. A fellow of the National Academy of Public Administration, he received a master’s in public affairs from the Lyndon B. Johnson School of Public Affairs at the University of Texas at Austin.

PANELISTS
Nick Hart

Nick Hart is director of the Bi-Partisan Policy Commission’s (BPC) Evidence-Based Policymaking Initiative. Prior to joining BPC, he worked in the federal government for nearly a decade, most recently as policy and research director for the U.S. Commission on Evidence-Based Policymaking. In that capacity, he oversaw the commission’s policy and research support team and led the drafting process for “The Promise of Evidence-Based Policymaking,” the commission’s final report and recommendations presented to the Congress and the president in September 2017.
Hart has worked on a wide range of issues including social security, disability, anti-poverty, environmental, energy, economic development and criminal justice policies. He worked at the U.S. Office of Management and Budget as senior analyst and special assistant, where he contributed to writing executive branch budget proposals and encouraged increased capacity for evidence-based practices across government.

Hart earned a doctorate from The George Washington University’s Trachtenberg School of Public Policy and Public Administration, specializing in program evaluation. He also holds an MS from Indiana University and a BS from Truman State University.

Robert Shea

Robert Shea is a principal at Grant Thornton, where he leads the Public Sector Strategy Practice and strategic and performance management engagements for federal, state and local government agencies. He was appointed to the Commission on Evidence-Based Policymaking, which developed recommendations to improve access to and use of evidence in policymaking.

Prior to joining Grant Thornton, Shea served with the U.S. Office of Management and Budget (OMB) as associate director for administration and government performance. In addition to managing OMB’s internal operations, he led the President’s Performance Improvement Initiative, administered the Program Assessment Rating Tool, advised on government human capital policy and led interagency collaborations in the areas of food safety and implementation of the Federal Funding Accountability and Transparency Act.

Shea served as counsel to the Senate Committee on Governmental Affairs where, in addition to general oversight of executive branch management, he advised committee leadership on the status of implementation of the statutory framework for performance-based government, including the Government Performance and Results Act and the Chief Financial Officers Act. He was legislative director for Congressman Pete Sessions (TX) from 1997 to 1999.
This panel is hosted by the Association Internationale de Recherche en Management Public

Mission Focused and Innovation in Public Administration: The Case of French Speaking Countries

Blurring the Lines: International and Comparative Public Administration

MODERATORS/ PRESENTERS

Yves Chappoz
General Treasurer, AIRMAP and Professor, Université Jean Moulin, Lyon, France
Innovative Behavior of Public Service Managers and Public Service Values

David Huron
Vice Chair, AIRMAP and Associate Professor, Université Côte D’Azur, Nice, France
Digitalization in French Local Government Public Services: Perspectives, Opportunities and Obstacles

Pierre-Charles Pupion
AIRMAP Chair and Professor, Université De Poitiers, Poitiers, France
Innovative Behavior of Public Service Managers and Public Service Values

PRESENTERS

Laurent Bouchard
Associate Professor, Université De Poitiers, Poitiers, France
The Denunciation of Administrative Misonicism During the Third Republic: The Struggle of Some French Liberals Against the Idea of a State Able to Drive Innovation (1870-1940)

Pierre Marin
Associate Professor, Pau University, Pau, France
The Influence and Complementary Nature of Subsequent Managerial Innovations in Public Organizations

COAUTHOR

Tony Coulson
Professor, California State University—San Bernardino, San Bernardino, CA
Government’s Growing Role in Providing Resilience to Cyber Threats

Adrian M. Velazquez Vazquez
Associate Professor, University of La Verne, La Verne, CA
Resilience and Innovative Solutions to Wicked Problems: Managing the Effects of Migration at the Local Level

Kaifeng Yang
Professor, Florida State University, Tallahassee, FL
Leadership for Resilience: The Case of China

PARTNER ORGANIZATION SESSIONS

Saturday March 10, 2018

2:15 p.m. - 3:45 p.m.  Mineral Hall D
This panel is hosted by the Association Internationale de Recherche en Management Public

Mission Focused and Innovation in Public Administration: The Case of French Speaking Countries

Blurring the Lines: International and Comparative Public Administration

MODERATORS/PRESENTERS

Yves Chappoz
General Treasurer, AIRMAP and Professor, Université Jean Moulin, Lyon, France
Innovative Behavior of Public Service Managers and Public Service Values

David Huron
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Innovative Behavior of Public Service Managers and Public Service Values

PRESENTERS

Laurent Bouchard
Associate Professor, Université De Poitiers, Poitiers, France
The Denunciation of Administrative Misonicism During the Third Republic: The Struggle of Some French Liberals Against the Idea of a State Able to Drive Innovation (1870-1940)

Pierre Marin
Associate Professor, Pau University, Pau, France
The Influence and Complementary Nature of Subsequent Managerial Innovations in Public Organizations

COAUTHOR

Tony Coulson
Professor, California State University—San Bernardino, San Bernardino, CA
Government’s Growing Role in Providing Resilience to Cyber Threats

Adrian M. Velazquez Vazquez
Associate Professor, University of La Verne, La Verne, CA
Resilience and Innovative Solutions to Wicked Problems: Managing the Effects of Migration at the Local Level

Kaifeng Yang
Professor, Florida State University, Tallahassee, FL
Leadership for Resilience: The Case of China
Disruptive Innovation and the Public Sector: The Dynamics of Governance

Alik Shpekbayev
Chairman, Agency for Civil Service Affairs and Anti-Corruption, Astana, Kazakhstan

2:15 p.m. - 3:45 p.m. Mineral Hall A

This panel is hosted by the Regional Hub of Civil Service in Astana


MODERATOR:
Seunghwan Myeong
President and Professor, Inha University, Incheon, Korea

PRESENTERS
Don S. Lee
Lecturer, University of Nottingham, London, United Kingdom
Ministers’ Public Profiles and Agency Performance

HyungGun Park
Doctoral Student, University of North Texas, Denton, TX
The 311 System and Direct Democracy: Do Multiple Participatory Institutions Matter?

COAUTHORS
Jung Wook Kim
Associate Research Fellow, Urban Management Division, Incheon Development Institute, Incheon, Korea
The 311 System and Direct Democracy: Do Multiple Participatory Institutions Matter?

Jie Tao
Doctoral Student, University of North Texas, Denton, TX
The 311 System and Direct Democracy: Do Multiple Participatory Institutions Matter?
### Centennial A

**4:00 p.m. - 5:30 p.m.**

This panel is hosted by the Network of Institutes and Schools of Public Administration in Central and Eastern Europe (NISPAcee)

**Getting It Done Now!**

Diamonds in the Rough: Human Resource Management

**MODERATORS**

- **Juraj Nemec**
  - President and Professor, Matej Bel University, Bystrica, Slovakia
- **Allan Rosenbaum**
  - Professor, Department of Public Policy and Administration and Director, Institute for Public Management and Center for Democracy and Good Governance, Florida International University, Miami, FL

**PANELISTS**

- **Diane M. Disney**
  - Professor Emerita, Former Dean and Chancellor, Penn State University, West Chester University, West Chester, PA
- **Terry Gerton**
  - President and CEO, National Academy of Public Administration, Washington, DC
- **Mary Hamilton**
  - Senior Executive in Residence, Consultant, Nebraska Certified Public Manager Program and Midlands Superintendents Academy, School of Public Administration, University of Nebraska—Omaha, Omaha, NE
- **Chester A. (Chet) Newland**
  - Duggan Distinguished Professor of Public Administration, University of Southern California, Sol Price School of Public Policy, Sacramento, CA
- **William P. Shields, Jr.**
  - Executive Director, American Society for Public Administration, Washington, DC

### Centennial B

**4:00 p.m. - 5:30 p.m.**

This panel is hosted by the National Academy of Public Administration (NAPA)

**Getting It Done Now!**

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**MODERATOR**

- **Kurt Thurmaier**
  - Presidential Engagement Professor and Chair, Department of Public Administration, Northern Illinois University, DeKalb, IL

**PANELISTS**

- **Diane M. Disney**
  - Professor Emerita, Former Dean and Chancellor, Penn State University, West Chester University, West Chester, PA
- **Terry Gerton**
  - President and CEO, National Academy of Public Administration, Washington, DC
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  - Senior Executive in Residence, Consultant, Nebraska Certified Public Manager Program and Midlands Superintendents Academy, School of Public Administration, University of Nebraska—Omaha, Omaha, NE
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- **William P. Shields, Jr.**
  - Executive Director, American Society for Public Administration, Washington, DC

### Sunday March 11, 2018

**8:30 a.m. -10:00 a.m.**

This panel is hosted by NIGP: The Institute for Public Procurement

**Syn-er-gy (noun): The Engagement of Public Administration in Developing and Promoting Public Procurement Literature and Leaders in Collaboration with NIGP:**

**The Institute for Public Procurement**

**MODERATOR**

- **Rick Grimm**
  - Executive Director, NIGP: The Institute for Public Procurement, Washington, DC

**PANELISTS**

- **Mohamad Alkadry**
  - Professor, University of Connecticut, Hartford, CT
- **Keith Ashby**
  - Purchasing Manager, Arapahoe County, CO
- **Clifford McCue**
  - Associate Professor, Florida Atlantic University, Fort Myers, FL

PARTNER ORGANIZATION SESSIONS
**PARTNER ORGANIZATION SESSIONS**

**Molly McLoughlin**  
NIGP Governing Board and Director of Supply Chain Management, Boulder Valley School District, CO

**Alexandru Roman**  
Associate Professor and Director, California State University—San Bernardino, San Bernardino, CA

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**8:30 a.m. - 10:00 a.m.**  
**Mineral Hall C**  
This panel is hosted by the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA)  
**Ushering in the Next Frontier of Public Administration in Africa: The Role of the Section on African Public Administration**

**MODERATOR**  
Gedeon Mudacumura  
Professor, Cheyney University of Pennsylvania, Philadelphia, PA

**PRESENTERS**  
**Susan T. Gooden**  
Immediate Past President, ASPA and Professor, Virginia Commonwealth University, Richmond, VA

**Rym Kaki**  
Associate Professor, University of Southern California, Los Angeles, CA

**Ibrahim Mayaki**  
Chief Executive Officer, New Partnership for Africa’s Development, Addis Ababa, Ethiopia

**Adebayo Olukoshi**  
Regional Director for Africa and Middle East, Institute for Democracy and Electoral Assistance, Addis Ababa, Ethiopia

**Anastase Shyaka**  
Professor and Chief Executive Officer, Rwandan Governance Board, Kigali, Rwanda

**Rediate Tekeste**  
Program Founder, Ethiopian Diaspora Fellowship, Los Angeles, CA

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**11:45 a.m. - 1:15 p.m.**  
**Mineral Hall C**  
This panel is hosted by the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA)  
**What Is the Role of Advocacy in the Nonprofit and Voluntary Sector?**

A Fresh Approach: Nonprofits and Civic Engagement

**Endorsed By:**  
Section on Nonprofit Policy, Practice and Partnerships

**PRESENTERS**  
**Jennifer Alexander**  
Associate Professor, University of Texas at San Antonio, San Antonio, TX  
*Developing the Local Advocacy Perspective: A Study of South Texas Nonprofits*

**Mary Ann Feldheim**  
Associate Professor, University of Central Florida, Orlando, FL  
*The Third Sector’s Role in Democratic Society: Advancing the Public Good*

**Roseanne Mirabella**  
Professor, Seton Hall University, South Orange, NJ  
*Going Forward in a Democratic Society*

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**Monday March 12, 2018**  
**8:00 a.m. - 9:30 a.m.**  
**Centennial B**  
This panel is hosted by the Network of Schools of Public Policy, Affairs and Administration (NASPAA)  
**NASPAA Accreditation Standards Colloquium**

A Perfect World: Public Administration Theory

**CONVENERS**  
**Crystal Calarusse**  
Chief Accreditation Officer, NASPAA, Washington, DC
PARTNER ORGANIZATION SESSIONS

Heather Hamilton  
Assessment Director and Accreditation Manager, NASPAA, Washington, DC

8:00 a.m. - 9:30 a.m.  Centennial G

This panel is hosted by the Korean Association for Public Administration (KAPA)

New Trend of Public Policy Studies: Theories and Practice

MODERATOR  
Dongwook Kim  
Professor, Seoul National University, Seoul, Korea

PRESENTERS/COAUTHORS  
Young Jun Choi  
Professor, Yonsei University, Seoul, Korea  
In-Sourcing Social Service Delivery: What Makes In-Sourcing Effective in Local Governments

Jiye Ju  
Doctoral Student, Sungkyunkwan University, Seoul, Korea  

Seok-Woo Lee  
Mayor, Namyangju City, Korea  
Administration and Welfare Closer to All Citizens!  
Namyangju City Hope Care System

COAUTHORS  
Seong Eun Choi  
Research Professor, Institute for Welfare State Research, Yonsei University, Seoul, Korea  
In-Sourcing Social Service Delivery: What Makes In-Sourcing Effective in Local Governments

Tae Il Kang  
Head, Hope Care Team, Korea  
Administration and Welfare Closer to All Citizens!  
Namyangju City Hope Care System

Hey Sung Kim  
Professor, Institute for Welfare State Research, Yonsei University, Seoul, Korea  
In-Sourcing Social Service Delivery: What Makes In-Sourcing Effective in Local Governments

Hyung Jun Park  
Professor, Sungkyunkwan University, Seoul, Korea  

Lanhee Ryu  
Doctoral Student, Yonsei University, Seoul, Korea  
In-Sourcing Social Service Delivery: What Makes In-Sourcing Effective in Local Governments

Jae-jin Yang  
Professor, Yonsei University, Seoul, Korea  
In-Sourcing Social Service Delivery: What Makes In-Sourcing Effective in Local Governments

PANEL HOSTED BY:  
KAPA

PUBLIC POLICY STUDIES: INTERNATIONAL AND COMPARATIVE ADMINISTRATION

MODERATOR  
Je-Sang Kang  
President and Professor, Kyughee University, Seoul, Korea

PRESENTERS/COAUTHORS  
Young Jun Choi  
Professor, Yonsei University, Seoul, Korea  
In-Sourcing Social Service Delivery: What Makes In-Sourcing Effective in Local Governments

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Hey Sung Kim  
Professor, Institute for Welfare State Research, Yonsei University, Seoul, Korea  
In-Sourcing Social Service Delivery: What Makes In-Sourcing Effective in Local Governments

Sung Min Park  
Professor, Sungkyunkwan University, Seoul, Korea  
Entrepreneurial Leadership and Ethical Values in the Public Organization: The Mediating Roles of Public Service Motivation and Confucian Values

COAUTHORS  
Min Young Kim  
Doctoral Student, Sungkyunkwan University, Seoul, Korea  
Entrepreneurial Leadership and Ethical Values in the Public Organization: The Mediating Roles of Public Service Motivation and Confucian Values
This panel is hosted by the Korea Institute of Public Administration (KIPA)

**Government Effectiveness through Institutional Reforms in Korea**
Blurring the Lines: International and Comparative Public Administration

**PRESENTERS**
Sunjoo Park
Associate Research Fellow, Korea Institute of Public Administration, Seoul, Korea

Hyunwoo Tak
Associate Research Fellow, Korea Institute of Public Administration, Seoul, Korea

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**Unwoo Lee**  
Professor, Korea National Open University, Seoul, Korea  
*A Study on the Deliberative Poll in the Decisionmaking Process of Nuclear Energy Policy*

**Reginald Ugaddan**  
Doctoral Student, Sungkyunkwan University, Seoul, Korea  
*Entrepreneurial Leadership and Ethical Values in the Public Organization: The Mediating Roles of Public Service Motivation and Confucian Values*

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**Allison Springer**, MPA 2016  
Campaign Coordinator for Outdoors America  
Open Space Institute, Washington, DC  
Cornell University Photography
Welcome Reception
Saturday, March 10, 2018
6:30 p.m. - 8:00 p.m.
Downtown Denver Aquarium
700 Water St • Denver, CO 80211

Opened in 2005, this entertainment and dining complex features an aquarium boasting more than one million gallons of underwater exhibits that highlight fascinating ecosystems around the world. Downtown Aquarium houses more than 500 species of animals, the interactive Stingray Reef touch tank, Dive Lounge and amusements for the entire family.

Exhibits include North America, In the Desert, Under the Sea, At the Wharf, The Rainforest, Sunken Temple, Shipwreck, at the Beach and the 4-D Theater. Each one features animals that call these habitats home, showcasing their various environmental adaptations.

ASPA’s event will feature our own banquet space with special hors d’oeuvres, snacks, drinks and plenty of space for networking. Attendees will receive full access to the Aquarium to explore on their own—from sharks to tropical fish to exotic wildlife! This evening event is sure to provide plenty of fun while you connect with your colleagues.

The Downtown Denver Aquarium is approximately two miles from the Hyatt Regency Denver. There is no direct public transportation to the venue, though cabs are available. Shuttles will be available to take attendees round trip between the Hyatt and the Aquarium, beginning at 5:45 p.m. Shuttles will depart from the hotel lobby. The last shuttle will depart the Aquarium to return guests to the hotel at 8:45 p.m. Guests wishing to enjoy the Aquarium until it closes at 10 p.m. will need to make arrangements to provide their own transportation back to the hotel at that time. Appropriate attire, including well-soled shoes, is required.

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This annual event focuses on topics that are critical to students and new professionals: building a resume or CV, getting a job, making tenure and getting published. Whether you are planning for a practitioner career or an academic one, you will want to be at the summit to learn from experts in the field while networking with colleagues and leading public administrators. Not all sessions are meant for all attendees; please note the parentheticals that mark academia vs. practitioner audience. That said, all are welcome throughout the day.

### 8:00 a.m. – 8:30 a.m.

**Introductions, Ice Breakers, Student Awards, ASPA Updates**

We will kick off the 2018 Student and New Professional Summit with some time to introduce ourselves and get to know each other before we spend the day taking a deep dive into our career aspirations and how to get there. Ice breakers will be involved!

**PRESENTER**

**Andrea Headley**
Doctoral Student, Florida International University, Miami, FL

### 8:30 a.m. – 9:15 a.m.

**The Choice is Yours: Practice vs. Academia?**

The first step in your career is to determine which path you will take. While most doctoral candidates are encouraged toward an academic career, it is not right for everyone. Jos Raadschelders will set the stage for the big decisions on your horizon, as well as the content you will hear throughout the rest of this day.

**PRESENTER**

**Jos C.N. Raadschelders**
Professor, Ohio State University, Columbus, OH

### 9:15 a.m. – 10:00 a.m.

**Engaging, Not Explaining: Improving Professional and Research Presentations for Your Audience**

Polished presentations mean more than just slick graphics, transitions and embedded video. They mean presenting the right data for the right audience, using the right vocabulary. Know your room and cater to it—you will be far more successful! Our presenter will walk you through the finer points of crafting an excellent PowerPoint, including the critical rules that must be followed to ensure your presentation is compelling as well as on-message. Make the most of this session so your first on-the-job presentations wow your audience.

**PRESENTER**

**Stephanie Dolamore**
Research Analyst, University of Baltimore, College Park, MD

### 10:15 a.m. – 11:00 a.m.

**Building Your Research Portfolio: The Science Behind Publishing in Academia (Academia)**

You may have an excellent research paper but that does not mean getting it published will be easy. The first step is having excellent academic mentors supporting your efforts and giving you pointers along the way. Yet there is more to this process. Learn about the importance of choosing the right publications, knowing what editors are looking for, bouncing back from the R&R process, transforming papers into books and more.
PRESENTERS:

**R. Paul Battaglio**
Professor and MPA Director, University of Texas at Dallas and Co-Editor-in-Chief, *Public Administration Review*, Richardson, TX

**Kirk Emerson**
Editor, *Perspectives on Public Management and Governance* and Professor, University of Arizona, Tucson, AZ

11:00 a.m. - 11:45 a.m.

**After You Get the Job: Transitioning from “Dissertation Candidate” to “Assistant Professor” (Academia)**

There is a world of difference between being a dissertation candidate and an assistant professor. It is critical that you get out of the student mindset and mentally push yourself into the professor role. While many of your responsibilities may feel similar or the same as they were before, it is important that you treat them differently. Two new assistant professors—who were in your shoes not long ago!—will share their lessons learned and tips for success.

PRESENTERS

**Sebawit Bishu**
Assistant Professor, University of Colorado Denver, Denver, CO

**Angela Kline**
Assistant Professor, Bowie State University, Bowie, MD

11:45 a.m. - 12:30 p.m.

**Crafting CVs (Academia)**

Learn from our presenter as he covers the finer points of crafting an academic CV. You will learn the differences between a CV and a resume, the types of publications that are important, how long is too long, the best formatting for this kind of information and more. Take lots of notes: You will want to remember everything Jeremy has to share!

PRESENTER:

**Jeremy L. Hall**
Professor and MPA Director, University of Central Florida and Co-Editor-in-Chief, *Public Administration Review*, Orlando, Florida

12:45 p.m. - 1:30 p.m.

**Lunch Break and Workshop: Effective Writing**

We will “lunch and learn” as our speaker explains two tools students can use to write excellent research papers. The first, the Step by Step notebook method, transforms writing a paper into managing a project. Student scholars will learn how to manage their time, materials and ideas. The project management system also helps address many writer’s block issues. The second tool, the conceptual framework, is designed to ensure empirical research is coherent across the research question, scholarly literature, theory, methods and results. These techniques have led to award-winning student papers cited by public policy foundations, academic journals and international organizations.

PRESENTER:

**Patricia Shields**
Professor, Texas State University, San Marcos, TX

1:45 p.m. - 2:30 p.m.

**Will Your Resume Get You the Job? (Practitioner)**

Your resume is important. It introduces you to a potential employer, sells your skills and attributes and hopefully gets you to the next step. But there are a number of considerations to take into account when constructing it: what should be on it, what should not, how long it should be. This session will help you learn how to put together your perfect resume, learn the rights and wrongs and keep you from making big mistakes.

PRESENTER:

**William P. Shields, Jr.**
Executive Director, ASPA and Adjunct Professor, American University, Washington, DC
STUDENT & NEW PROFESSIONAL SUMMIT

2:30 p.m. - 3:15 p.m.
Making a Direct Impact: State and Local Jobs (Practitioner)

Now that you have your MPA, how do you get started in public service? As is the case with getting any job, it is not as easy as it looks. Where do most state and local servants begin their careers and how do you get your foot in the door? Our panelists will talk about their career trajectories, how they have used their networks for success and lessons they have learned in public service.

PRESENTERS
Mark Deven
City Manager, Arvada, CO

Michael King
Assistant Director, Richland County Emergency Services, Columbia, SC

3:15 p.m. - 4:00 p.m.
Navigating the Federal Hiring Process (Practitioner)

If you are planning to pursue a practitioner career, make sure you are in the audience for this session. There are millions of federal jobs, many of which are open to young graduates, but first you have to get through the interview process. Our presenter will take you beyond USAJobs.gov to master the art of getting your application through the door, to the interview and beyond.

PRESENTER
Leigh Epsy
Doctoral Student, University of Colorado Denver, Lakewood, CO

4:00 p.m. - 6:00 p.m.
L. Frances Liddell Student Policy Debate

This workshop is an adjudicated competitive policy debate. It affords young professionals, undergraduates and graduate students an opportunity to present and defend positions on current public policy issues. Participants enhance communication skills, including their manner of delivery and persuasion. It also serves to assist in embracing those attributes and qualities desired of future public administrators: speaking competently and confidently.

PRESENTER
L. Frances Liddell
Retired Associate Professor, Jackson State University, Jackson, MS

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  - Criminal Justice Management (BS)
  - Fraud Examination and Financial Forensics (BS)
- Master of Public Administration (MPA)
- Public Policy and Administration Online Program
- Investigation & Oversight
- Investigation & Oversight Online Program
- Dual Degrees
  - JD/MPA Law and Public Accountability
  - BS/MPA Public Admin and Criminal Justice Mgmt

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**Book:**
ASPA North Texas Chapter
ASPA Section on Complexity and Network Studies
ASPA Section on Emergency and Crisis Management
ASPA South Florida Chapter

**Contributor:**
ASPA Gold Coast Chapter
ASPA New Jersey Chapter
ASPA Suncoast Chapter
Rashmi Vijay Chordiya
Paul Danczyk
Peter Federman
Mark Landahl
Yali Pang
Grant Rissler
Stephen Rolandi
Kendra Stewart

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** FOUNDERS’ FELLOWS RECEPTION **
** CLASS OF 2018 **
** MONDAY, MARCH 12, 2018 **
** 6:00 p.m. - 7:30 p.m. **
** Mineral Hall D **

Fellows will receive their plaques during this reception, generously hosted by Brigham Young University.

Ian Adams .................................................................................................................. University of Utah
Jessica Alcorn .......................................................................................................... University of Georgia
Saud Alotaibi ......................................................................................................... University of North Texas
Lyndsay Bates ................................................................................................... University of Baltimore
Neomi Frisch Aviram ............................................................................................. University of Haifa
Yuliya Harris ........................................................................................................ Wayne State University
Josephine Hazelton .......................................................................................... California State University—Stanislaus
Nuri Heckler ....................................................................................................... University of Colorado Denver
Trang Hoang .......................................................................................................... University of Texas at Dallas
Vaiva Kalesnikaitė .......................................................................................... Florida International University
Hannah Lebovits .................................................................................................. Cleveland State University
Zehavit Levitats .................................................................................................. University of Haifa
Sarah McGuire .................................................................................................. Piedmont Authority for Regional Transportation
Monica Yamel Naime S. Henkel ........................................................................ Centro de Investigación y Docencia Económicas
Julius Nukpezah .................................................................................................. Mississippi State University
Blanca Rand .......................................................................................................... George Mason University
Wen-Chi Shie ....................................................................................................... Florida State University
Iulia Shybakina ..................................................................................................... Syracuse University
Cristina Stanica .................................................................................................... University of Delaware
Nathan Teklemariam ......................................................................................... Virginia Commonwealth University
Maren Trochmann ................................................................................................ University of Colorado Denver
Shilpa Viswanath ................................................................................................ Rutgers University—Newark
Nicole Wesley ..................................................................................................... Louisiana State University
Chaitanya Yadav ................................................................................................ University of Texas at Dallas
Sasha Zapata ......................................................................................................... Rhode Island Quality Institute
Founders’ Fellows Panels

Financial Management in the Public Sector

SATURDAY, MARCH 10
12:30 p.m. - 2:00 p.m. Granite A

MODERATOR/PRESENTER
Trang Hoang
Doctoral Student, University of Texas at Dallas, Dallas, TX
Unfunded Liabilities and Public Pension Reform

PRESENTERS
Julius Nukpezah
Assistant Professor, Mississippi State University, Mississippi State, MS
Response and Recovery from Financial Emergencies: Lessons from Michigan

Wen-Chi Shie
Doctoral Student, Florida State University, Tallahassee, FL
Beyond Boundaries: Collaborative Governance Networks and Innovative Coproduction for Sustainable Community Capacity and Economic Development

Iuliia Shybalkina
Doctoral Student, Syracuse University, Syracuse, NY
Participatory Budgeting: Is It a Solution to Unequal Political Participation and Influence?

Social Equity: A Pillar of Public Administration

SATURDAY, MARCH 10
2:15 p.m. - 3:45 p.m. Granite A

MODERATOR/PRESENTER
Lyndsay Bates
Doctoral Student, University of Baltimore, Baltimore, MD
Developing Inequality: How Re-Development Decisions Contribute to Community Inequality

PRESENTERS
Josephine Hazelton
Graduate Student, California State University—Stanislaus, Turlock, CA
Designing Men: Gender Bias in Transportation Design and Infrastructure Standards

Engagement and Collaboration as a Tool for Public Service Delivery

SATURDAY, MARCH 10
4:00 p.m. - 5:30 p.m. Granite A

MODERATOR/PRESENTER
Zehavit Levitats
Doctoral Student, University of Haifa, Haifa, Israel
Emotionally Engage Civil Servants: Toward a Multi-Level Theory and Multi-Source Analysis in Public Administration

PRESENTERS
Saud Alotaibi
Doctoral Student, University of North Texas, Denton, TX
The Effect of Person-Organization Fit on Public Service Motivation to Determine Public Managers’ Outcomes

Sarah McGuire
Community Outreach Specialist, Piedmont Authority for Regional Transportation, Greensboro, NC
Building Collaborative Relationships: Citizen Engagement and Local Government

Sasha Zapata
Project Manager, Rhode Island Quality Institute, Providence, RI
Challenges We Face as Public Administrators

Nuri Heckler
Doctoral Student, University of Colorado Denver, Denver, CO
Masculinity and Whiteness in Public Organizations: Managing Institutional Race and Gender in Federal Agencies

Maren Trochmann
Doctoral Student, University of Colorado Denver, Denver, CO
Deliberative Democracy, Rulemaking and Social Equity: An Exploration of Formal Rulemaking as Green Tape
Congratulations to SPA’s New Dean

American University announced the selection of Vicky Wilkins as the next dean of the School of Public Affairs.

SPA Is the New Home of JPAM

SPA is honored to be the new home for the Journal of Policy Analysis and Management. SPA Professor Erdal Tekin will be editor in chief.

Proud of Our Recent PhD Placements

Our doctoral students go on to become leaders in the public administration and policy arena, setting the agenda in this field of research.

James Wright, Expected ’18
Assistant Professor, Starting Fall 2018
Florida State University, Askew School of Public Administration and Policy in the College of Social Sciences and Public Policy

Stephen Holt, ’17
Assistant Professor
State University of New York (SUNY) at Albany in the Rockefeller College of Public Affairs and Policy

Raymond Zuniga, ’17
Assistant Professor
Virginia Tech University, Center for Public Administration and Policy in the School of Public and International Affairs

Rhucha Samudra, ’16
Assistant Professor
State University of New York at Brockport (SUNY Brockport)

Katie Vinopal, ’16
Assistant Professor
Ohio State University in the Glenn College of Public Affairs

Chris Birdsay, ’16
Assistant Professor
Boise State University in the School of Public Service

Amanda Stewart, ’15
Assistant Professor
North Carolina State University in the School of Public and International Affairs
Public Policy Challenges

SUNDAY, MARCH 11
8:30 a.m. - 10:00 a.m.  
Granite A

MODERATOR/PRESENTER  
Cristina Stanica  
Doctoral Student, University of Delaware, Newark, DE  
New Public Governance in Central and Eastern Europe

PRESENTERS  
Neomi Frisch Aviram  
Doctoral Student, University of Haifa, Haifa, Israel  
Policy Entrepreneurship Behavior: A Meta-Review

Monica Yamel Naime S. Henkel  
Doctoral Student, Centro de Investigación y Docencia Económicas, Mexico City, Mexico  
When Public Administration Causes Wicked Problems: Challenges for Public Policy

Shilpa Viswanath  
Doctoral Student, Rutgers University—Newark, Newark, NJ  
Toward a Theory of Local Government Employees: Understanding Municipal Labor through Collective Bargaining Efforts during State Takeovers

Nicole Wesley  
Graduate Student, Louisiana State University, Baton Rouge, LA  
Skepticism of Scientific Evidence: The Implications of Human Behavior on Policymaking

Research on Emergency Management and Public Safety

MONDAY, MARCH 12  
11:45 a.m. - 1:15 p.m.  
Centennial A

MODERATOR/PRESENTER  
Ian Adams  
Doctoral Student, University of Utah, Salt Lake City, UT  
Police Body-Worn Cameras: Transparency and Exposure

Sustainability as a Conceptual Focus for Public Administration

MONDAY, MARCH 12  
3:15 p.m. - 4:45 p.m.  
Centennial A

MODERATOR/PRESENTER  
Hannah Lebovits  
Doctoral Student, Cleveland State University, Cleveland, OH  
The Suburban Struggle: Toward a Theory of Governance in Suburban Spaces

PRESENTERS  
Yuliya Harris  
Graduate Student, Wayne State University, Detroit, MI  
Social Sustainability and Public Values in the Context of Urban Public Transit: The Case of QLINE Rail in Detroit

Nathan Teklemariam  
Doctoral Student, Virginia Commonwealth University, Richmond, VA  
Challenges of Rapid Urbanization and Housing in Sub-Saharan Africa: The Case of the Integrated Housing Development Program in Ethiopia

Chaitanya Yadav  
Graduate Student, University of Texas at Dallas, Dallas, TX  
Content Design and Development for Early Education: Implications for Learning Outcomes in Rural India
William McRaven

University of Texas (UT) System Chancellor William H. McRaven, a retired U.S. Navy four-star admiral, leads one of the nation’s largest and most respected systems of higher education. As the chief executive officer of the UT System, the Chancellor oversees 14 institutions that educate 217,000 students and employ 20,000 faculty and more than 70,000 health care professionals, researchers and staff.

Since he became chancellor in January 2015, McRaven has recommitted the UT System and its institutions to improving the lives of Texans and people all over the world through education, research and health care.

Prior to becoming chancellor, McRaven was the commander of U.S. Special Operations Command, during which time he led a force of 69,000 men and women and was responsible for conducting counter-terrorism operations worldwide. McRaven also is a recognized national authority on U.S. foreign policy and has advised Presidents George W. Bush and Barack Obama and other U.S. leaders on defense issues. His book, Spec Ops: Case Studies in Special Operations Warfare: Theory and Practice, published in several languages, is considered a fundamental text on special operations strategy.

McRaven’s military legacy goes beyond strategy and warfare. As commander of U.S. Special Operations Command, McRaven spearheaded the creation of the Preservation of the Force & Family initiative to ensure the mental, spiritual and physical well-being of those who serve, as well as their families.

McRaven graduated from the University of Texas at Austin in 1977 with a degree in journalism and received his master’s degree from the Naval Postgraduate School in Monterey in 1991. In 2012, the Texas Exes honored McRaven with a Distinguished Alumnus Award.

Susan Raufer

Susan Raufer is director of the Newark Asylum Office of U.S. Citizenship and Immigration Services (USCIS) in the U.S. Department of Homeland Security. The Asylum Division offers protection in accordance with U.S. law and international obligations for those who come to the United States because they have been persecuted, or fear they will be persecuted, on account of their race, religion, nationality, membership in a particular social group or political opinion. Raufer’s office in Newark, NJ has jurisdiction over the Northeastern United States, from Delaware through New England, excluding parts of New York that are the jurisdiction of a separate office. She became director of the office—then an office in the former Immigration and Naturalization Service (INS) in the Department of Justice—in September 1999.

Raufer began her career with the U.S. government in 1994 as an asylum officer, serving in the same office which she now leads. She became a supervisory asylum officer in 1996 and deputy director in 1998. During her tenure, the Newark Asylum Office has adjudicated thousands of asylum applications and responded to international crises that resulted in the migration of asylum-seekers to the United States, including the recent influx of women and unaccompanied minors from Central America arriving at the Southwest Border. She also has participated in processing refugees from the Bosnian Crisis in Croatia; Project Provide Refuge for Kosovar refugees at Fort Dix, NJ; refugees from Myanmar; refugee survivors of the genocide in Rwanda and processing Central American minors in El Salvador. She has assisted in coordinating and conducting national training for refugee, asylum and international operations officers, and served as a U.S. Asylum Corps advisor to the Government of Israel.
Prior to joining the INS, Raifer worked for 13 years for Lutheran Social Ministries of New Jersey. She initially was responsible for the resettlement of refugees through church or agency sponsorship. There, she co-founded the immigration program for the agency, a New Jersey affiliate of Lutheran Immigration and Refugee Services. She became the program’s first accredited representative prior to returning to Rutgers University School of Law to obtain her J.D. in 1994. She has written an article on in-country processing of refugees that appeared in the *Georgetown Immigration Law Journal.*

Raifer began her career as an English teacher for Save the Children Foundation in a refugee camp in Phanat Nikhom, Thailand, teaching English to Cambodian, Laotian and Vietnamese refugees bound for resettlement in the United States. She has an undergraduate degree from the School for International Training in Brattleboro, VT. She is enrolled in a certificate program in international migration studies at Georgetown University.

**Mark Welsh**

General Mark A. Welsh, III became dean of the Bush School of Government and Public Service at Texas A&M University on Aug. 15, 2016 after a 40-year career in the U.S. Air Force. Welsh, who was born in San Antonio, Texas, earned a BS from the U.S. Air Force Academy, an MS in computer resource management from Webster University and graduated from the Army Command and General Staff College, the Air War College and the National War College. He was a fellow of Seminar XXI at the Massachusetts Institute of Technology, a fellow of the National Security Studies Program of Syracuse University and Johns Hopkins University, a fellow of Ukrainian Security Studies at the John F. Kennedy School of Government at Harvard University, a fellow of the Pinnacle Course of the National Defense University and a graduate of the General Manager Program at the Harvard Business School. During his long military career, he received numerous awards and decorations, including multiple awards of the Defense Distinguished Service Medal, Distinguished Service Medal and the Distinguished Flying Cross.

Welsh became the 20th Chief of Staff of the Air Force in August 2012, responsible for the organization, training and equipping of 664,000 active-duty, Guard, Reserve and civilian forces serving in the United States and overseas. As a member of the Joint Chiefs of Staff, he and other service chiefs functioned as military advisers to the Secretary of Defense, National Security Council and the President. During his Air Force career, he also served as commander of U.S. Air Forces in Europe and Africa, commander of NATO’s Air Command, associate director of military affairs at the Central Intelligence Agency and Commandant of the United States Air Force Academy.
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2018 Society Awards

Friday, March 9

12:45 p.m. Centennial F
Presented at the Student and New Professional Summit

Wallace O. Keene Conference Scholarship Award
Award to students in public administration and public policy, the scholarships provide them financial assistance to attend the ASPA Annual Conference and expand their knowledge of the field.

Walter Mode Scholarship Award
This scholarship is given to a graduate student who is an ASPA member and demonstrates a commitment to a career in public service.

Saturday, March 10

9:00 a.m. Centennial D
Presented at the Opening Plenary

H. George Frederickson PA TIMES Best Article Award
This award recognizes the author of the PA TIMES article judged most informative provocative, creative and well written.

10:45 a.m. Centennial D
Presented during the Lessons for How to Change the World Presidential Panel

National Public Service Award
These awards honor individuals who make outstanding contributions and whose accomplishments are models of public service within and outside the work environment.

Sunday, March 11

8:30 a.m. Centennial F
Presented at the Chapter Leadership Meeting

Patricia J. Yearwood Award
The award is given annually to recognize newsletters as a vital means of communication and service offered to Chapter and Section members.

10:15 a.m. Centennial D
Presented at the Elliot Richardson Lecture

Public Administration Review Awards

Louis Brownlow Award
Presented to the author of the best Public Administration Review article written by a practitioner.

Laverne Burchfield Award

Chester Newland Award
Presented for the best commentary by a practitioner in Public Administration Review. The best commentary illuminates the significance of an article and adds value for readers by interpreting the article in light of the commentator’s experience.

William E. Mosher and Frederick C. Mosher Award
Presented to the author of the best Public Administration Review article written by an academic.

11:45 a.m. Centennial E
Presented at the Gloria Hobson Nordin Social Equity Award Luncheon

Gloria Hobson Nordin Social Equity Award
This annual award recognizes lifetime achievement and effort in the course of social equity.

Equal Opportunity/Affirmative Action Exemplary Practice Award
This award honors individuals and organizations that have made outstanding contributions to a more equal society.

1:30 p.m. Centennial G
Presented at the International Assembly

International Public Administration Award
This award honors a distinguished international scholar or practitioner for contributions to public administration in other nations.
3:30 p.m. Centennial E
Presented during the Paul Posner: He Gave Us So Much Presidential Panel

Paul Van Riper Award
This award honors an individual who has made significant contributions to both the academic and practitioner communities of public administration. It is sponsored by the ASPA Endowment.

Elmer Staats Lifetime Achievement Award for Distinguished Public Service
This award honors a public administrator’s lifetime accomplishments and contributions to public service and ASPA.

7:30 p.m. Peak’s Lounge
Presented at the President’s Reception

Dwight Waldo Award
This award honors an individual who has made outstanding contributions to the professional literature of public administration over an extended career.

Monday, March 12

10:00 a.m. Centennial D
Presented at the Nesta M. Gallas Lecture

Nesta M. Gallas Award
This award honors the lifetime achievements of a dedicated public servant and pioneering, innovative leader.

1:30 p.m. Centennial D
Presented at the Donald C. Stone Lecture

Chester Newland Presidential Citations of Merit
Presented by the ASPA president to individuals for invaluable support during the presidency and tireless service to the Society.

Donald C. Stone Award
This award honors an ASPA member who has contributed outstanding service to the Society.

Tuesday, March 13

11:30 a.m. Centennial D
Presented during the Closing Plenary

Outgoing National Council Awards
Presented to departing members of the National Council whose terms end in March 2018.
The following is a list of awards presented by ASPA's Sections in recognition of individual and organizational contributions to the public sector. Please see the awards brochure for this year’s honorees.

**Center for Accountability and Performance (CAP)**

**Emerging Leaders Award**
This award recognizes individuals who are actively implementing performance management systems, innovating new practices and promoting the importance of performance and accountability within their governments and communities.

**Harry Hatry Distinguished Performance Measurement and Practice Award**
This award recognizes an individual whose outstanding teaching, education, training and consultation in performance measurement have made a significant contribution to the practice of public administration.

**Joseph Wholey Distinguished Scholarship Award**
This award recognizes outstanding scholarship on performance in public and nonprofit organizations. The recipient provides a significant contribution to advancing knowledge in a scholarly journal about the development, implementation, use and impact of performance measurement.

**Organizational Leadership Awards**
This award recognizes outstanding applications of a systems approach to performance measurement that has resulted in a culture change, sustained improvements and demonstrated positive effects on government performance and accountability.

**LGBT Advocacy Alliance (LGBT)**

**ASPA Student Conference Paper Award**
This award is presented annually for the best student paper presented at the ASPA Annual Conference, authored or co-authored by a student that supports the Section’s mission.

**Published Article Award**
This award is presented to the author or co-author of the best paper published in 2017 supporting the Section’s mission in a field-related journal.

**Service Award**
The service award is given annually to a Section and/or ASPA community member who engages in service supporting the Section’s mission. Nominees should be nominated by a current Section member.

**Visionary Award**
This award recognizes the unique characteristics of an individual to envision a future that would be diverse, inclusive and equitable. True visionaries are not part of the herd and their solutions are not always popular. They stand out with their strong beliefs and hold steadfast to their guiding principles, even in the face of adversity. They are ahead of their time.

**Section for Women in Public Administration (SWPA)**

**Joan Fiss Bishop Leadership Award**
Established in 1985, the award recognizes an honoree who, by example and action, has promoted increased participation of women in the public service profession; exhibited a defined contribution to increased involvement in the public sector; shown innovative leadership and accomplished professionalism in their public service career; and made a commitment to the profession through current or past ASPA membership.

**Julia J. Henderson International Award**
Originally established in 2007, the award recognizes an honoree for demonstrated commitment to international public administration, in particular, or to international public service in general by a lifetime of public service; or to careers in international public administration and public service. The honoree is not required to be an ASPA or SWPA member.

**Marcia P. “Marcy” Crowley Service to SWPA Award**
Originally established in 1991 and rededicated in 2007, the award recognizes an honoree for outstanding service to SWPA, service to the Section for several years and for making a demonstrated impact on its work. The honoree must be a current Section member in good standing to receive the award.
Rita Mae Kelly Distinguished Research Award
Originally established in 1991, the award recognizes an honoree for research contributions to gender-related issues; performing research on an issue(s) significant to women’s role in public administration; and making an impact through research on women’s lives. The honoree is not required to be an ASPA or SWPA member.

Section on Ethics and Integrity in Governance (SEIGOV)

Ethics in Action Award
This award recognizes the achievements of a dedicated public servant whose career has been characterized by exemplary efforts to uphold legal and ethical standards locally, nationally or internationally; courage against corruption or wrongdoing by officeholders; and mentorship of public servants and young academics seeking to further high ethical standards in service to the public. The award is presented annually at the Section’s business meeting.

Lifetime Achievement Award
This award recognizes SEIGOV members whose extraordinary contributions to the furtherance of the Section’s goals throughout their careers merit special acknowledgment. The award may recognize more than one individual annually and is presented during the Section’s business meeting.

Student Paper of the Year Award
Annually, SEIGOV invites students in public affairs and public policy graduate programs to submit, or for faculty to nominate, research papers authored during the previous year on any public and administrative ethics topic. Submissions are peer reviewed and judged for their quality, methodology, importance and policy implications, as well as clarity in writing. The winning submission is announced in media publications and its author is awarded a monetary prize, financial support to attend the ASPA Annual Conference and a certificate of recognition presented during the ASPA Annual Conference.

Section on Chinese Public Administration (SCPA)

Marc Holzer Best Article Award
This award was established to honor Marc Holzer’s longstanding and excellent contributions to the Section and its journal, Chinese Public Administration Review (CPAR), as well as the memorandum of understanding between ASPA and the Chinese Public Administration Society that demonstrates collaboration between these two organizations at many Sino-U.S. public administration conferences. The award is presented annually to the best scholarly paper in CPAR. Winners receive a cash prize courtesy of SCPA at the ASPA Annual Conference and are announced in CPAR.

Ph.D. Student Best Paper Award
This award was established to recognize Ph.D. students who perform high quality research related to Chinese public administration. Only ASPA and SCPA student members may be nominated. Winners receive an award certificate with a cash prize courtesy of SCPA at the ASPA annual conference.

Section on Emergency and Crisis Management (SECM)

Dissertation Award
This award supports dissertation research in emergency and crisis management being performed by Ph.D. candidates who have successfully defended their proposal but do not have a completed dissertation.

William Petak Award
This award recognizes the outstanding paper in emergency and crisis management.

Section on Environmental and Natural Resources (SENRA)

Student Essay Award
This annual award recognizes the best paper on the topic of environment authored by a graduate student.
**Section on Intergovernmental Administration and Management (SIAM)**

**Dissertation Award**
This award recognizes dissertation research performed by Ph.D. candidates in public/nonprofit human resources management. It supports research that is in progress, as opposed to a completed dissertation.

**Outstanding Practitioner Award**
This award recognizes human resources management practitioners who have made an outstanding contribution to an organization or organizations throughout their career in public service.

**Outstanding Scholar Award**
This award recognizes individuals who have demonstrated an exemplary record of research, teaching and service in public human resources management.

**Section on International and Comparative Administration (SICA)**

**Col Award for Outstanding SICA Leadership**
This award is offered to SICA members who have demonstrated strong commitment and active leadership contributions to SICA’s mission. It is named after Jeanne-Marie Col and is presented annually at the Section’s business meeting.

**Fred Riggs Award for Outstanding Researcher**
This award recognizes those who have made significant substantial and widely recognized contributions to the conceptual, theoretical or operational development of international, comparative or development administration. It is named in honor of Fred Riggs, a pioneer in these fields and a founder of the Section.

**Garcia-Zamor Best Paper Award**
This award recognizes the author of the best paper presented at the International Riggs Symposium. It is named after Professor Jean-Claude Garcia-Zamor, a long-time SICA member.

**Section on Personnel Administration and Labor Relations (SPALR)**

**Book Award**
This award recognizes an outstanding book in the field of public human resources management published between 2015 and 2017.
Governor L. Douglas Wilder

L. Douglas Wilder’s career in public service spans 40 years and is noted for several historic milestones.

Wilder became the first African-American to be elected governor in the United States, leading the Commonwealth of Virginia from 1990 to 1994. As the Commonwealth’s 66th governor, he was commended for his sound fiscal management and balancing the state budget during difficult economic times. Financial World magazine ranked Virginia as the best managed state for two consecutive years under his administration. Prior to his time as governor, he served as lieutenant governor from 1986-1990 and as state senator from 1969-1985, chairing committees on Transportation; Rehabilitation and Social Services; Privileges and Elections; the Virginia Advisory Legislative Council; and the Senate Steering Committee, which appoints committee members.

Wilder’s other legislative achievements include providing state health care coverage for sickle-cell anemia patients, toughening penalties for capital murderers and prison escapees and expanding low and moderate income housing. For eight years, he persisted in sponsoring legislation that eventually led to establishing a state holiday honoring Dr. Martin Luther King, Jr. making Virginia the first state in the nation to have a legislative holiday for Dr. King.

Persuaded to run for mayor of Richmond in 2004, Wilder received 80 percent of the vote and carried each of the city’s nine council districts and every precinct in the city. He was sworn in as Richmond’s first elected mayor in 2005 and served until 2009, making him the first African-American mayor elected by popular vote from all of the citizens of Richmond. During his term, Richmond made remarkable progress in its fight against crime, having its lowest rate in 27 years. Downtown economic development and neighborhood improvements were widespread and financial management reached a new level of scrutiny that served taxpayers well.

Wilder graduated from Howard University Law School in 1959 and later established the legal firm that became known as Wilder, Gregory & Associates, one of the few minority-owned businesses in Virginia at the time. Prior to earning his J.D., he graduated from Virginia Union University with a BS degree in chemistry and worked in the Office of the Chief Medical Examiner as a toxicology technician.

Wilder remains a highly involved and highly dedicated citizen of the city he has called home for most of his life, and is one of its best and most outspoken ambassadors.
Brenda Allen is vice chancellor for diversity and inclusion at the University of Colorado Denver—Anschutz Medical Campus. She also serves as professor of communication. Her scholarship focuses on organizational communication and diversity.

Allen was recruited from Howard University to the University of Colorado Boulder (CU Boulder) in 1989 as an assistant professor. Since that time, she has been promoted to professor and served as department chair and associate dean.

Allen assumed her role as chief diversity officer in August 2012. Among her publications is a groundbreaking book, *Difference Matters: Communicating Social Identity*.

Allen has received numerous forms of recognition, including the first Annual Award for Outstanding Achievement for Commitment to Diversity at University of Colorado Denver; a women in leadership and management award named in honor of Wilma J. Webb, former legislator and Denver’s first African-American first lady; the first Annual Ally of the Year Award from the GLBT Alliance at CU Boulder; and the Elizabeth Gee Award from the University of Colorado system, which honors an outstanding faculty member for efforts to advance women in academia, interdisciplinary scholarly contributions and distinguished teaching.
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ROB CHRISTENSEN

HOME TOWN: Idaho Falls, Idaho
PASSIONS: Family, skiing, hiking, good food, and public management
LEADERSHIP: PNIP Division Chair, Academy of Management; Editorial Board, Journal of Public Administration Research & Theory; International Public Management Journal

EVA WITESMAN

HOME TOWN: Salt Lake City, Utah
PASSIONS: Painting, gardening, weightlifting, and family
LEADERSHIP: Editorial Board, American Review of Public Administration; Evaluation Specialist, Utah Governors Office of Management and Budget

REX FACER

HOME TOWN: Eugene, Oregon
PASSIONS: Family, youth development, and outdoor activities

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Public Administration Review
Public Administration
Nonprofit and Voluntary Sector Quarterly
Administration & Society
International Public Management Journal
American Review of Public Administration
Public Personnel Management
Journal of Public Affairs Education
Academy of Management Review
Academy of Management Journal
Journal of Applied Psychology
Organization Science
National Science Foundation (NSF) Law and Social Sciences Grant

Robert Christensen
Eva Witesman, Robert Christensen
Chris Silvia; Eva Witesman, Robert Christensen
Eva Witesman, Robert Christensen
David Hart
Robert Christensen
Eva Witesman, Robert Christensen
Rex Facer, Lori Wadsworth
Chris Silvia; Eva Witesman
Brad Agile
Brad Owens
Brad Owens
Brad Owens; Jeffrey Thompson
Robert Christensen

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Join your conference friends and peers for a series of receptions spanning two evenings, hosted and generously supported by universities and organizations. These networking events are open to all attendees.

**Sunday, March 11, 2018**

5:30 p.m. – 6:30 p.m.
Wiley Reception Honoring James Perry
Exhibit Hall—Centennial Foyer

6:30 p.m. – 7:30 p.m.
Rutgers University—Newark, School of Public Affairs and Administration
Centennial A

Section for Women in Public Administration, Women in Public Service and Academic Women in Public Administration
Granite B

Section on Chinese Public Administration
Granite C

**Monday, March 12, 2018**

6:00 p.m. – 7:30 p.m.
Brigham Young University Ice Cream Social and Founders’ Fellows Recognition Ceremony
Mineral Hall D

7:00 p.m. - 8:30 p.m.
Section on Effective and Sound Administration in the Middle East Reception and Panel Amplifying Women’s Leadership across the Middle East (includes a film preview)
Centennial B
TRACKS

A Fresh Approach: Nonprofits and Civic Engagement

A Guiding Philosophy: Ethics and the Law

A Perfect World: Public Administration Theory

All Are Not Equal: Advancing Social Equity

An Eye Toward the Future: Environment and Technology

Before (and After) the Storm: Emergency and Disaster Management

Blurring the Lines: International and Comparative Public Administration

Diamonds in the Rough: Human Resource Management

On a Shoestring: Budget, Finance and Procurement

Winning the War: The Military in Public Administration

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CONGRATULATIONS TO:

1957-58: **Henry Reining, Jr.**, Dean Emeritus
1973-74: **Frank P. Sherwood**, Former Director, USC School of Public Administration
1976-77: **Nesta M. Gallas**, DPA ’67, Professor Emeritus (first female president of ASPA)
1977-78: **H. George Frederickson**, DPA ’67
1981-82: **Chester Newland**, Professor Emeritus
1987-88: **Robert Denhardt**, Professor
2015-16: **Maria Aristigueta**, DPA ’97

We also salute the USC Price School’s rich lineage in ASPA’s presidential ranks, including:

- **Terry L. Cooper**, Maria B. Crutcher Professor in Citizenship and Democratic Values, for receiving the 2017 Harry Scoville Award for Academic Achievement from the Southern California chapter of ASPA
- **William G. Resh**, Assistant Professor, named co-winner of the Book of the Year award (in 2017) by the ASPA Section of Public Administration Research for his publication, *Rethinking the Administrative Presidency*
- **Incoming ASPA President Jane Pisano**, Professor and former Dean, USC Sol Price School of Public Policy
- **Incoming ASPA President-Elect and 2018 Conference Co-Chair Paul Danczyk**, Director, Executive Education, USC Price School in Sacramento
- **Terry L. Cooper**, Maria B. Crutcher Professor in Citizenship and Democratic Values, for receiving the 2017 Harry Scoville Award for Academic Achievement from the Southern California chapter of ASPA
- **William G. Resh**, Assistant Professor, named co-winner of the Book of the Year award (in 2017) by the ASPA Section of Public Administration Research for his publication, *Rethinking the Administrative Presidency*

Along with its signature Master of Public Administration degree, the Price School also offers graduate degrees in Public Policy, Nonprofit Leadership and Management, Health Administration, Urban Planning and Real Estate Development.
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<td>International Public Corruption</td>
<td>8:00 a.m. - 9:30 a.m.</td>
<td>Mineral Hall G</td>
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<td>Overcoming Agency Fragmentation: Functional Collective Action and Urban Sustainability</td>
<td>8:00 a.m. - 9:30 a.m.</td>
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<td>7th Annual MPA Capstone Panel</td>
<td>8:00 a.m. - 9:30 a.m.</td>
<td>Granite B</td>
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<td>Policy Shifts and Response in Law Enforcement</td>
<td>8:00 a.m. - 9:30 a.m.</td>
<td>Agate A</td>
</tr>
<tr>
<td>Smart City Technologies</td>
<td>8:00 a.m. - 9:30 a.m.</td>
<td>Mineral Hall F</td>
</tr>
<tr>
<td>Motivations and Capacities for Emergency Managers</td>
<td>8:00 a.m. - 9:30 a.m.</td>
<td>Centennial G</td>
</tr>
<tr>
<td>Harder, Better, Faster, Stronger: Building a Space for Collaboration</td>
<td>8:00 a.m. - 9:30 a.m.</td>
<td>Agate C</td>
</tr>
<tr>
<td>Understanding Anti-Corruption Issues in China from Micro Lenses</td>
<td>8:00 a.m. - 9:30 a.m.</td>
<td>Mineral Hall D</td>
</tr>
<tr>
<td>Job Satisfaction and Perspectives on Personnel Management</td>
<td>8:00 a.m. - 9:30 a.m.</td>
<td>Mineral Hall C</td>
</tr>
<tr>
<td>Innovative Financing and Public-Private Partnerships</td>
<td>8:00 a.m. - 9:30 a.m.</td>
<td>Granite A</td>
</tr>
<tr>
<td>SPPM Symposium</td>
<td>8:00 a.m. - 11:15 a.m.</td>
<td>Mineral Hall E</td>
</tr>
<tr>
<td>International Colloquium on Ethical Leadership</td>
<td>8:00 a.m. - Noon</td>
<td>Mineral Hall B</td>
</tr>
<tr>
<td>Student and New Professional Summit</td>
<td>8:00 a.m. - 6:00 p.m.</td>
<td>Centennial F</td>
</tr>
<tr>
<td>Fred Riggs Symposium</td>
<td>8:15 a.m. - 6:00 p.m.</td>
<td>Centennial B and Mineral Hall A</td>
</tr>
<tr>
<td>Good Governance Worldwide Symposium</td>
<td>8:45 a.m. - 4:45 p.m.</td>
<td>Centennial C</td>
</tr>
<tr>
<td>Deil S. Wright Symposium</td>
<td>8:45 a.m. - 5:00 p.m.</td>
<td>Centennial A</td>
</tr>
<tr>
<td>Advancing Public Administration for Students and Street-Level Bureaucrats</td>
<td>9:45 a.m. - 11:15 a.m.</td>
<td>Granite C</td>
</tr>
<tr>
<td>Exploring Immigrant Experiences in Administrative Settings</td>
<td>9:45 a.m. - 11:15 a.m.</td>
<td>Mineral Hall G</td>
</tr>
<tr>
<td>Different Forms of Governance Structures to Support Collaboration</td>
<td>9:45 a.m. - 11:15 a.m.</td>
<td>Mineral Hall F</td>
</tr>
<tr>
<td>Perspectives on Governance and Collaboration</td>
<td>9:45 a.m. - 11:15 a.m.</td>
<td>Agate A</td>
</tr>
<tr>
<td>Risk Communication and Disaster Resiliency</td>
<td>9:45 a.m. - 11:15 a.m.</td>
<td>Centennial G</td>
</tr>
<tr>
<td>Creating Public Management Innovation in Japan</td>
<td>9:45 a.m. - 11:15 a.m.</td>
<td>Granite B</td>
</tr>
<tr>
<td>Local Governance and Community Services in Cross-Straits: Chinese Public Administration Review Panel</td>
<td>9:45 a.m. - 11:15 a.m.</td>
<td>Mineral Hall D</td>
</tr>
<tr>
<td>Innovation and Best Practices in Public Organizations and Public-Private Collaboration</td>
<td>9:45 a.m. - 11:15 a.m.</td>
<td>Mineral Hall C</td>
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<tr>
<td>Managing Public Funding and Labor Costs</td>
<td>9:45 a.m. - 11:15 a.m.</td>
<td>Granite A</td>
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<tr>
<td>Economics and Institutions</td>
<td>9:45 a.m. - 11:15 a.m.</td>
<td>Agate C</td>
</tr>
<tr>
<td>Finance Committee Meeting</td>
<td>10:00 a.m. - 11:30 a.m.</td>
<td>Summit 26</td>
</tr>
<tr>
<td>Nonprofit Accountability and Performance</td>
<td>11:30 a.m. - 1:00 p.m.</td>
<td>Mineral Hall E</td>
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<tr>
<td>Policy and Discretion in Law Enforcement</td>
<td>11:30 a.m. - 1:00 p.m.</td>
<td>Agate B</td>
</tr>
<tr>
<td>Local Government: Public Policy Challenges and Solutions</td>
<td>11:30 a.m. - 1:00 p.m.</td>
<td>Agate C</td>
</tr>
<tr>
<td>Competing Goals, Values and Missions: Policy Challenges and Advocacy Techniques</td>
<td>11:30 a.m. - 1:00 p.m.</td>
<td>Granite B</td>
</tr>
<tr>
<td>Unpacking the Black Box: Local Government Agencies’ Effects on Social Equity</td>
<td>11:30 a.m. - 1:00 p.m.</td>
<td>Mineral Hall G</td>
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<tr>
<td>Income Inequalities and Other Barriers in Government</td>
<td>11:30 a.m. - 1:00 p.m.</td>
<td>Agate A</td>
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<tr>
<td>International Perspectives on Education</td>
<td>11:30 a.m. - 1:00 p.m.</td>
<td>Centennial G</td>
</tr>
<tr>
<td>Adapting for Resiliency: International Lessons</td>
<td>11:30 a.m. - 1:00 p.m.</td>
<td>Mineral Hall F</td>
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<tr>
<td>Policy Fundamentals and Innovations in China</td>
<td>11:30 a.m. - 1:00 p.m.</td>
<td>Mineral Hall D</td>
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<tr>
<td>Work Policies</td>
<td>11:30 a.m. - 1:00 p.m.</td>
<td>Mineral Hall C</td>
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<tr>
<td>Procurement Challenges and Innovations</td>
<td>11:30 a.m. - 1:00 p.m.</td>
<td>Granite A</td>
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<tr>
<td>Endowment Board Meeting</td>
<td>12:30 p.m. - 3:00 p.m.</td>
<td>Summit 26</td>
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<tr>
<td>Session</td>
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<tr>
<td>Reviving Democracy: The Critical Role of Third-Sector Organizations</td>
<td>1:15 p.m. - 2:45 p.m.</td>
<td>Granite C</td>
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<tr>
<td>Nonprofit Accountability and Performance, Part II</td>
<td>1:15 p.m. - 2:45 p.m.</td>
<td>Mineral Hall E</td>
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<tr>
<td>International Administrative Morality and Systemic Corruption</td>
<td>1:15 p.m. - 2:45 p.m.</td>
<td>Granite B</td>
</tr>
<tr>
<td>Innovative Transportation Solutions for Market- and Terrorism-Based Challenges</td>
<td>1:15 p.m. - 2:45 p.m.</td>
<td>Mineral Hall F</td>
</tr>
<tr>
<td>Practical Advice for Supporting and Promoting LGBTQIA Social Equity in Public Administration</td>
<td>1:15 p.m. - 2:45 p.m.</td>
<td>Mineral Hall G</td>
</tr>
<tr>
<td>Electronically Spreading the Word: Conservation and Sustainability</td>
<td>1:15 p.m. - 2:45 p.m.</td>
<td>Mineral Hall C</td>
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<tr>
<td>Crises Communication Networks</td>
<td>1:15 p.m. - 2:45 p.m.</td>
<td>Agate C</td>
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<tr>
<td>Local Governance</td>
<td>1:15 p.m. - 2:45 p.m.</td>
<td>Mineral Hall D</td>
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<tr>
<td>Governance in International Context</td>
<td>1:15 p.m. - 2:45 p.m.</td>
<td>Centennial G</td>
</tr>
<tr>
<td>Workplace Reforms, Workforce Development and Organizational Politics</td>
<td>1:15 p.m. - 2:45 p.m.</td>
<td>Agate A</td>
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<tr>
<td>Challenges and Innovations in Revenue and Taxation</td>
<td>1:15 p.m. - 2:45 p.m.</td>
<td>Granite A</td>
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<tr>
<td>From the Military to Public-Sector Management: A Continuum of Service</td>
<td>1:15 p.m. - 2:45 p.m.</td>
<td>Agate B</td>
</tr>
<tr>
<td>Application and Preparation for Faculty Positions in Asia Workshop (SCPA)</td>
<td>2:30 p.m. - 4:30 p.m.</td>
<td>Centennial H</td>
</tr>
<tr>
<td>Centers for Disease Control and Prevention, the Strategic National Stockpile and Management of Crisis Logistics</td>
<td>3:00 p.m. - 4:30 p.m.</td>
<td>Mineral Hall E</td>
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<tr>
<td>Implementing the ASPA Code of Ethics: Case Studies of Ethical Behavior</td>
<td>3:00 p.m. - 4:30 p.m.</td>
<td>Granite C</td>
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<tr>
<td>Research Methodology and Evidence</td>
<td>3:00 p.m. - 4:30 p.m.</td>
<td>Agate B</td>
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<tr>
<td>From Theory to Practice: Examining the Implementation of Representative Bureaucracy in Public and Nonprofit Organizations</td>
<td>3:00 p.m. - 4:30 p.m.</td>
<td>Mineral Hall G</td>
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<tr>
<td>Public Health Challenges in the 21st Century</td>
<td>3:00 p.m. - 4:30 p.m.</td>
<td>Centennial G</td>
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<tr>
<td>State and Local Solutions for Energy Policy and Regulation</td>
<td>3:00 p.m. - 4:30 p.m.</td>
<td>Agate A</td>
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<tr>
<td>Innovation in Technology and Performance Management Applications in Diverse Contexts</td>
<td>3:00 p.m. - 4:30 p.m.</td>
<td>Granite B</td>
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<tr>
<td>Disaster Planning and Coordinated Response</td>
<td>3:00 p.m. - 4:30 p.m.</td>
<td>Agate C</td>
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<tr>
<td>Innovation in Collaboration</td>
<td>3:00 p.m. - 4:30 p.m.</td>
<td>Mineral Hall F</td>
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<tr>
<td>Open Government, E-Government and Smart Work</td>
<td>3:00 p.m. - 4:30 p.m.</td>
<td>Mineral Hall C</td>
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<tr>
<td>The Emerging Development of Public-Private Partnerships in China</td>
<td>3:00 p.m. - 4:30 p.m.</td>
<td>Mineral Hall D</td>
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<tr>
<td>Mission Complexity in the Military: Service Members and Leadership</td>
<td>3:00 p.m. - 4:30 p.m.</td>
<td>Granite A</td>
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<tr>
<td>Colorado Chapter Kick Off Meeting</td>
<td>4:45 p.m. - 6:00 p.m.</td>
<td>Mineral Hall G</td>
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<td>SEIGOV Meeting</td>
<td>4:45 p.m. - 6:00 p.m.</td>
<td>Granite C</td>
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<tr>
<td>SHARE Meeting</td>
<td>4:45 p.m. - 6:00 p.m.</td>
<td>Granite A</td>
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<td>SIAM Meeting</td>
<td>4:45 p.m. - 6:00 p.m.</td>
<td>Granite C</td>
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<tr>
<td>SPMP Meeting</td>
<td>5:00 p.m. - 5:30 p.m.</td>
<td>Agate A</td>
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<tr>
<td>SAPA Meeting</td>
<td>5:00 p.m. - 7:00 p.m.</td>
<td>Agate B</td>
</tr>
<tr>
<td>Good Governance Worldwide Networking Reception</td>
<td>5:30 p.m. - 7:00 p.m.</td>
<td>Agate A</td>
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<tr>
<td>Founders’ Fellows Orientation</td>
<td>6:30 p.m. - 7:30 pm.</td>
<td>Mineral Hall E</td>
</tr>
<tr>
<td>ASPA Trivia Night</td>
<td>7:45 p.m. - 9:15 p.m.</td>
<td>Mineral Hall C</td>
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</tbody>
</table>
Panels

8:00 a.m. – 9:30 a.m.  Mineral Hall G

**International Public Corruption**

A Guiding Philosophy: Ethics and the Law

*Endorsed By:*
Section on Effective and Sound Administration in the Middle East, Section on Ethics and Integrity in Governance and Section on International and Comparative Administration

**MODERATOR/PRESENTER**

**David Shapiro**
Assistant Professor, John Jay College of Criminal Justice, City University of New York, New York, NY

*Inspectors General (IG), Anti-Corruption and Accountability: A Panel Study of the Impact of IGs on Public Corruption in the U.S.*

**PRESENTERS**

**Anthony Molina**
Assistant Professor, Kent State University, Kent, OH

*Magistrates, Mafiosi and Media Moguls: The Fight Against Corruption in Modern Italy*

**Olivier David Perrinjaquet Cruz**
Doctoral Student, Florida State University, Tallahassee, FL

*Debt, Depression and Disaster: An Ethical Analysis of Puerto Rico’s Debt Moratorium*

**Juanita Rendon**
Accounting Lecturer, U.S. Naval Postgraduate School, Monterey, CA

*Public Procurement Fraud: Analysis through the Lens of Auditability Theory*

**Krishna Tummala**
Professor Emeritus and Director, MPA Program, Kansas State University, North Oaks, MN

*Continuing the Fight Against Corruption in India: The BJP Regime*

**PRESENTERS/COAUTHORS**

**Robin Kempf**
Assistant Professor, John Jay College of Criminal Justice, City University of New York, New York, NY

*Inspectors General (IG), Anti-Corruption and Accountability: A Panel Study of the Impact of IGs on Public Corruption in the U.S.*

**Elaine Lu**
Associate Professor, John Jay College of Criminal Justice, City University of New York, New York, NY

*Inspectors General (IG), Anti-Corruption and Accountability: A Panel Study of the Impact of IGs on Public Corruption in the U.S.*

**Vijay Sampath**
Assistant Professor, John Jay College of Criminal Justice, City University of New York, New York, NY

*Inspectors General (IG), Anti-Corruption and Accountability: A Panel Study of the Impact of IGs on Public Corruption in the U.S.*

8:00 a.m. – 9:30 a.m.  Agate B

**Overcoming Agency Fragmentation: Functional Collective Action and Urban Sustainability**

A Perfect World: Public Administration Theory

*Endorsed By:*
Section on Intergovernmental Administration and Management

**MODERATOR/PRESENTER**

**Christopher Hawkins**
Associate Professor, University of Central Florida, Orlando, FL

*Decentralized Approaches to Coordinating Intra-Agency Sustainability Initiatives: Evidence from Providence, Ann Arbor and Oakland*

**PRESENTERS**

**Richard Feiock**
Professor, Florida State University, Tallahassee, FL

*Functional Collective Action and Local Sustainability Initiatives*

**Rachel Krause**
Associate Professor, University of Kansas, Lawrence, KS

*Overcoming FCA Dilemmas through Lead Agency Coordination: The Case of Orlando and KCMO*
FRIDAY SESSIONS MARCH 9

Panels (continued)

8:00 a.m. - 9:30 a.m.  Granite B

7th Annual MPA Capstone Panel
A Perfect World: Public Administration Theory

Endorsed By:
Section on Nonprofit Policy, Practice and Partnerships

MODERATOR
Philip Nufrio
Professor, Metropolitan College of New York, New York, NY

DISCUSSANT
Pamela Ransom
Associate Professor, Metropolitan College of New York, Brooklyn, NY

PRESENTERS
Dustin Dye
MPA Student, University of Missouri-Kansas City, Kansas City, KS
Tax Increment Financing: The Kansas City Experiment

Ebonny Gilchrist-Arthur
MPA Student, Metropolitan College of New York, New York, NY
Improving Communication and Parental Involvement at the Brooklyn Brownstone School

Dwayne Hackett
Case Manager, Heights and Hills and MPA Student, Metropolitan College of New York, Plainfield, NJ
Measuring the Impact of Job Satisfaction, Motivation and Morale on Employee Performance

Pablo McConnie-Saad
Doctoral Student, University of Delaware, Philadelphia, PA
Strategy Proposal for the University of Delaware School of Public Policy and Administration

Kassiana Parris
Vocational Specialist, Visiting Nurse Service of New York and MPA Graduate Student, Metropolitan College of New York, Jamaica, NY
Measuring the Impact of Job Satisfaction, Motivation and Morale on Employee Performance

William Wong
Public Administrator, DHS and MPA Student, Metropolitan College of New York, New York, NY
Increasing Homeless Canvassing Efficiency: An Experimental Approach

8:00 a.m. - 9:30 a.m.  Agate A

Policy Shifts and Response in Law Enforcement
All Are Not Equal: Advancing Social Equity

Endorsed By:
Section for Women in Public Administration, Section on Democracy and Social Justice and Section on Ethics and Integrity in Governance

MODERATOR/PRESENTER
Daniel Bromberg
Associate Professor, University of New Hampshire, Dover, NH
Separate but Unequal: How the Use of Private Prisons Ignores the Constitutional Rights of Undocumented Immigrants

PRESENTERS
Anh P. Nguyen
Doctoral Student, University of Texas at Arlington, Arlington, TX
Police Response to Intimate Partner Violence: A Review on Factors Affecting Arrest Decision

Kathryn Schwaeble
Doctoral Student, North Carolina State University, Raleigh, NC
Deconstructing Sentencing Policy Shifts: Using the Narrative Policy Framework to Examine the Intersection of Race, Gender and Punitiveness

Helen Yu
Assistant Professor, University of Hawaii—Manoa, Honolulu, HI
Academic-Practitioner Collaboration on Gender Research in Federal Law Enforcement: The Value of a Coproduction Process

COAUTHOR
Karina Moreno
Assistant Professor, Long Island University—Brooklyn, Brooklyn, NY
Separate but Unequal: How the Use of Private Prisons Ignores the Constitutional Rights of Undocumented Immigrants
Panels (continued)

8:00 a.m. – 9:30 a.m.  Mineral Hall F

**Smart City Technologies**

An Eye Toward the Future: Environment and Technology

*Endorsed By:*
Section on Environmental and Natural Resources Administration and Section on Science and Technology in Government

**MODERATOR/PRESENTER**

David Landsbergen
Associate Professor, Ohio State University, Columbus, OH

**Smart and Trusted Cities**

**PRESENTERS**

Min-Hyu Kim
Post-Doctoral Associate, Rutgers University, Fort Lee, NJ

*How Environmental Pressures Influence the Adoption of Smart City Technologies: An Innovation Framework*

Tian Tang
Assistant Professor, Florida State University, Tallahassee, FL

*A Path-Dependence Perspective on the Adoption of the Internet of Things: Evidence from Early Adopters of Smart and Connected Sensors in the United States*

**PRESENTERS/COAUTHORS**

Simon Andrew
Associate Professor, University of North Texas, Denton, TX

*The Impact of Regional Collaboration Networks on Smart Growth Policy: Extending the Institutional Collective Action Framework*

Vaswati Chatterjee
Doctoral Student, University of North Texas, Denton, TX

*The Impact of Regional Collaboration Networks on Smart Growth Policy: Extending the Institutional Collective Action Framework*

**COAUTHOR**

Alfred Ho
Professor, University of Kansas, Lawrence, KS

*A Path-Dependence Perspective on the Adoption of the Internet of Things: Evidence from Early Adopters of Smart and Connected Sensors in the United States*

8:00 a.m. – 9:30 a.m.  Centennial G

**Motivations and Capacities for Emergency Managers**

Before (and After) the Storm: Emergency and Disaster Management

*Endorsed By:*
Section on Emergency and Crisis Management and Section on Intergovernmental Administration and Management

**MODERATOR/PRESENTER**

Jennifer Adams
Researcher, University of Akron, Salem, OH

*Resilience and Emergency Management: Do They Go Together?*

**PRESENTER**

Emily Newman
Graduate Student and Graduate Assistant, University of Nebraska—Omaha, Omaha, NE

*Community Capacity on College Campuses*

**PRESENTERS/COAUTHORS**

Amy Freeman
Doctoral Student, Florida State University, Tallahassee, FL

*Searching for a Model of Firefighter Stress: A Qualitative Study*

Xiangyu Li
Assistant Professor, West Texas A&M University, Canyon, TX

*Organizational Culture of Emergency Services: Booster of Coping Capacity or Stressor to First Responders?*

Mikal Orr
Graduate Student, Texas A&M University, College Station, TX

*Organizational Culture of Emergency Services: Booster of Coping Capacity or Stressor to First Responders?*

**COAUTHOR**

Ki Woong Cho
Research Professor and Post-Doctoral Researcher, Korea University, Seoul, Korea

*Searching for a Model of Firefighter Stress: A Qualitative Study*
Panels (continued)

8:00 a.m. - 9:30 a.m. Agate C
Harder, Better, Faster, Stronger: Building a Space for Collaboration
Blurring the Lines: International and Comparative Public Administration

MODERATOR
Kristen Wyatt
Executive Director, Emerging Local Government Leadership, West Linn, OR

DISCUSSANT
Hannah Lebovits
Doctoral Student, Cleveland State University, University Heights, OH

PRESENTERS
Sereniah Breland
City Manager, City of Alvin, TX
Prerequisites to Collaboration: Do We Understand City Administration?

Christopher Pierce
MPA Candidate and ASPA Student Representative-Elect, Roger Williams University, Providence, RI
Getting Back onto the Right “Rhode”: InnovateRI

Laura Savage
Administrative Clerk, Pueblo West District, Pueblo County, CO
When Talking Trash Saves Public Dollars

Nick Smith
Digital Content Specialist, City of Gaithersburg, MD, Gaithersburg, MD
The “IT” Thing

8:00 a.m. - 9:30 a.m. Mineral Hall D
Understanding Anti-Corruption Issues in China from Micro Lenses
Blurring the Lines: International and Comparative Public Administration

Endorsed By:
Section on Chinese Public Administration and Section on Ethics and Integrity in Governance

MODERATOR/PRESENTER
Yahong Zhang
Associate Professor, Rutgers University—Newark, Newark, NJ
Bureaucratic Corruptibility: Inner Evil or External Temptation?

PRESENTERS/COAUTHORS
Jinyun Guo
Associate Professor, Sichuan University, Chengdu, China
Bureaucratic Corruptibility: Inner Evil or External Temptation?

Xing Ni
Professor, Sun Yat-Sen University, Guangzhou, China
Bribery Incidence and Effectiveness of Institutional Anticorruption Practices: Evidence from China

Xuhong Su
Associate Professor, University of South Carolina—Columbia, Columbia, SC
Bribery Incidence and Effectiveness of Institutional Anticorruption Practices: Evidence from China

Jingjing Zeng
Assistant Professor, Zhongnan University of Economics and Law, Wuhan, China
Distrust in GONGOs and Dynamic Identification of Scandal Network under Authoritarianism in the Internet Age

COAUTHORS
Ming-feng Kuo
Assistant Professor, National Taiwan University, Taipei, Taiwan
Bureaucratic Corruptibility: Inner Evil or External Temptation?

Tianfeng Li
Doctoral Student, Florida State University, Tallahassee, FL
Distrust in GONGOs and Dynamic Identification of Scandal Network under Authoritarianism in the Internet Age
Panels (continued)

Chun-yuan Wang
Associate Professor, Central Police University, Taoyuan City, Taiwan
*Representative Dimensions of Organizational Behavior: Inner Evil or External Temptation*

8:00 a.m. - 9:30 a.m.  Mineral Hall C

**Job Satisfaction and Perspectives on Personnel Management**

Diamonds in the Rough: Human Resource Management

*Endorsed By:*  
Section on Health and Human Services Administration,  
Section on Public Administration Education and Section on Personnel Administration and Labor Relations

**MODERATOR/COAUTHOR**

Adam Butz  
Assistant Professor, California State University—Long Beach, Long Beach, CA  
*Representative Dimensions of Organizational Behavior: Understanding Employee Motivation and Satisfaction in Human Service Organizations*

**PRESENTERS**

Kwang Bin Bae  
Assistant Professor, North Carolina Central University, Durham, NC  
*The Influence of Individual- and Group-Based Pay for Performance on Job Satisfaction: The Role of Fairness of Performance Evaluation*

Kuo-Tai Cheng  
Associate Professor, National Tsing Hua University, Hsin-Chu, Taiwan  
*Public Service Motivation and Job Satisfaction: A Multi-Mediation Analysis of Person-Organization Fit and Perceived Accountability*

**PRESENTERS/COAUTHORS**

Abdullah Alshammari  
Doctoral Student, University of North Texas, Denton, TX  
*The Effects of Organizational Justice Factors on Job Satisfaction*

Abdullah Alzomia  
Doctoral Student, University of North Texas, Denton, TX  
*Federal Employees’ Job Satisfaction: Does Transformational Leadership Matter? The Case of Veterans Affairs Agency*

Brandy Kennedy  
Associate Professor, Georgia College and State University, Milledgeville, GA  
*Representative Dimensions of Organizational Behavior: Understanding Employee Motivation and Satisfaction in Human Service Organizations*

Bonnie Gail Mani  
Professor, East Carolina University, Greenville, NC  
*Psychological Contracts Between Federal Agencies and Employees: A Structural Equation Model*

**COAUTHORS**

Deborah Burgess  
Retired, Internal Revenue Service, Richmond, VA  
*Psychological Contracts Between Federal Agencies and Employees: A Structural Equation Model*

Cynthia Cready  
Associate Professor, University of North Texas, Denton, TX  
*Federal Employees’ Job Satisfaction: Does Transformational Leadership Matter? The Case of Veterans Affairs Agency*

8:00 a.m. - 9:30 a.m.  Granite A

**Innovative Financing and Public-Private Partnerships**

On a Shoestring: Budget, Finance and Procurement

**MODERATOR/PRESENTER**

Joshua Steinfeld  
Assistant Professor, Old Dominion University, Norfolk, VA  
*Public-Private Partnerships and Asset Specificity: Exploring Transaction Costs of the DBFOM Contract for the Norfolk-Portsmouth Elizabeth River Tunnel*

**PRESENTERS**

Alexis R. Kennedy  
Doctoral Student, Research Assistant and Public Finance Consultant, University of Colorado Denver, Fort Collins, CO  
*The Costs and Benefits of Pay for Success Feasibility Studies*

Rayna Stoycheva  
Lecturer, University of Miami, Miami, FL  
*Local Revenue Generating Strategies for Charitable Tax Exempt Property*
Panels (continued)

Kuan-Chiu Tseng  
Associate Professor, National Taiwan Normal University,  
Taipei, Taiwan  
*The Current Status of Development of Public-Private Partnerships (PPPs) in Taiwan*

PRESENTERS/COAUTHORS  
Ron Carlee  
Visiting Assistant Professor and Director, Center for Regional Excellence, Old Dominion University,  
Norfolk, VA  
*Public-Private Partnerships and Asset Specificity: Exploring Transaction Costs of the DBFOM Contract for the Norfolk-Portsmouth Elizabeth River Tunnel*

Jungin Choe  
Doctoral Student, Yonsei University, Seoul, Korea  
*The Effects of Government Funding Programs on Organizational Innovation: Does Government Funding Encourage or Enforce Innovations in Korea’s Higher Education?*

COAUTHOR  
M. Jae Moon  
Underwood Distinguished Professor, Yonsei University, Seoul, Korea  
*The Effects of Government Funding Programs on Organizational Innovation: Does Government Funding Encourage or Enforce Innovations in Korea’s Higher Education?*

Section on Public Performance Management Symposium  
8:00 a.m. – 11:15 a.m. Mineral Hall E  
The following data was provided by the Section

Evidence-Based Decisionmaking and Governance  
8:00 a.m. – 9:30 a.m. Mineral Hall E  

PRESENTERS/COAUTHORS  
David Ammons  
University of North Carolina  
*Devolved Decision Authority and Performance Management Success: Examining the Relevance of Differences in Actual and Perceived Authority of Public Managers in Local Government*

Simon Andrew  
University of North Texas  
*Does A “Polycentric” System of Governance Perform Better? Evidence from U.S. Large City Park Systems*

Yuan Cheng  
Indiana University  
*Does A “Polycentric” System of Governance Perform Better? Evidence from U.S. Large City Park Systems*

Stephanie Dolamore  
University of Baltimore  
*Big Data from Small Places: Impacts of Funder Accountability for Grassroots and Community-Based Organizations*

Daniel Fay  
Florida State University  
*Evidence-Based Governance: The Needed Next Stage of Performance Management*

Angela Kline  
Bowie State University  
*Big Data from Small Places: Impacts of Funder Accountability for Grassroots and Community-Based Organizations*

Dennis Linders  
Office of the Montgomery County Executive and University of Maryland  
*From Data-Driven Accountability to Data-Smart Collaborative Problem-Solving: The 10-Year Evolution of “Stat” in Montgomery County, Maryland*

Dale Roenigk  
University of North Carolina  
*Devolved Decision Authority and Performance Management Success: Examining the Relevance of Differences in Actual and Perceived Authority of Public Managers in Local Government*

Yu Shi  
University of North Texas  
*Does A “Polycentric” System of Governance Perform Better? Evidence from U.S. Large City Park Systems*

Thomas Tippett  
Office of the Montgomery County Executive  
*From Data-Driven Accountability to Data-Smart Collaborative Problem-Solving: The 10-Year Evolution of “Stat” in Montgomery County, Maryland*
Section on Public Performance Management Symposium (continued)

Gary Van Landingham
Florida State University
*Evidence-Based Governance: The Needed Next Stage of Performance Management*

9:45 a.m. – 11:15 a.m. Mineral Hall E

Using Data and Evidence to Inform Budgeting and Management in the States

PRESENTERS/COAUTHORS

Jeff Bankowski
Michigan Office of Performance and Transformation
Promoting Government Innovation and Efficiency in Michigan’s Office of Performance and Transformation

Elaine Lu
City University of New York—John Jay College
*Reflecting on a National Survey of Integrating Budgeting with Performance Among State Juvenile Correction Agencies: Is the Agency Perspective a New Frontier?*

Henry Sobanet
Colorado Governor’s Office of State Planning and Budgeting
*Fostering Continuous Improvement in State Government with Colorado’s Performance Management System and Training Academy*

Kathryn White
National Association of State Budget Officers
*Examining State-Led Efforts to Use Data and Evidence in Decisionmaking: A National Overview*

Katherine Willoughby
University of Georgia
*Reflecting on a National Survey of Integrating Budgeting with Performance Among State Juvenile Correction Agencies: Is the Agency Perspective a New Frontier?*

2018 International Colloquium on Ethical Leadership

8:00 a.m. – Noon Mineral Hall B

*Sponsored By:
Section on Ethics and Integrity in Governance
The following data was provided by the Section*

KEYNOTE

Patricia Harned
Ethics and Compliance Initiative

Student and New Professional Summit

8:00 a.m. – 6:00 p.m. Centennial F

*Sponsored By:
University of Colorado Colorado Springs*

8:00 a.m. – 8:30 a.m. Centennial F

Introductions, Ice Breakers, Student Awards, ASPA Updates

PRESENTER

Andrea Headley
Doctoral Student, Florida International University, Miami, FL

8:30 a.m. – 9:15 a.m. Centennial F

The Choice is Yours: Practice vs. Academia?

PRESENTER

Jos C.N. Raadschelders
Professor, Ohio State University, Columbus, OH

9:15 a.m. – 10:00 a.m. Centennial F

Engaging, Not Explaining: Improving Professional and Research Presentations for Your Audience

PRESENTER

Stephanie Dolamore
Research Analyst, University of Baltimore, College Park, MD
Student and New Professional Summit (continued)

10:15 a.m. - 11:00 a.m.  Centennial F
Building Your Research Portfolio: The Science Behind Publishing in Academia (Academia)
PRESENTERS
R. Paul Battaglio
Professor and MPA Director, University of Texas at Dallas and Co-Editor-in-Chief, Public Administration Review, Richardson, TX

Kirk Emerson
Editor, Perspectives on Public Management and Governance and Professor, University of Arizona, Tucson, AZ

11:00 a.m. - 11:45 a.m.  Centennial F
After You Get the Job: Transitioning from “Dissertation Candidate” to “Assistant Professor” (Academia)
PRESENTERS
Sebawit Bishu
Assistant Professor, University of Colorado Denver, Denver, CO
Angela Kline
Assistant Professor, Bowie State University, Bowie, MD

11:45 a.m. - 12:30 p.m.  Centennial F
Crafting CVs (Academia)
PRESENTER
Jeremy L. Hall
Professor and MPA Director, University of Central Florida and Co-Editor-in-Chief, Public Administration Review, Orlando, Florida

12:45 p.m. - 1:30 p.m.  Centennial F
Lunch Break and Workshop: Effective Writing
PRESENTER
Patricia Shields
Professor, Texas State University, San Marcos, TX

FRIDAY SESSIONS MARCH 9

1:45 p.m. - 2:30 p.m.  Centennial F
Will Your Resume Get You the Job? (Practitioner)
PRESENTER
William P. Shields, Jr.
Executive Director, ASPA, and Adjunct Professor, American University, Washington, DC

2:30 p.m. - 3:15 p.m.  Centennial F
Making a Direct Impact: State and Local Jobs (Practitioner)
PRESENTERS
Mark Deven
City Manager, Arvada, CO
Michael King
Assistant Director, Richland County Emergency Services, Columbia, SC

3:15 p.m. - 4:00 p.m.  Centennial F
Navigating the Federal Hiring Process (Practitioner)
PRESENTER
Leigh Espy
Doctoral Student, University of Colorado, Lakewood, CO

4:00 p.m. - 6:00 p.m.  Centennial F
L. Frances Liddell Student Policy Debate
PRESENTER
L. Frances Liddell
Retired Associate Professor, Jackson State University, Jackson, MS

Fred Riggs Symposium
8:15 a.m. - 6:00 p.m.  Centennial B
Sponsored By:
Section on International and Comparative Administration
The following data was provided by the Section
Global Public Service: Innovative Solutions for Policy and Governance

8:15 a.m. - 8:45 a.m.  Centennial B

Welcome
MODERATORS
M. Shamsul Haque
National University of Singapore and Chair, ASPA’s Section on International and Comparative Administration (SICA)

Naim Kapucu
Professor, University of Central Florida

Janice Lachance
President, ASPA, and Executive Vice President for Strategic and Organizational Excellence, American Geophysical Union, Washington, DC

9:00 a.m. - 10:30 a.m.  Centennial B

Innovations in Public Management: Reasons, Directions and Consequences
MODERATOR
Naim Kapucu
Professor, University of Central Florida

DISCUSSANT
Peter Haruna
Texas A&M International University

PRESENTERS/COAUTHORS
Franklin Yayra Adorsu-Djentuh
University of Manchester
Getting Relationships Right: How Local-Level Actors Collaborate to Implement Environmental Sanitation Policies in Ghana

M. Shamsul Haque
National University of Singapore
Innovation vs. Imitation in Public-Sector Reforms in Southeast Asia.

Farhad Hossain
University of Manchester
Getting Relationships Right: How Local-Level Actors Collaborate to Implement Environmental Sanitation Policies in Ghana

Gao Jie
National University of Singapore
Local Innovations in Policy Implementation: China’s Resolution of Poverty in Xi Jinping’s Era

Ning Kang
University of Manchester
Getting Relationships Right: How Local-Level Actors Collaborate to Implement Environmental Sanitation Policies in Ghana

Kilkon Ko
Seoul National University
How Does Transparent Policy Analysis Change the Behaviors of Policy Actors? Diffusion of Innovation through Institutionalized Policy Analysis in Korea

Wilson Wong
Chinese University of Hong Kong
Global Challenges of the Big Data Era for the Public Service: To What Extent is the Public Service Ready?

9:00 a.m. - 10:30 a.m.  Mineral Hall A

Collaborative Governance for Resilience and Sustainability
MODERATOR
Kurt Thurmaier
Northern Illinois University

DISCUSSANT
Ali Farazmand
Florida Atlantic University

PRESENTERS/COAUTHORS
Demetrios Argyriades
John Jay College, City University of New York
Reclaiming Public Space: Rebuilding Public Service for Democratic Governance and Sustainable Development

Xuesong Guo
Xi’an Jiaotong University
Research on Participatory Transportation Policy Evaluation: A Case Study of Motor Vehicle Plate Number Traffic Restriction Policy in Xi’an City

Brittany Haupt
University of Central Florida
Comparative Analysis of Emergency Management for Rural Disaster Resilience in the United States and South Korea

Helena Hermansson
Uppsala University
Collaborative Strategies for Managing Natural Disasters: Disaster Management Policy and Governance in Turkey
Fred Riggs Symposium (continued)

Naim Kapucu
University of Central Florida
Collaborative Strategies for Managing Natural Disasters: Disaster Management Policy and Governance in Turkey
and
Comparative Analysis of Emergency Management for Rural Disaster Resilience in the United States and South Korea

Yongje Kim
University of Central Florida
Comparative Analysis of Emergency Management for Rural Disaster Resilience in the United States and South Korea

Chang-su Lim
Rural Development Administration, South Korea
Comparative Analysis of Emergency Management for Rural Disaster Resilience in the United States and South Korea

Yingying Liu
Xi’an Jiaotong University
Research on Participatory Transportation Policy Evaluation: A Case Study of Motor Vehicle Plate Number Traffic Restriction Policy in Xi’an City

Boohyun Nam
University of Central Florida
Comparative Analysis of Emergency Management for Rural Disaster Resilience in the United States and South Korea

Pooja Paswan
Jamia Millia Islamia University
Strategies and Lessons for Preparing Better and Strengthening Risk Resilience in Coastal Regions of India

Jia Shi
Xi’an Jiaotong University
Research on Participatory Transportation Policy Evaluation: A Case Study of Motor Vehicle Plate Number Traffic Restriction Policy in Xi’an City

Jungwon Yeo
University of Central Florida
Comparative Analysis of Emergency Management for Rural Disaster Resilience in the United States and South Korea

10:45 a.m. - 12:15 p.m. Centennial B
Foreign Aid and Development: Lessons Learned?
MODERATOR
Gedeon Mudacumura
Cheney University
DISCUSSANT
Rym Kaki
University of Southern California
PRESENTERS/COAUTHORS
David Bell
Savannah State University
Sharing the Load Between Government, Business and Nonprofits: Civil Society Organizations in the Development Discourse on the China-Africa New Silk Road

Atta Ceesay
State University of New York–Buffalo
Aid and Nongovernmental Organizations: What Role Do NGOs Play in Aid Funding in Gambia?

Sombo Chunda
Virginia Commonwealth University
Rethinking Africa’s Development: Will a Post-Aid Agenda Be a Reality in Zambia?

Peter Haruna
Texas A&M International University
Foreign Aid and Fiscal Management in the Semi-Arid Developing Regions of Africa

Kim Moloney
Murdoch University
Aid and Development Effectiveness in the Pacific: Donors, NGOs and Post-Busan “Partnership”

Aminata Sillah
Towson University
Aid and Nongovernmental Organizations: What Role Do NGOs Play in Aid funding in Gambia?

10:45 a.m. - 12:15 p.m. Mineral Hall A
In Search of Innovative Solutions and Dynamic Governance: Transnational Knowledge Transfer in Comparative Perspective
MODERATOR
Hong Liu
Nanyang Technological University Singapore
Fred Riggs Symposium (continued)

2:00 p.m. – 3:30 p.m.  Centennial B

**Administrative Reform and Public Organizations Management**

**MODERATOR**

Peter Haruna
Texas A&M International University

**DISCUSSANT**

Atta Ceesay
State University of New York—Buffalo

**PRESENTERS/COAUTHORS**

Mohamed Abdel-Moneim
Doha Institute for Graduate Studies

Between Global and National Conceptions of Education Administration: The Sustainability of K-12 Education Reforms in Qatar

Osama AbuFarraj
University of Manchester
Understanding Service Delivery in the Health Sector in Ghana: Do Reforms Matter?

Issifu Amadu
University of Manchester
Understanding Service Delivery in the Health Sector in Ghana: Do Reforms Matter?

Bin Chen
Baruch College and Graduate Center, City University of New York

Applying Qualitative Comparative Analysis to Studying Public Organizations and Their Management

Raymond Cox
University of Akron
Responsibility and Integrity: Toward a More Effective Public Service

Farhad Hossain
University of Manchester

Reform Stability or Reform Relapse in Central and East European Countries? An Analysis of the Reform Sustainability after the Financial Crisis

**Presenters**

Cristina Dias Alves
Nanyang Technological University, Singapore

Knowledge Transfer in China-Africa relations: The Case of Special Economic Zones

and

Cadre Training and G-2-G Projects: Preliminary Findings of Knowledge Transfer from Singapore to China

Celia Lee
Nanyang Technological University, Singapore

The Changing Dynamics of Policy Experiment in Singapore: Does the 2011 General Election Make a Difference?

Hong Liu
Nanyang Technological University, Singapore

Knowledge Transfer in China-Africa relations: The Case of Special Economic Zones

and

Cadre Training and G-2-G Projects: Preliminary Findings of Knowledge Transfer from Singapore to China

Liang Ma
School of Public Administration and Policy, Renmin University of China

The Changing Dynamics of Policy Experiment in Singapore: Does the 2011 General Election Make a Difference?

Zhao Suisheng
University of Denver

China’s Belt and Road Initiative as a Development Program

Ting-Yan Wang
Nanyang Technological University, Singapore

Knowledge Transfer in China-Africa relations: The Case of Special Economic Zones

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Kurt Thurmaier
Northern Illinois University

PRESENTERS

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Cristina Dias Alves
Nanyang Technological University, Singapore

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and

Cadre Training and G-2-G Projects: Preliminary Findings of Knowledge Transfer from Singapore to China

Kurt Thurmaier
Northern Illinois University
Fred Riggs Symposium (continued)

**Liang Ma**
Renmin University of China
*Applying Qualitative Comparative Analysis to Studying Public Organizations and Their Management*

**Aminu Mamman**
University of Manchester
*Understanding Service Delivery in the Health Sector in Ghana: Do Reforms Matter?*

2:00 p.m. - 3:30 p.m.
**Weathering Administrative Reforms and Practices: Crafting Solutions for Caribbean PA**
**MODERATOR/COAUTHOR**
*Meghna Sabharwal*
University of Texas at Dallas
*Organizational Performance and Culture: A Comparative Analysis of Two Islands*

**DISCUSSANT**
*Kim Moloney*
Murdoch University

**PRESENTERS/COAUTHORS**
*Wayne Charles-Soverall*
The University of the West Indies, Cavehill Campus
*Ethics and Performance in Public Organizations in the Caribbean.*

*Rashmi Chordiya*
The University of Texas at Dallas
*Organizational Performance and Culture: A Comparative Analysis of Two Islands*

*Wesley Cota*
Federal University of Vícosa
*The Quality of Public Management and Social Control in the Promotion of Human Development in Brazil*

*Marco Ferreira*
Federal University of Vícosa
*The Quality of Public Management and Social Control in the Promotion of Human Development in Brazil*

*Jongsoo Park*
Northern Kentucky University
*Innovations and Practices in Caribbean Public Organizations*

**Charlene Roach**
The University of the West Indies, St. Augustine Campus
*Public Service Motivation, Leadership and Turnover Intentions for Public Employees in Trinidad and Tobago and Barbados*

3:45 p.m. - 5:15 p.m.
**Performance Budgeting Reform: An International Comparison**
**MODERATOR/COAUTHOR**
*Alfred Ho*
University of Kansas
*Performance Budgeting Experiences: An International Comparison.*

**DISCUSSANT**
*Veronica Junjan*
University of Twente, The Netherlands

**PRESENTERS/COAUTHORS**
*Maarten DeJong*
The Ministry of Finance, The Netherlands
*Performance Budgeting Experiences: An International Comparison*

*Wen Fan*
Dataway, Beijing
*Third-Party Performance Evaluation and Performance Budgeting: The Chinese Experience*

*Dexu He*
National Academy of Economic Strategy
*Performance Budgeting Reform in China*

*Juan Martinez*
University of Maryland
*Performance Budgeting and the Use of Performance Information: The Case of Chile Performance Budgeting in Kenya*

*Frankline Muthomi*
Northern Illinois University
*Performance Budgeting and the Use of Performance Information: The Case of Chile Performance Budgeting in Kenya*

*Kurt Thurmaier*
Northern Illinois University
*Performance Budgeting and the Use of Performance Information: The Case of Chile Performance Budgeting in Kenya*
Fred Riggs Symposium (continued)

Zaozao Zhao
Chinese Academy of Social Sciences
Performance Budgeting Reform in China

3:45 p.m. - 5:15 p.m. Centennial B

The Role of Lived Experience, Politics and Language in Effective and Democratic Public Service

MODERATOR/PRESENTER
Michael W. Spicer
Cleveland State University
Public Administration and the Democratic Will

DISCUSSANT
Rashmi Chordiya
University of Texas at Dallas

PRESENTERS
David Carnevale
University of Oklahoma
In Praise of Facework: Public Service as a Circular Process

R. McGregor Cawley
University of Wyoming
Governmentality, Nanny State and Public Service

Hugh Miller
Florida Atlantic University
Cannabis Regulation in Colorado: Ideologies, Interests and Political Narratives

Camilla Stivers
Cleveland State University
In Praise of Facework: Public Service as a Circular Process

Nicholas C. Zingale
Cleveland State University
The Phenomenology of Deliberative Practices During Regional Programming Transitions: A Case Study of the Ohio Children’s Trust Fund

5:30 p.m. - 6:00 p.m. Centennial B

Symposium Conclusion, Reflections, Discussions

Good Governance Worldwide Symposium

8:45 a.m. - 4:45 p.m. Centennial C

Sponsored By:
International Chapter, Section on Emergency and Crisis Management and Section on Public Management Practice

The following data was provided by the symposium organizers

8:45 a.m. - 9:00 a.m.

Welcome and Introductions

9:00 a.m. - 10:30 a.m.

Accountability for Advancing Good Governance around the World (Achieving U.N. Sustainable Development Goals)

MODERATOR
Robert Shick
Rutgers University—Newark

10:45 a.m. - 12:15 p.m.

Refugee Resettlement, Integration and Return

MODERATOR
Adam Masters
Transnational Research Institute on Corruption

PRESENTERS
Shahrira Islam
Binghamton University

Hugo Renderos
Independent Consultant

1:30 p.m. - 3:00 p.m.

Community Accountability in Land Use Planning

MODERATOR
Frances Edwards
San Jose State University
Friday Sessions March 9

3:15 p.m. - 4:45 p.m.
Innovations in Disaster Preparedness, Mitigation and Recovery Worldwide
MODERATOR
Claire Connolly Knox
University of Central Florida

PRESENTERS
Brian Collins
University of North Texas
Do Local Governments with Higher Citizen Ratings on Service Quality Have Higher Service Performance Transparency? Evidence from U.S. Local Governments

Jayce L. Farmer
University of Nevada, Las Vegas
Do State Spending Priorities Constrain or Promote Local Government Sustainability Policies?

Agustin Leon-Moreta
University of New Mexico
Municipal Government and Its Role in a State-Local System: Evidence from Panel Data

Ashley E. Nickles
Kent State University

Jie Tao
University of North Texas
Do Local Governments with Higher Citizen Ratings on Service Quality Have Higher Service Performance Transparency? Evidence from U.S. Local Governments

10:45 a.m. – 11:00 a.m.
Audience Discussion: 50 State Profiles on State-Local Relations

11:00 a.m. - 12:15 p.m.
A New Look at State Pre-Emption
MODERATOR
John Kincaid
Lafayette College

PRESENTERS/COAUTHORS
Brian Collins
University of North Texas
Municipal Policy and Fracking Discretion in the States

Daniel J. Mallinson
Penn State Harrisburg
Diffusion Quarantine: The Use of State Pre-Emption to Prevent the Spread of Innovations

Carl Stenberg
University of North Carolina—Chapel Hill
State Pre-Emption and the Ghost of Judge Dillon
Deil S. Wright Symposium (continued)

James Svara
University of North Carolina—Chapel Hill
*State Pre-Emption and the Ghost of Judge Dillon*

David Swindell
Arizona State University
*State Pre-Emption and the Ghost of Judge Dillon*

1:30 p.m. – 3:00 p.m.

**Re-Scaling Governance for State-Local Relations: Regional Intergovernmental Organizations**

MODERATOR
Jen Nelles
City University of New York—Hunter College

PRESENTERS/COAUTHORS

Patrick Bitterman
University of Vermont
*Modeling State-Local Coordination of Water Quality Management at the Regional Scale for the Lake Champlain Basin*

George W. Dougherty, Jr.
University of Vermont
*RIGOs and Civic Engagement*

Christopher Koliba
University of Vermont
*Modeling State-Local Coordination of Water Quality Management at the Regional Scale for the Lake Champlain Basin*

Jay Rickbaugh
University of Pittsburgh
*Leading Actors: The Role of Local Elected Officials on Boards of Regional Intergovernmental Organizations*

Thomas Skuzinski
Virginia Polytechnic University
*Balancing Local and Regional Interests Using Cultural Heuristics*

Doug Linkhart
National Civic League

Cliff Lippard
Tennessee Advisory Commission on Intergovernmental Relations

4:15 p.m. – 4:30 p.m.

**Remarks from Mark Wright on Behalf of the Wright Family**

Concluding Remarks

Russ Hanson
Indiana University

Eric Zeemering
Northern Illinois University

Panels

9:45 a.m. – 11:15 a.m. Granite C

**Advancing Public Administration for Students and Street-Level Bureaucrats**

A Guiding Philosophy: Ethics and the Law

*Endorsed By:*
Section on Ethics and Integrity in Governance, Section on Health and Human Services Administration and Section on Public Administration Research

MODERATOR/PRESENTER
Angela Kline
Assistant Professor, Bowie State University, Bowie, MD
*Ethics Education in Online Public Affairs Programs*

PRESENTERS

Jose Luis Irizarry
Doctoral Student, Florida Atlantic University, Boca Raton, FL
*Creating and Communicating Inclusion Pedagogy and Syllabi across Public Administration and Nonprofit Curricula: Disciplinary Differences Explored*

Christina Mancini
Associate Professor and Graduate Coordinator for Criminal Justice, Virginia Commonwealth University, Richmond, VA
*Campus Sexual Assault Policy in a New Political Climate: Steps Forward or Back?*
Panels (continued)

Brian Pappas
Assistant Professor, Boise State University, Boise, ID
Street-Level Bureaucrats: Title IX Coordinators and University Sexual Misconduct

Shelly Peffer
Professor and Chair, Blackburn College, Carlinville, IL
What is Legal is Not Always Right: Street Level Bureaucrats and the Tension Between Equality and Equity

COAUTHOR
Michelle Evans
Assistant Professor, University of Tennessee—Chattanooga, Chattanooga, TN
Creating and Communicating Inclusion Pedagogy and Syllabi across Public Administration and Nonprofit Curricula: Disciplinary Differences Explored

9:45 a.m. – 11:15 a.m. Mineral Hall G
Exploring Immigrant Experiences in Administrative Settings
All Are Not Equal: Advancing Social Equity

Endorsed By:
Section on Democracy and Social Justice and Section on Health and Human Services Administration

MODERATOR/PRESENTER
Zhao Shurong
Professor, University of Electronic Science and Technology of China, Chengdu, Sichuan, China
Study of the Mechanism of Cross-Boundary Governance of Water Pollution in the Taihu Basin: A Synergy Perspective

MODERATOR/COAUTHOR
Mariglynn Edlins
Assistant Professor, University of Baltimore, Baltimore, MD
Navigating Encounters with Public Servants

PRESENTERS
Jean-Claude Garcia-Zamor
Professor, Florida International University, Miami Beach, FL
United States Policy Initiatives for Addressing the Problem of Immigration

Saltanat Liebert
Associate Professor, Virginia Commonwealth University, Richmond, VA
Exploring Religiosity Among Muslim Immigrants in the United States: The Case of Kyrgyz Migrants

Joanna Lucio
Associate Professor, Arizona State University, Phoenix, AZ
Housing Dispersal Policies and Immigrants: Local Administrators’ Response

Adriano Udani
Assistant Professor, University of Missouri—St. Louis, St. Louis, MO
Experiences with Immigration Enforcement

PRESENTER/COAUTHOR
Jennica Larrison
Assistant Professor, University of Arizona, Tucson, AZ
Navigating Encounters with Public Servants

COAUTHORS
Angel Molina
Post-Doctoral Student, Arizona State University, Phoenix, AZ
Housing Dispersal Policies and Immigrants: Local Administrators’ Response

David Webber
Assistant Professor, Virginia Commonwealth University, Richmond, VA
Exploring Religiosity Among Muslim Immigrants in the United States: The Case of Kyrgyz Migrants

9:45 a.m. – 11:15 a.m. Mineral Hall F
Different Forms of Governance Structures to Support Collaboration
An Eye Toward the Future: Environment and Technology

Endorsed By:
Section on Intergovernmental Administration and Management

PRESENTERS
Loo-See Beh
Professor, University of Malaya, Kuala Lumpur, Malaysia
Collaboration of Public Agencies in Innovation and Start-Up Development in Malaysia
Panels (continued)

Seo Young Kim  
Doctoral Student, Florida State University, Tallahassee, FL  
*Multisector Collaboration for Solar Power Projects at U.S. Airports*

Travis Whetsell  
Visiting Assistant Professor, Florida International University, Miami, FL  
*Between Policy and Performance: Implementation through Interorganizational Networks*

PRESENTERS/COAUTHORS

Younsung Kim  
Associate Professor, George Mason University, Schar School of Policy and Government, McLean, VA  
*How Can We Promote Sustainable Innovations in Businesses? The Role of Public-Private Partnerships*

Fan Wen Xue  
University of Electronic Science and Technology of China, Chengdu, Sichuan, China  
*Study of the Mechanism of Cross-Boundary Governance of Water Pollution in the Taihu Basin: A Synergy Perspective*

COAUTHORS

Wenxue Fan  
Master’s Candidate, University of Electronic Science and Technology of China, Chengdu, Sichuan, China  
*Study of the Mechanism of Cross-Boundary Governance of Water Pollution in the Taihu Basin: A Synergy Perspective*

Daniel Ruedy  
Graduate Student and Environmental Consultant, George Mason University, Schar School of Policy and Government, Fairfax, VA  
*How Can We Promote Sustainable Innovations in Businesses? The Role of Public-Private Partnerships*

9:45 a.m. – 11:15 a.m.  
Agate A  
**Perspectives on Governance and Collaboration**

**Endorsed By:**  
Section on Public Administration Education

**MODERATOR/PRESENTER**  
Christopher Sigle  
Site Manager, National Oceanic and Atmospheric Administration, Aurora, CO  
*Enhancing Public Service Excellence: Leading at the Intersection of Social Capital and Public Value*

**PRESENTERS**

Stephen Hamill  
Principal, Shared Leadership Group LLC, Alamo, CA  
*Hybrid Government: Improving Public Service Effectiveness through Cross-Sector Collaboration*

Alejandro Rodriguez  
Associate Professor, University of Texas at Arlington, Arlington, TX  
*Creative Governance*

9:45 a.m. – 11:15 a.m.  
Centennial G  
**Risk Communication and Disaster Resiliency**

**Endorsed By:**  
Section on Emergency and Crisis Management and Section on Public Administration Research

**MODERATOR/COAUTHOR**  
Abraham Benavides  
Associate Professor and Chair, University of North Texas, Denton, TX  
*State Governments’ Emergency Management Websites: Evaluating Risk Communication Delivery to Non-English Speakers*

**PRESENTER**  
Jonathan Hsieh  
Lieutenant, U.S. Coast Guard Reserve, Alexandria, VA  
*Lessons Learned and Observations from Hurricane Harvey and Irma: Perspectives from a U.S. Coast Guard Hurricane Call Center*
Panels (continued)

PRESENTERS/COAUTHORS

Jennifer Bealt
Research Associate, University of Manchester, Manchester, United Kingdom
City-to-City Peer Review Processes for Disaster Risk Reduction and Resilience Building: A Literature Review

Fatih Demiroz
Assistant Professor, Sam Houston State University, Huntsville, TX
Disaster Resilience: Moving from Metaphor to Measurement

Thomas Haase
Assistant Professor, Sam Houston State University, Huntsville, TX
Disaster Resilience: Moving from Metaphor to Measurement

Laura Hart
Doctoral Student, Florida State University, Tallahassee, FL
Blue Skies versus Gray Skies: Technological Examples in Experiential Learning Using Emergency Management Case Studies

Erin Rowland
Graduate Student, University of Tennessee—Knoxville, Knoxville, TN
Energy Crisis Management: What States Can Learn from One Another’s Emergency Response Processes

Ismail Soujaa
Student, University of North Texas, Denton, TX
State Governments’ Emergency Management Websites: Evaluating Risk Communication Delivery to Non-English Speakers

COAUTHORS

Alissa Bell
Senior Researcher, Florida State University, Tallahassee, FL
Blue Skies versus Gray Skies: Technological Examples in Experiential Learning Using Emergency Management Case Studies

Amnah Ibraheem
Graduate Student, University of Tennessee—Knoxville, Knoxville, TN
Energy Crisis Management: What States Can Learn from One Another’s Emergency Response Processes

Abby Kinch
Senior Researcher and Adjunct Instructor, Florida State University, Tallahassee, FL
Blue Skies versus Gray Skies: Technological Examples in Experiential Learning Using Emergency Management Case Studies

Manuel Lopez-Ibanez
Lecturer, University of Manchester, Manchester, United Kingdom
City-to-City Peer Review Processes for Disaster Risk Reduction and Resilience Building: A Literature Review

David Merrick, II
Deputy Director, Center for Disaster Risk Policy, Florida State University, Tallahassee, FL
Blue Skies versus Gray Skies: Technological Examples in Experiential Learning Using Emergency Management Case Studies

Duncan Shaw
Professor, University of Manchester, Manchester, United Kingdom
City-to-City Peer Review Processes for Disaster Risk Reduction and Resilience Building: A Literature Review

Christopher Smith
Lecturer, University of Manchester, Manchester, United Kingdom
City-to-City Peer Review Processes for Disaster Risk Reduction and Resilience Building: A Literature Review

9:45 a.m. – 11:15 a.m. Granite B
Creating Public Management Innovation in Japan
Blurring the Lines: International and Comparative Public Administration
Endorsed By:
Section for Women in Public Administration

MODERATOR

Masami Nishishiba
Department Chair and Associate Professor, Portland State University, Portland, OR
Panels (continued)

MARCH 9 FRIDAY SESSIONS

DISCUSSANT
Shugo Shinohara
Adjunct Professor, Rutgers University—Newark, Togane, Japan

PRESENTERS
Leona Hayashi
Researcher, Institute of Administrative Management, Bunkyo-ku, Tokyo, Japan
Three Models of Personnel Administration in Japanese Local Governments

Tomoko Makino
Deputy Director, Cabinet Bureau of Personnel Affairs, Tokyo, Japan
A Path toward Gender Equality in the Japanese Central Government: A Woman Official’s Perspective

PRESENTERS/COAUTHORS
Bolormaa Battsogt
Doctoral Student, Tokai University, Yokosuka, Kanagawa, Japan
Rebuilding Social Capital in Japan: Local Governance, Information and Communications Technology and Cultural Attributes

Takashi Kobayashi
Professor, Tokai University, Hiratsuka-shi, Kanagawa, Japan
Rebuilding Social Capital in Japan: Local Governance, Information and Communications Technology and Cultural Attributes

Jun Matsumoto
Deputy Director, Ministry of Internal Affairs and Communications, Tokyo, Japan
Creating Innovative Public-Sector Workplaces in Japan: Recent Movements, Future Challenges

Ryosuke Yamauchi
Unit Chief, Ministry of Internal Affairs and Communications, Tokyo, Japan
Creating Innovative Public-Sector Workplaces in Japan: Recent Movements, Future Challenges

9:45 a.m. - 11:15 a.m. Mineral Hall D
Local Governance and Community Services in Cross-Straits: Chinese Public Administration Review Panel
Blurring the Lines: International and Comparative Public Administration

Endorsed By:
Section on Chinese Public Administration

MODERATOR
Tsai-Tsu Su
Professor, National Taiwan University, Taipei, Taiwan

DISCUSSANTS
Elaine Lu
Associate Professor, John Jay College of Criminal Justice, City University of New York, New York, NY

Yahong Zhang
Associate Professor, Rutgers University—Newark, Newark, NJ

PRESENTERS
Ming-feng Kuo
Assistant Professor, National Taiwan University, Taipei, Taiwan
Behavioral Determinants of Civic Engagement: Evidence from Communities in China

Chun-yuan Wang
Associate Professor, Central Police University, Taoyuan City, Taiwan
The Impact of Network Management Strategies on the Outcome of Collaborative Disaster Governance: The Case of the Tainan Earthquake in Taiwan

PRESENTERS/COAUTHORS
Yan-Yi Chang
Associate Professor, Chung Hua University, Hsinchu City, Taiwan
Public-Private Partnerships in Taiwan Local Governance: Some Lessons from Drug Abuse Policy

Jinyun Guo
Associate Professor, Sichuan University, Chengdu, China
An Analysis of the KANO Model on Requirement Classification and Supply Priority of Urban Public Service: The Case of Chengdu City in China

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FRIDAY SESSIONS MARCH 9

Panels (continued)

Hong-Cheng Liu
Professor, I-Shou University, Kaohsiung City, Taiwan
Public-Private Partnerships in Taiwan Local Governance: Some Lessons from Drug Abuse Policy

COAUTHORS
Taiping Ding
Doctoral Student, Sun Yat-Sen University, Guangzhou, China
An Analysis of the KANO Model on Requirement Classification and Supply Priority of Urban Public Service: The Case of Chengdu City in China

Xiaoping Jiang
Dean, Sichuan University, Chengdu, China
An Analysis of the KANO Model on Requirement Classification and Supply Priority of Urban Public Service: The Case of Chengdu City in China

Jinqiao Li
Student, Sichuan University, Chengdu, China
An Analysis of the KANO Model on Requirement Classification and Supply Priority of Urban Public Service: The Case of Chengdu City in China

9:45 a.m. – 11:15 a.m.
Gravel Hall C
Innovation and Best Practices in Public Organizations and Public-Private Collaboration

Endorsed By:
Section on Personnel Administration and Labor Relations

MODERATOR/PRESENTER
Marv Pichla
Creative Advisor and Owner, Inspiring Innovations Inc., National City, MI
The IDEAS Project: Simplicity Matters

PRESENTERS
Lisa Dillard
Response Branch Chief, Strategic National Stockpile, Centers for Disease Control and Prevention, Atlanta, GA
Leveraging Relationships with Professional Organizations to Reach Key Partners

Bryan Heartsfield
Emergency Management Specialist, Centers for Disease Control and Prevention, Atlanta, GA
Leveraging Relationships with Professional Organizations to Reach Key Partners

PRESENTER/COAUTHOR
Meghna Sabharwal
Associate Professor, University of Texas at Dallas, Richardson, TX
What Triggers Innovation in Public Organizations? Do Government Reforms Matter?

COAUTHOR
Imane Hijal Moghrabi
Assistant Professor, University of Texas of the Permian Basin, Odessa, TX
What Triggers Innovation in Public Organizations? Do Government Reforms Matter?

9:45 a.m. – 11:15 a.m.
Granite A
Managing Public Funding and Labor Costs

On a Shoestring: Budget, Finance and Procurement

PRESENTERS
Odd Stalebrink
Associate Professor, Penn State Harrisburg, Middletown, PA
Public Pension Funds and Risk Taking Behavior: An Empirical Analysis

Joe Wholey
Visiting Scholar, University of Delaware, Arlington, VA
Mending Our Safety Net: Building Our Labor Force

Jinhai Yu
Doctoral Student, University of Kentucky, Lexington, KY
Do Public Employee Unions Impact OPEB Funding?

PRESENTER/COAUTHOR
John McCaskill
Clinical Professor, Public Affairs, University of Texas at Dallas, Richardson, TX
Pensions in Crisis: Examining the Challenges Facing Texas Public Pensions in Dallas and Houston

COAUTHORS
Teodoro Benavides
Executive in Residence, University of Texas at Dallas, Glenn Heights, TX
Pensions in Crisis: Examining the Challenges Facing Texas Public Pensions in Dallas and Houston

James Harrington
Assistant Professor, University of Texas at Dallas, Richardson, TX
Pensions in Crisis: Examining the Challenges Facing Texas Public Pensions in Dallas and Houston
Panels (continued)

9:45 a.m. - 11:15 a.m.  Agate C

Economics and Institutions

On a Shoestring: Budget, Finance and Procurement

MODERATOR/PRESENTER
Rachel Robinson
Esquire, Blockchain Research Institute, Burnsville, MN
Distributed and Collaborative Marketplaces: Blockchain Serving the Unbanked

PRESENTERS/COAUTHORS
Jeongwoo Kim
Assistant Professor, Eastern Kentucky University, Richmond, KY
The Effect of Institutional Arrangements on Local Investment Choices

Keon Hyung Lee
Professor, Florida State University, Tallahassee, FL
Do Countries with Stronger Economic Institutions Receive More Foreign Aid?

Tianfeng Li
Doctoral Student, Florida State University, Tallahassee, FL
Political Connections and Fiscal Extraction in China

COAUTHORS
Richard Feiock
Professor, Florida State University, Tallahassee, FL
Political Connections and Fiscal Extraction in China

Ahreum Han
Doctoral Student, Florida State University, Tallahassee, FL
Do Countries with Stronger Economic Institutions Receive More Foreign Aid?

Sung Eun Lee
Doctoral Student, Florida State University, Tallahassee, FL
Do Countries with Stronger Economic Institutions Receive More Foreign Aid?

Panels

11:30 a.m. - 1:00 p.m.  Mineral Hall E

Nonprofit Accountability and Performance

A Fresh Approach: Nonprofits and Civic Engagement

Endorsed By:
Section on Health and Human Services Administration, Section on Nonprofit Policy, Practice and Partnerships and Section on Public Performance and Management

PRESENTER
Ashley Hernandez-Hall
Doctoral Student, University of Nevada—Las Vegas, Las Vegas, NV
Beyond Evaluation: Managing Nonprofit Data

PRESENTERS/COAUTHORS
JongMin Shon
Assistant Professor, Rutgers University—Newark, Newark, NJ
Fundraising Efficiency, Revenue Structure and Financial Performance in Nonprofit Organizations: An Empirical Analysis of Arts, Culture and Humanities Nonprofit Organizations

Kuang-Ting Tai
Doctoral Student, Rutgers University—Newark, Newark, NJ
Fundraising Efficiency, Revenue Structure and Financial Performance in Nonprofit Organizations: An Empirical Analysis of Arts, Culture and Humanities Nonprofit Organizations

Yuan Tian
Doctoral Student, Indiana University—Purdue University Indianapolis, Indianapolis, IN
Is Overhead Ratio Aversion Changeable? A Lab Experiment

COAUTHORS
Peter Frumkin
Professor, University of Pennsylvania, Austin, TX
Is Overhead Ratio Aversion Changeable? A Lab Experiment

Chia-Ko Hung
Graduate Student, Arizona State University, Mesa, AZ
Is Overhead Ratio Aversion Changeable? A Lab Experiment
## FRIDAY SESSIONS  MARCH 9

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*Endorsed By:*
Section on Ethics and Integrity in Governance

**MODERATOR/PRESENTER**

**Richard Hough**
Public Administration Program Coordinator, University of West Florida, Pace, FL
*Administrative Evil and the Use of Deadly Force in Law Enforcement*

**PRESENTERS**

**Gordon Henderson**
Professor, Widener University, Chester, PA
*Law, Ethics and Sanctuary: Immigration Enforcement, Federalism and Ethics*

**Anh P. Nguyen**
Doctoral Student, University of Texas at Arlington, Arlington, TX
*Pro-Arrest Policy for Intimate Partner Violence in the United States: A Review and Implications for Research and Policy*

**PRESENTER/COAUTHOR**

**David Gonzalez**
Assistant Professor, Brandman University, Irvine, CA
*Peace in the Neighborhood*

**COAUTHORS**

**Samantha Hicks**
Student, Florida State University, Tallahassee, FL
*Searching for a Model of Firefighter Stress: A Qualitative Study*

**Patricia Shields**
Professor, Texas State University, San Marcos, TX
*Peace in the Neighborhood*

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*Endorsed By:*
Section on Health and Human Services Administration and Section on Intergovernmental Administration and Management

**MODERATOR/PRESENTER**

**Bakry Elmedni**
Assistant Professor, Long Island University—Brooklyn, Brooklyn, NY
*Flint Water Crisis and the Principle of Deserving: Social Status and Prioritizing*

**PRESENTER**

**Catherine Horiuchi**
Associate Professor, University of San Francisco, San Francisco, CA
*The Encroachment of Economics on Efficiency: Origins of the Flint Water Crisis*

**CRYSHANNA JACKSON LEFTWICH**
Associate Professor, Youngstown State University, Youngstown, OH
*A Primary Concern: How Voting Patterns in Primary Elections Can Impact Social Equity; The Case of Mahoning County*

**PRESENTERS/COAUTHORS**

**ELIZABETH NISBET**
Assistant Professor, John Jay College of Criminal Justice, City University of New York, New York, NY
*Philanthropic Partnerships in the Just City: Schools and Parks*

**SUSANNA SCHAFFER**
Assistant Professor, City University of New York, City College of New York, New York, NY
*Philanthropic Partnerships in the Just City: Schools and Parks*
Panels (continued)

11:30 a.m. - 1:00 p.m. Granite B

Competing Goals, Values and Missions: Policy Challenges and Advocacy Techniques

A Perfect World: Public Administration Theory

MODERATOR/PRESENTER
Leigh Espy
Doctoral Student, University of Colorado Denver, Lakewood, CO
The Myth of the American Wild West: From Theory to Practice

PRESENTERS
Meghan Doughty
Doctoral Candidate, American University, Washington, DC
Wishy-Washy Chocolate Hearts: Prison Chaplains as Public Managers

Sheldon Gen
Associate Professor, San Francisco State University, San Francisco, CA
Fighting Goliath: Policy Advocacy Strategies of Environmental Nonprofits Facing Large Corporate Interests

Lewis Koski
Senior Director, Freedman & Koski, Inc., and former State of Colorado Regulator, Denver, CO
The Marijuana Policy Frontier

11:30 a.m. - 1:00 p.m. Mineral Hall G

Unpacking the Black Box: Local Government Agencies’ Effects on Social Equity

All Are Not Equal: Advancing Social Equity

Endorsed By:
Section for Women in Public Administration and Section on Democracy and Social Justice

MODERATOR
James Svara
Visiting Scholar, University of North Carolina—Chapel Hill, Durham, NC

DISCUSSANT
Tia Sheree Gaynor
Assistant Professor, Marist College, Poughkeepsie, NY

PRESENTERS
Sebawit Bishu
Assistant Professor, University of Colorado Denver, Denver, CO
Uncovering the Leaky Pipeline: Missing Women in Local Government Leadership

Andrea Headley
Doctoral Student, Florida International University, Miami, FL
Toward Constitutional Policing: Examining of Frontline Public Servants

Melissa Gomez Hernandez
Doctoral Student, Florida International University, Miami, FL
Environmental Factors’ Toll on Policy Performance and Local Officials’ Response to the Challenge

Sean McCandless
Instructor, University of Colorado Denver, Arvada, CO
“Making the Switch”: A Black Box Exploration of How Four Local Government Agencies Decided to Take Social Equity More Seriously

Anthony Starke
Doctoral Student, University of Nebraska—Omaha, Omaha, NE
Local Governments, Policy Leadership and Social Equity: From Review to Recommendations

11:30 a.m. - 1:00 p.m. Agate A

Income Inequalities and Other Barriers in Government

All Are Not Equal: Advancing Social Equity

Endorsed By:
Section on Democracy and Social Justice, Section on Ethics and Integrity in Governance and Section on International and Comparative Administration

MODERATOR/PRESENTER
Samuel Brown
Professor and Director, Hugo Wall School of Public Affairs, Wichita State University, Wichita, KS
A Tale of Redlining in Two Baltimore Neighborhoods

PRESENTERS
Vanessa Littleton
Assistant Professor, California State University—Monterey Bay, Seaside, CA
Structural Racism and Systems of Oppression in Local Government: A Case Study of Sanford, Fla.
FRIDAY SESSIONS MARCH 9

Panels (continued)

David Okereke
Student, Rutgers University—Camden, Camden, NJ
Is Transitional AID a Driver of Economic Revitalization? Comparing Camden to Peer Municipalities in New Jersey

PRESENTER/COAUTHOR
Chung-An Chen
Assistant Professor, Nanyang Technological University, Singapore
Preparing Public Affairs Students for Future Public Service: Focus on Students’ Public Service Perceptions, Values and Propensity in Singapore

Soojin Kim
Assistant Professor, Nanyang Technological University, Singapore
Preparing Public Affairs Students for Future Public Service: Focus on Students’ Public Service Perceptions, Values and Propensity in Singapore

11:30 a.m. – 1:00 p.m. Centennial G
International Perspectives on Education

All Are Not Equal: Advancing Social Equity

Endorsed By:
Section on Democracy and Social Justice, Section on Effective and Sound Administration in the Middle East and Students and New Administration Professionals Section

PRESENTERS
Kinjal Ben Chaudhari
Doctoral Student, Pandit Deendayal Petroleum University, Gandhinagar, India
The Challenge of Education: New Education Policy Reforms the Education Scenario in India

David Coursey
Associate Professor, University of Texas at Arlington, Carrolton, TX
Determinants of MPA Degree Completion: An Examination of Key Factors in Accredited Texas Programs

Jill Tao
Dean, Office of International Relations, Incheon National University, Incheon, Korea
“Green” as a Development Amenity: Environmental Programs in Development Contexts

Endorsed By:
Section on Effective and Sound Administration in the Middle East, Section on Environmental and Natural Resources Administration and Section on Public Administration Research

MODERATOR/PRESENTER
Enamul Choudhury
Professor, Wright State University, Dayton, OH
The Public Administration of International Relations: The Case of Transboundary Water Governance

PRESENTERS
Nittam Chandel
Associate Professor, Swami Vivekanand Government College Ghumarwin, Bilaspur, Himachal Pradesh, India
Grassroots Solutions to Climate Change in India

Jill Tao
Dean, Office of International Relations, Incheon National University, Incheon, Korea
“Green” as a Development Amenity: Environmental Programs in Development Contexts

PRESENTERS/COAUTHORS
Mohammed Abdullah I. Alkhurayyif
Doctoral Student, University of North Texas, Denton, TX
Climate Change Adaptation Strategies in Saudi Arabia: A Content Analysis
Panels (continued)

Issah Justice Surugu Musah
Graduate Research Assistant and Doctoral Student, University of Ghana, Accra, Ghana
Empirical Analysis of Sub-Saharan African Countries’ Readiness to Mobilize International Climate Finance for Adaptation: The Ghanian Experience

COAUTHORS
Saad Abdullah Alkhurayyif
Doctoral Student, University of North Texas, Denton, TX
Climate Change Adaptation Strategies in Saudi Arabia: A Content Analysis

Samuel Anuga
Student, University of Ghana, Accra, Ghana
Empirical Analysis of Sub-Saharan African Countries’ Readiness to Mobilize International Climate Finance for Adaptation: The Ghanian Experience

11:30 a.m. – 1:00 p.m. Mineral Hall D
Policy Fundamentals and Innovations in China
Blurring the Lines: International and Comparative Public Administration

Endorsed By:
Section on Chinese Public Administration

MODERATOR/PRESENTER
Lin Ye
Professor, Sun Yat-Sen University, Guangzhou, China
The Myth and Truth of Urban Innovation: Evidence from GIAUI

DISCUSSANT/PRESENTER
Shihong Weng
Associate Professor, Tongji University, Shanghai, China
Innovation of Bike-Sharing Management with the Perspective of Holistic Governance

PRESENTER
Yajing Zhu
Doctoral Student, Jinan University, Guangzhou, China
Diffusion or Dispelled? Comparative Analysis Between the Media and Policy Agenda of PM2.5 in China

PRESENTERS/COAUTHORS
Muhua Lin
Research Fellow, Sun Yat-Sen University, Guangzhou, China
How Did Budget Punctuations Happen in a Departmental Budget? A Case Study of Chinese Municipal Government

Yifu Lin
Associate Professor, Harbin Institute of Technology, Harbin, Heilongjiang, China
The Operational Logic of Local Governance: A Study of Government Cultural Tourism Projects

COAUTHORS
Krister Andersson
Professor, University of Colorado Boulder, Boulder, CO
Cooperation Among Public Officials in Local Service Delivery: Evidence from the Honduran Health Sector

Zhaorui Feng
Associate Professor, Kunming University of Science and Technology, Kunming, China
Modification of Multiple Streams Model: Evidence from the Chinese Cases

Cathy Yang Liu
Associate Professor, Georgia State University, Atlanta, GA
The Myth and Truth of Urban Innovation: Evidence from GIAUI

Wenzhong Ouyang
Modification of Multiple Streams Model: Evidence from the Chinese Cases

Ming Sun
Student, Harbin Institute of Technology, Harbin, Heilongjiang, China
The Operational Logic of Local Governance: A Study of Government Cultural Tourism Projects

Peipei Zhang
Researcher, Sun Yat-Sen University, Guangzhou, China
How Did Budget Punctuations Happen in a Departmental Budget? A Case Study of Chinese Municipal Government

11:30 a.m. – 1:00 p.m. Mineral Hall C
Work Policies
Diamonds in the Rough: Human Resource Management

Endorsed By:
Section on Personnel Administration and Labor Relations

MODERATOR/PRESENTER
Hanane Cherkaoui
Consultant, Tamkeen, Rabat, Morocco
Public Personnel Policies’ Adoption: Building a Conceptual Framework of Analysis
FRIDAY SESSIONS MARCH 9

Panels (continued)

PRESENTER
Douglas Cyr
Field Consultant, Behavioral Health Services, Magellan Health, Inc., San Francisco, CA
Managerial Ethics in the Creation of an LGBTQIA-Friendly Workplace

PRESENTERS/COAUTHORS
Anna Clark
Assistant Professor, Drake University, Des Moines, IA
Protected but Not Included? A Longitudinal Analysis of LGBT Inclusion in the Federal Workforce

Cynthia Ferentinos
Senior Research Analyst, Office of Policy and Evaluation, U.S. Merit Systems Protection Board, Washington, DC
Sexual Harassment in the Federal Workplace

Ellen Rubin
Associate Professor, University at Albany—State University of New York, Albany, NY
Steering without a Rudder: Understanding Conflicting Court Doctrines on Discriminatory Nonsexual Harassment and Freedom of Speech

Christine Rush
Associate Professor, Mississippi State University, Mississippi State, MS
Steering without a Rudder: Understanding Conflicting Court Doctrines on Discriminatory Nonsexual Harassment and Freedom of Speech

Jiwon Suh
Doctoral Candidate, University of Texas at Dallas, Richardson, TX
Protected but Not Included? A Longitudinal Analysis of LGBT Inclusion in the Federal Workforce

COAUTHOR
James Tsugawa
Deputy Director, Policy and Evaluation, U.S. Merit Systems Protection Board, Washington, DC
Sexual Harassment in the Federal Workplace

11:30 a.m. - 1:00 p.m. Granite A
Procurement Challenges and Innovations
On a Shoestring: Budget, Finance and Procurement

Endorsed By:
Section on Procurement and Contract Management

MODERATOR/PRESENTER
Ana Maria Dimand
Doctoral Student, Florida International University, Cooper City, FL
Green Public Procurement Practices: A Narrative Review

PRESENTERS
Joseph Pegnato
Retired Federal Employee, Vienna, VA
Federal Procurement Reform: A Mixed Record at Best

Rene Rendon
Associate Professor, U.S. Naval Postgraduate School, Monterey, CA
Benchmarking Public Procurement Process Maturity

Alexandru Roman
Associate Professor and Director, California State University—San Bernardino, San Bernardino, CA

Jessica Terman
Assistant Professor, George Mason University, Schar School of Policy and Government, Fairfax, VA
Sustainable Procurement Policy across the States: Patterns and Descriptions
Panels
1:15 p.m. - 2:45 p.m.  Granite C

Reviving Democracy: The Critical Role of Third-Sector Organizations

A Fresh Approach: Nonprofits and Civic Engagement

Endorsed By:
Section on Democracy and Social Justice, Section on Ethics and Integrity in Governance and Section on Nonprofit Policy, Practice and Partnerships

MODERATOR/PRESENTER
Roseanne Mirabella
Professor, Seton Hall University, South Orange, NJ
Philanthropic Morality and Critical Ethics

PRESENTERS
Kimberley Garth-James
Assistant Professor, Notre Dame De Namur University, Elk Grove, CA
Exploring Anti-Recidivism in Modern Corrections: Work and Literacy after Incarceration

Dorothy Norris-Tirrell
Senior Director, Academic Affairs and Research, Nonprofit Leadership Alliance, Spokane, WA
The Impact of Sunshine Laws on Nonprofit Organizations

MEASUREMENTS/COAUTHORS
Lisa Dicke
Professor, University of North Texas, Denton, TX
Strengthening Democracy: A Comparative Analysis of the Roles of Neighborhood Associations in the United States, Japan and South Korea

COVID-19
Associate Research Fellow, Urban Management Division, Incheon Development Institute, Incheon, Korea
Strengthening Democracy: A Comparative Analysis of the Roles of Neighborhood Associations in the United States, Japan and South Korea

COAUTHORS
Ki Joo Cho
Associate Professor, Seton Hall University, Bernardville, NJ
Philanthropic Morality and Critical Ethics

Hee Soun Jang
Associate Professor and Assistant Chair, University of North Texas, Denton, TX
Strengthening Democracy: A Comparative Analysis of the Roles of Neighborhood Associations in the United States, Japan and South Korea

1:15 p.m. - 2:45 p.m.  Mineral Hall E

Nonprofit Accountability and Performance, Part II

A Fresh Approach: Nonprofits and Civic Engagement

Endorsed By:
Section for Women in Public Administration, Section on Nonprofit Policy, Practice and Partnerships, Section on Democracy and Social Justice and Section on Public Performance and Management

MODERATOR/PRESENTER
Meeyoung Lamoth
Associate Professor, University of Oklahoma, Norman, OK
Do “Accountable” Charitable Organizations Also Perform Better?

PRESENTER
Deborah LeBlanc
Professor, National University, Beverly Hills, CA
Service “First” in the “Mission” of Ensuring Accountability in Academic Access and Success for Learners of Color in Today’s Economy

PRESENTERS/COAUTHORS
Candice Bodkin
Assistant Professor, Georgia Southern University, Statesboro, GA
Does Mentoring Matter? Investigating the Role of Mentoring in Nonprofit Leadership Development

Lindsey Evans
Senior Research Associate, Virginia Commonwealth University, Richmond, VA
Measuring African American Youth Outcomes: The Influence of Local Nonprofits Organizations

Susan T. Gooden
Immediate Past President, ASPA and Professor, Virginia Commonwealth University, Richmond, VA
Measuring African American Youth Outcomes: The Influence of Local Nonprofits Organizations
FRIDAY SESSIONS  MARCH 9

Panels (continued)

Saerim Kim
Doctoral Student, University of Kentucky, Lexington, KY
*The Effect of Grant Recipient Density on Homeless Services and Outcomes*

Andrew Sullivan
Doctoral Student, University of Kentucky, Lexington, KY
*The Effect of Grant Recipient Density on Homeless Services and Outcomes*

Triparna Vasavada
Associate Professor, Penn State University, Middletown, PA
*Gender Matters: Leaders, Social Networks and Nonprofit Effectiveness*

PRESENTERS

Haris Alibasic
Assistant Professor, University of West Florida, Pensacola Beach, FL
*The Politics and Consequences of Climate Change Denial: Effects, Opportunities and Ethical Considerations of Climate Resilience for Local Government*

Angela Paez
Visiting Professor and Researcher, Universidad De La Sabana, Chia, Colombia
*Understanding the Challenges of Law Ambiguity in Anti-Corruption: Administrative Morality in Colombia*

PRESENTERS/COAUTHORS

Kai-Hung Fang
Assistant Professor, Shih Hsin University, Taipei, Taiwan
*What is Corruption? An Empirical Investigation Using Q Methodology*

Fildous Hamid
Student, Mountcrest University College, Kanda, Accra, Ghana
*Clan-Based Thinking: The Cultural Pivot for Systemic Corruption Amidst Stronger Institutions in Ghana*

Chilik Yu
Professor, Shih Hsin University, Taipei, Taiwan
*What is Corruption? An Empirical Investigation Using Q Methodology*

COAUTHOR

Issah Justice Surugu Musah
Graduate Research Assistant and Doctoral Student, University of Ghana, Accra, Ghana
*Clan-Based Thinking: The Cultural Pivot for Systemic Corruption Amidst Stronger Institutions in Ghana*

1:15 p.m. – 2:45 p.m. Granite B

International Administrative Morality and Systemic Corruption

A Guiding Philosophy: Ethics and the Law

Endorsed By:
Section on Effective and Sound Administration in the Middle East, Section on Ethics and Integrity in Governance and Section on International and Comparative Administration

MODERATOR/PRESENTER

Richard Ghere
Professor, University of Dayton, Dayton, OH
*The Nixon Pardon, Letters to President Ford and Public Morality*
### Panels (continued)

**1:15 p.m. – 2:45 p.m.**  
Mineral Hall G  
**Innovative Transportation Solutions for Market-and Terrorism-Based Challenges**

A Perfect World: Public Administration Theory

*Endorsed By:*
Section on Transportation Policy and Administration

**MODERATOR/PRESENTER**  
Chad Miller  
Associate Professor and Graduate Coordinator, University of Southern Mississippi, Hattiesburg, MS  
*Advances in Public Policy and Administration of Inland Water Ports*

**PRESENTERS**  
Becky Lutte  
Assistant Professor, University of Nebraska—Omaha, Montgomery, TX  
*Pilot Shortage in the United States: Creating Solutions through Aviation Nonprofit Outreach Programs*

Bethany Stich  
Associate Professor, University of New Orleans, New Orleans, LA  
*Transportation Policy*

**PRESENTER/COAUTHOR**  
Russell Mills  
Associate Professor, Bowling Green State University, Bowling Green, OH  
*The Importance of Markets, Politics and Community Support: An Analysis of the Small Community Air Service Development Program*

**COAUTHOR**  
Nicole Kalaf-Hughes  
Assistant Professor, Bowling Green State University, Bowling Green, OH  
*The Importance of Markets, Politics and Community Support: An Analysis of the Small Community Air Service Development Program*

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**1:15 p.m. – 2:45 p.m.**  
Mineral Hall F  
**Practical Advice for Supporting and Promoting LGBTQIA Social Equity in Public Administration**

All Are Not Equal: Advancing Social Equity

*Endorsed By:*
LGBT Advocacy Alliance, Section for Women in Public Administration, Section on Democracy and Social Justice, Section on Ethics and Integrity in Governance and Section on Health and Human Services Administration

**CONVENER**  
Staci Zavattaro  
Associate Professor, University of Central Florida, Orlando, FL

**PRESENTERS**  
Roddrick Colvin  
Associate Professor, San Diego State University, San Diego, CA  
*LGBT Liaison Police Officers: An Exploration of the Role and Effectiveness in Departments and Communities*

Mitchell Sellers  
Assistant Professor, Temple University, San Marcos, TX  
*Do State Stalemates Lead to Local Innovation? A Look at LGBT Protections and Services from Local Governments*

**PRESENTERS/COAUTHORS**  
Brandi Blessett  
Assistant Professor, Rutgers University—Camden, Camden, NJ  
*The Experiences LGBTQ People of Color Have with the New Orleans Police Department*

Nicole Elias  
Assistant Professor, John Jay College of Criminal Justice, City University of New York, New York, NY  
*Toward Equality for All: Transgender Federal Employees and the Implications of Macy for Public Administration*

Peter Federman  
Doctoral Student, University of Kansas, Lawrence, KS  
*Toward Equality for All: Transgender Federal Employees and the Implications of Macy for Public Administration*

**COAUTHOR**  
Tia Sheree Gaynor  
Assistant Professor, Marist College, Poughkeepsie, NY  
*The Experiences LGBTQ People of Color Have with the New Orleans Police Department*
###Panels (continued)

1:15 p.m. - 2:45 p.m.  
**Mineral Hall C**

**Electronically Spreading the Word: Conservation and Sustainability**

**An Eye Toward the Future: Environment and Technology**

*Endorsed By:*

Section on Science and Technology in Government

**MODERATOR**

Lisa Mahajan-Cusack  
Lecturer, Rutgers University, Hillsborough, NJ 
*The Impact of Social Media on Government Transparency and Citizen Engagement*

**PRESENTERS**

Stephen Kleinschmit  
Clinical Assistant Professor, University of Illinois—Chicago, Chicago, IL 
*Breaking the Fourth Wall: An Evaluation of Public Administration’s Scholarly Journal Communication on Twitter*

Asif Shahan  
Associate Professor, University of Dhaka, Dhaka, Bangladesh 
*The Introduction of Social Media-Based Service Delivery Mechanism in Bangladesh: Explaining the Process*

**PRESENTERS/COAUTHORS**

Seongho An  
Doctoral Student, University of Pennsylvania, Philadelphia, PA 
*Social Media, Social Movement and Conservation: A Case of Environmental Movement in Kinmen Island Taiwan*

Minshuai Ding  
Doctoral Student, University of Nebraska—Omaha, Omaha, NE 
*Tweet Elite in the Public Sphere: Analysis of Twitter Use of U.S. Mayors*

**COAUTHORS**

Ming Xie  
Doctoral Student, University of Nebraska—Omaha, Omaha, NE 
*Tweet Elite in the Public Sphere: Analysis of Twitter Use of U.S. Mayors*

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1:15 p.m. - 2:45 p.m.  
**Agate C**

**Crises Communication Networks**

*Before (and After) the Storm: Emergency and Disaster Management*

*Endorsed By:*

Section on Emergency and Crisis Management, Section on Public Administration Research and Section on Science and Technology in Government

**PRESENTERS/COAUTHORS**

Saad Abdullah Alkhurayyif  
Doctoral Student, University of North Texas, Denton, TX 
*Preferences and Usage of the Internet by Hajj Pilgrims*

Simon Andrew  
Associate Professor, University of North Texas, Denton, TX 
*Patterns of Communication and Inter-Organizational Networks During Large Scale Emergency and Disaster Drills: Institutional Collective Action Framework*

Pamela Medina  
Senior Instructor, University of Colorado Denver, Denver, CO 
*Analyzing Local Government Social Media Messaging for Emergency Management: The Case of Hurricane Matthew*

Jeongmin Oh  
Graduate Student, University of Michigan, Ann Arbor, MI 
*Missing Links in Risk Communication Networks on Social Media: The Aftermath of the 2017 Gangneung Wildfire in South Korea*

Wanzhu Shi  
Visiting Assistant Professor, Texas A&M International University, Laredo, TX 
*Analyzing Local Government Social Media Messaging for Emergency Management: The Case of Hurricane Matthew*
Congratulations to our outstanding recent graduates on their placements!

Andrea Headley
Post-Doc at University of California at Berkeley,
Assistant Professor at Ohio State University

Christa Remington
Assistant Professor at University of South Florida

Vaiva Kalesnikaite
Assistant Professor at The College at Brockport,
State University of New York

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### Panels (continued)

**COAUTHORS**

**Sudha Arlikatti**
Associate Professor, Integrated Emergency Management and Business Continuity Management, Rabdan Academy, Abu Dhabi, United Arab Emirates  
*Patterns of Communication and Inter-Organizational Networks During Large Scale Emergency and Disaster Drills: Institutional Collective Action Framework* and  
*Preferences and Usage of the Internet by Hajj Pilgrims*

**Kyujin Jung**
Assistant Professor, Korea University, Seoul, Korea  
*Missing Links in Risk Communication Networks on Social Media: The Aftermath of the 2017 Gangneung Wildfire in South Korea*

**Kamesh Namuduri**
Professor, University of North Texas, Denton, TX  
*Patterns of Communication and Inter-Organizational Networks During Large Scale Emergency and Disaster Drills: Institutional Collective Action Framework*

**Hassan Taibah**
Assistant Professor, King Abdul-Aziz University, Denton, TX  
*Preferences and Usage of the Internet by Hajj Pilgrims*

**Julie Winkler**
Doctoral Student, University of North Texas, Denton, TX  
*Patterns of Communication and Inter-Organizational Networks During Large Scale Emergency and Disaster Drills: Institutional Collective Action Framework*

---

**PRESENTERS/COAUTHORS**

**Shaoming Cheng**
Associate Professor, Florida International University, Miami, FL  
*Inter-City Competition and Local Government Debts in China: A Spatial Econometric Analysis*

**Alan Zarychta**
Assistant Professor, University of Chicago, Chicago, IL  
*Cooperation Among Public Officials in Local Service Delivery: Evidence from the Honduran Health Sector*

**COAUTHORS**

**Richard Feiock**
Professor, Florida State University, Tallahassee, FL  
*Inter-City Competition and Local Government Debts in China: A Spatial Econometric Analysis*

**Tara Grillos**
Assistant Professor, Purdue University, West Lafayette, IN  
*Cooperation Among Public Officials in Local Service Delivery: Evidence from the Honduran Health Sector*

**David Hai Guo**
Associate Professor, Florida International University, Miami, FL  
*Inter-City Competition and Local Government Debts in China: A Spatial Econometric Analysis*

---

**MODERATOR/PRESENTER**

**Dave Miller**
Professor, University of Pittsburgh, Pittsburgh, PA  
*Governing Metropolitan Regions: Assessing the Advisory Commission of Intergovernmental Relation’s (ACIR) 1962 Report in the Blinding Light of Hindsight*

---

**PRESENTERS**

**Anna Uster**
Teaching Assistant and Doctoral Student, University of Haifa, Kiryat Motzkin, Israel  
*Local Service Delivery through Cross-Agency Collaboration: Examining the Relationships Between Local Leadership, Collaborative Networks, Citizen’s Participation and Local Service Outcomes*

---

**MODERATOR/PRESENTER**

**Tamara Nezhina**
Associate Professor, National Research University Higher School of Economics, Moscow, Russian Federation  
*The Antecedents of Russian Government Employees’ Satisfaction and Turnover Intentions*
Panels (continued)

PRESENTERS/COAUTHORS

**Paolo D’Anselmi**
Instructor and Consultant, University of Rome Tor Vergata, Rome, Italy
*Do We Need to Separate Politics from Administration? Designing Powers in the Service of Implementation*

**Ralph Brower**
Professor, Florida State University, Tallahassee, FL
*Leadership in International Civil Society Contexts: A Continuum of Types and Characteristics*

**Lael Keiser**
Assistant Professor, University of Missouri—Columbia, MO
*Improving Congressional Oversight through Mobilizing Front-Line Public Employees*

**Sungdae Lim**
Research and Teaching Assistant, Florida State University, Tallahassee, FL
*How Organizational Politics Affects Accountability and What Moderates the Effects in Public Agencies: Testing a Moderated Mediation Model*

**Hyungjo Hur**
Post-Doctoral Researcher, Ohio State University, Columbus, OH
*Problems with School-to-Work Transition: A Comparative Approach*

**Hyunkang Hur**
Assistant Professor, Indiana University—Kokomo, Kokomo, IN
*Does New Public Management Reform Enhance the Empowerment of Public-Sector Employees? Evidence from a Panel Study*

**Francisco Magno**
Professor, De La Salle University, Manila, Philippines
*Leadership in International Civil Society Contexts: A Continuum of Types and Characteristics*

**Adela Ghadimi**
Doctoral Student, Florida State University, Tallahassee, FL
*How Organizational Politics Affects Accountability and What Moderates the Effects in Public Agencies: Testing a Moderated Mediation Model*

**Gordon Abner**
Post-Doctorate, University of Texas at Austin, Austin, TX
*Bashing over Time: Has Congress Changed in How It Talks about Public Employees?*

**Francisco Magno**
Professor, De La Salle University, Manila, Philippines
*Leadership in International Civil Society Contexts: A Continuum of Types and Characteristics*

**Kwi-Hee Bae**
Professor, Soongsil University, Seoul, Korea
*How Organizational Politics Affects Accountability and What Moderates the Effects in Public Agencies: Testing a Moderated Mediation Model*

**Hyesong Ha**
Research Associate, Indiana University—Bloomington, Bloomington, IN
*Does New Public Management Reform Enhance the Empowerment of Public-Sector Employees? Evidence from a Panel Study*
Panels (continued)

Joshua Hawley
Associate Professor, Ohio State University, Columbus, OH
*Problems with School-to-Work Transition: A Comparative Approach*

Yun-Hsiang Hsu
Assistant Professor, National Central University, Taoyuan City, Taiwan
*Problems with School-to-Work Transition: A Comparative Approach*

Keon-Hyung Lee
Professor, Florida State University, Tallahassee, FL
*How Organizational Politics Affects Accountability and What Moderates the Effects in Public Agencies: Testing a Moderated Mediation Model*

Julie Maurer
Doctoral Candidate, Ohio State University, Columbus, OH
*Problems with School-to-Work Transition: A Comparative Approach*

Kohei Suzuki
Post-Doctoral Research Fellow, University of Gothenburg, Gothenburg, Sweden
*Does New Public Management Reform Enhance the Empowerment of Public-Sector Employees? Evidence from a Panel Study*

David Hai Guo
Associate Professor, Florida International University, Miami, FL
*The Effect of Property Tax Exemption on the Size of Nonprofits*

Rahul Pathak
Assistant Professor, Baruch College, City University of New York, Atlanta, GA
*State Tax Cuts and Debt Market Outcomes: Lessons from the Kansas Tax Cut Experiment*

COAUTHORS
Komla Dzigbede
Assistant Professor, State University of New York—Binghamton, Binghamton, NY
*State Tax Cuts and Debt Market Outcomes: Lessons from the Kansas Tax Cut Experiment*

Sarah Larson
Assistant Professor, University of Central Florida, Winter Park, FL
*There Goes the Neighborhood: The Impacts of Common Interest Developments upon Municipality Property Values and Tax Collections*

Gao Liu
Assistant Professor, Florida Atlantic University, Boca Raton, FL
*The Effect of Property Tax Exemption on the Size of Nonprofits*

1:15 p.m. – 2:45 p.m. Agate B

From the Military to Public-Sector Management: A Continuum of Service

PRESENTERS
Julia Beckett
Professor, University of Akron, Akron, OH
*Is the Good Tax Theory Still Relevant?*

Xin Chen
Doctoral Student, University of Kentucky, Lexington, KY
*What Makes Governments Choose Their Revenue Portfolios? An Empirical Study of Local Governments*

PRESENTERS/COAUTHORS
Rabina Bissessar
MPA Graduate Student, University of Central Florida, Orlando, FL
*There Goes the Neighborhood: The Impacts of Common Interest Developments upon Municipality Property Values and Tax Collections*

PRESENTERS
Don Davis
County Manager, Jefferson County, Colorado, Golden, CO
*Who Will Manage Tomorrow’s Cities, Counties and Towns?*

Ron Fitch
Colonel, U.S. Army, Fort Carson, CO
*Programs to Make a Difference*
**Panels (continued)**

**Darrin Tangeman**  
District Manager, Pueblo West, Pueblo West, CO  
*Programs to Make a Difference*

**Robert Wonnett**  
Scholar in Residence, University of Colorado Colorado Springs, Highlands Ranch, CO  
*Preparing for the Shift*

**Application and Preparation for Faculty Positions in Asia Workshop**

2:30 p.m. - 4:30 p.m.  
Centennial H  
*Endorsed By:*  
Section on Chinese Public Administration (SCPA)

**Workshop**

3:00 p.m. - 4:30 p.m.  
Mineral Hall E  
*Endorsed By:*  
Section on Chinese Public Administration (SCPA)

**Centers for Disease Control and Prevention, the Strategic National Stockpile and Management of Crisis Logistics**

Blurring the Lines: International and Comparative Public Administration

**PRESENTERS**

**Steve Adams**  
Deputy Director, Strategic National Stockpile, Centers for Disease Control and Prevention, Atlanta, GA

**William Gregory Burel**  
Director, Strategic National Stockpile, Centers for Disease Control and Prevention, Atlanta, GA

**Sue Gorman**  
Associate Director for Science, Division of Strategic National Stockpile, Centers for Disease Control and Prevention, Atlanta, GA

**Tom Jackson**  
Senior Training Advisor, Strategic National Stockpile, Centers for Disease Control and Prevention, Atlanta, GA

**Panels**

3:00 p.m. - 4:30 p.m.  
Granite C  
*Implementing the ASPA Code of Ethics: Case Studies of Ethical Behavior*

**PRESENTERS**

**Terry Cooper**  
Endowed Professor, University of Southern California, Los Angeles, CA

**Patria de Lancer Julnes**  
Director, School of Public Affairs, Penn State Harrisburg, Middletown, PA

**George LaBonte**  
Lieutenant, Wrentham Police Department, Wrentham, MA

**James Svara**  
Visiting Scholar, University of North Carolina—Chapel Hill, Durham, NC

3:00 p.m. - 4:30 p.m.  
Agate B  
*Endorsed By:*  
Section on Public Administration Research

**Research Methodology and Evidence**

A Perfect World: Public Administration Theory

**PRESENTER**

**Chih-kai Chang**  
Doctoral Student, University of Georgia, Athens, GA  
*Proper Performance Measurement Instruments in Public Organization Research: An Integrative Review of the Surveys and Recommended Framework*

**PRESENTER/COAUTHOR**

**Shengyu Li**  
Doctoral Student, Renmin University of China, Beijing, China  
*Measuring and Explaining Goal Ambiguity in City-Level Governments of China*
FRIDAY SESSIONS MARCH 9

Panels (continued)

COAUTHOR
Fanhua Qi
Professor, Renmin University, Beijing, China
*Measuring and Explaining Goal Ambiguity in City-Level Governments of China*

3:00 p.m. - 4:30 p.m. Mineral Hall G

**From Theory to Practice: Examining the Implementation of Representative Bureaucracy in Public and Nonprofit Organizations**

*All Are Not Equal: Advancing Social Equity*

*Endorsed By:* Section on Democracy and Social Justice and Section on Health and Human Services Administration

MODERATOR/DISCUSSANT
Keith Baker
Assistant Professor, Oregon State University, Corvallis, OR

PRESENTERS
Ashley Alteri
Assistant Professor, Tennessee State University, Nashville, TN
*Bringing Identity to Work: Examining the Media Coverage of Identity-Based Discretion by Public-Sector Workers*

Amani Edwards
Doctoral Student, University at Albany—State University of New York, Albany, NY
*Representative Bureaucracy and Identity Salience: Insights from Social Identity Theory and Self-Categorization Theory*

PRESENTERS/COAUTHORS
Keith Baker
Assistant Professor, Oregon State University, Corvallis, OR
*Representative Bureaucracy and Identity Salience: Insights from Social Identity Theory and Self-Categorization Theory*

Stephen Holt
Assistant Professor, University at Albany—State University of New York, Albany, NY
*Protect and Serve: Representation and Perceptions of Interactions with Police*

Emma Powell
Assistant Professor, Central Michigan University, Hudsonville, MI
*Expanding the “Racial Mismatch” Hypothesis: Does Nonprofit Leadership Diversity Benefit Constituent Outcomes?*

COAUTHORS
Christopher Birdsall
Assistant Professor, Boise State University, Boise, ID

Ellen Rubin
Associate Professor, University at Albany—State University of New York, Albany, NY
*Protect and Serve: Representation and Perceptions of Interactions with Police*

Christine Rush
Associate Professor, Mississippi State University, Mississippi State, MS
*Representative Bureaucracy and Identity Salience: Insights from Social Identity Theory and Self-Categorization Theory*

Stephen Holt
Assistant Professor, University at Albany—State University of New York, Albany, NY

3:00 p.m. - 4:30 p.m. Centennial G

**Public Health Challenges in the 21st Century**

*All Are Not Equal: Advancing Social Equity*

*Endorsed By:* Section on Democracy and Social Justice, Section on Health and Human Services Administration and Section on Intergovernmental Administration and Management

MODERATOR/COAUTHOR
William Swann
Assistant Professor, University of Colorado Denver, Denver, CO
*Are Sustainable Cities Healthier? An Exploratory Analysis of the Urban Sustainability-Health Nexus*

PRESENTERS
Vanessa Fenley
Researcher, University of Colorado Denver, Denver, CO
*Competing Expectations: Exploring Human Services Agencies’ Abilities to Remain Person-Centered and Equitable in Service Delivery*
**Panels (continued)**

**Anita Larson**  
Part-Time Faculty Project Lead, Hamline University  
Minnesota Department of Education, St. Paul, MN  
*Better Programs, Ready Children: The Growing Evaluability Together Pilot*

**PRESENTERS/COAUTHORS**  
**Emily Brixey**  
Doctoral Student, University of Colorado Denver, Denver, CO  
*Are Sustainable Cities Healthier? An Exploratory Analysis of the Urban Sustainability-Health Nexus*

**Terri Schreiber**  
Principal, End Opioid Crisis Consulting, Denver, CO  
*Opioids and the Prescription Drug Monitoring Program: From Information to Action*

**Changsoo Song**  
Research Assistant Professor, University of Nebraska—Lincoln, Lincoln, NE  
*Equal Treatment to Maintain Minority Health Disparities? Lessons from A Youth Educational Program*

**COAUTHORS**  
**Mindy Anderson-Knott**  
Director, Evaluation and Development, University of Nebraska—Lincoln, Lincoln, NE  
*Equal Treatment to Maintain Minority Health Disparities? Lessons from A Youth Educational Program*

**Mark Davis**  
Assistant Professor, West Chester University of Pennsylvania, West Chester, PA  
*Opioids and the Prescription Drug Monitoring Program: From Information to Action*

**J. Ramon Gil-Garcia**  
Associate Professor, University at Albany—State University of New York, Albany, NY  
*The Impact of Visualizations on Transparency and Citizens’ Decisionmaking: Evidence from a State Open Health Data Portal*

**Jennifer Rutt**  
Evaluation Project Manager, University of Nebraska—Lincoln, Lincoln, NE  
*Equal Treatment to Maintain Minority Health Disparities? Lessons from A Youth Educational Program*

**Wayne Wohler**  
Teaching Assistant, University of Colorado Denver, Denver, CO  
*Are Sustainable Cities Healthier? An Exploratory Analysis of the Urban Sustainability-Health Nexus*

---

**State and Local Solutions for Energy Policy and Regulation**

*An Eye Toward the Future: Environment and Technology*

**Endorsed By:**  
Section on Environmental and Natural Resources Administration and Section on Intergovernmental Administration and Management

**MODERATOR/COAUTHOR**  
**John McCaskill**  
Clinical Professor, Public Affairs, University of Texas at Dallas, Richardson, TX  
*Educational Outreach on Public Wetlands: Examining the Effectiveness of an Environmental Educational Program*

**PRESENTERS**  
**Jeffrey Cook**  
Renewable Energy Policy and Market Analyst, National Renewable Energy Laboratory, Denver, CO  
*The Tortoise, the Hare and the Cheetah? Examining the Influence of State Agencies on Environmental Regulation*

**Sojin Jang**  
Doctoral Student, University of Colorado Denver, Denver, CO  
*A Qualitative Approach to the Amendments of Renewable Portfolio Standards*

**PRESENTER/COAUTHOR**  
**James Harrington**  
Assistant Professor, University of Texas at Dallas, Richardson, TX  
*Educational Outreach on Public Wetlands: Examining the Effectiveness of an Environmental Educational Program*
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Panels (continued)

COAUTHOR
Julie Haworth
Clinical Assistant Professor, University of Texas at Dallas, Richardson, TX
Educational Outreach on Public Wetlands: Examining the Effectiveness of an Environmental Educational Program

3:00 p.m. – 4:30 p.m. Granite B
Innovation in Technology and Performance Management Applications in Diverse Contexts

An Eye Toward the Future: Environment and Technology

Endorsed By:
Section on Public Administration Education and Section on Science and Technology in Government

MODERATOR/PRESENTER
Younhee Kim
Associate Professor, Penn State Harrisburg, Middletown, PA
Diffusion of Academic Innovations in Technology Transfer

PRESENTERS
Justin Piccorelli
Assistant Professor, University of Wyoming, Laramie, WY
Is Video Technology the Solution? An Analysis of the Spectator’s Experience in Policing

Will Riggs
Assistant Professor, University of San Francisco, San Francisco, CA
Using Digital Tools to Increase Participation in Local Government Administrations

3:00 p.m. – 4:30 p.m. Agate C
Disaster Planning and Coordinated Response

Before (and After) the Storm: Emergency and Disaster Management

Endorsed By:
Section on Complexity and Network Studies and Section on Emergency and Crisis Management

MODERATOR/PRESENTER
Sean Hildebrand
Assistant Professor, Ball State University, Noblesville, IN
Is There Coercion in Local Emergency Management Policy Implementation?

PRESENTERS
Anthony Buller
Deputy Regional Director, Office of Mission Assurance, U.S. General Services Administration, Denver, CO
Disaster Resilience: The Five Paretos that Result in Readiness to Perform During and Recover from Incidents

Farhod Yuldashev
Doctoral Student, University of Pittsburgh, Pittsburgh, PA
International Disaster Coordination: Evaluating Nepal’s Innovative Cluster Approach to Disaster Governance

PRESENTERS/COAUTHORS
Byoung Joon Kim
Associate Professor, Kookmin University, Seoul, Korea
Overcoming the Barriers to Nuclear Management in South Korea: A Focus Event, Policy Recognition and Government Performance

Minyoung Ku
Assistant Professor, John Jay College of Criminal Justice, City University of New York, New York, NY
Plan Enactment in Emergency Response Operations

Jin Mok
Professor, Kookmin University, Seoul, Korea
Overcoming the Barriers to Nuclear Management in South Korea: A Focus Event, Policy Recognition and Government Performance

Jenna Tyler
Doctoral Student, University of Central Florida, Orlando, FL
Community Flood Risk Management: A Review of the Literature

COAUTHORS
Kyujin Jung
Assistant Professor, Sungkyunkwan University, Seoul, Korea
Overcoming the Barriers to Nuclear Management in South Korea: A Focus Event, Policy Recognition and Government Performance

Yushim Kim
Plan Enactment in Emergency Response Operations, Arizona State University, Phoenix, AZ
Plan Enactment in Emergency Response Operations

Douglas Noonan
Professor, Indiana University—Purdue University Indianapolis, Indianapolis, IN
Community Flood Risk Management: A Review of the Literature

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Panels (continued)

Seong Soo Oh
Professor, Hanyang University, Seoul, Korea
Plan Enactment in Emergency Response Operations

Abdul-Akeem Sadiq
Associate Professor, University of Central Florida, Orlando, FL
Community Flood Risk Management: A Review of the Literature

Katrina Miller-Stevens
Assistant Professor, Colorado College, Colorado Springs, CO
Philanthropic Collaboration: A Framework for Giving Circles
and
Exploring the Determinants of Collaboration Failure

John Charles Morris
Professor, Old Dominion University, Norfolk, VA
Exploring the Determinants of Collaboration Failure

Jennifer Taylor
Assistant Professor, James Madison University, Harrisonburg, VA
Philanthropic Collaboration: A Framework for Giving Circles

Jesus N. Valero
Assistant Professor, University of Utah, Midvale, UT
A Study of an Innovative Cross-Sector Collaboration System: The Case of Continuum of Care Homeless Networks

Federickia Washington
Doctoral Student, University of North Texas, Denton, TX
A Study of an Innovative Cross-Sector Collaboration System: The Case of Continuum of Care Homeless Networks

COAUTHORS
Jihoon Jeong
Assistant Professor and MPA Program Coordinator, University of North Georgia, Dahlonega, GA
The Role of Organizational Motivations in Watershed Collaboration

Hee Soun Jang
Associate Professor and Assistant Chair, University of North Texas, Denton, TX
A Study of an Innovative Cross-Sector Collaboration System: The Case of Continuum of Care Homeless Networks

MODERATOR
Sawsan Abutabenjeh
Assistant Professor, Mississippi State University, Starkville, MS
Endorsed By:
Section on Complexity and Network Studies, Section on Intergovernmental Administration and Management and Section on Nonprofit Policy, Practice and Partnerships

DISCUSSANT
Christopher Weible
Professor, University of Colorado Denver, Denver, CO

PRESENTER
Luisa Diaz-Kope
Assistant Professor and MPA Program Coordinator, University of North Georgia, Dahlonega, GA
The Role of Organizational Motivations in Watershed Collaboration

COAUTHORS
Madeleine McNamara
Adjunct Professor, Old Dominion University, New Orleans, LA
Exploring the Determinants of Collaboration Failure
Panels (continued)

3:00 p.m. - 4:30 p.m.  Mineral Hall C
Open Government, E-Government and Smart Work

Blurring the Lines: International and Comparative Public Administration

Endorsed By:
Section on Science and Technology in Government and Students and New Administration Professionals Section

MODERATOR/PRESENTER
Susan Young
Director, Civil Service College, University College of the Cayman Islands, George Town, Cayman Islands
The State of E-Government Development in the Cayman Islands

PRESENTERS
Gregg Brelsford
President, Rule of Law Global Associates, Brooklyn, NY
Innovation in International Training Programs: 21st Century International Virtual Training Communities

William Miller
Adjunct Professor, Kentuck State University, Frankfort, KY
Communicating International Public Administration Issues to the Media, Students and the World

PRESENTERS/COAUTHORS
Wonhyuk Cho
Senior Lecturer, Victoria University of Wellington, Wellington, New Zealand
Split-Relocation of the Central Government Bureaucracy and “Smart Work” Strategy

Joon-young Hur
Associate Research Fellow, Korea Institute of Public Administration, Seoul, Korea
Split-Relocation of the Central Government Bureaucracy and “Smart Work” Strategy

Geon Lee
Professor, Kyonggi University, Suwon, Gyeonggi-Do, Korea
Split-Relocation of the Central Government Bureaucracy and “Smart Work” Strategy

Suzanne Piotrowski
Associate Professor, Rutgers University—Newark, Newark, NJ
The Open Government Agenda and the Quest to Transform Government

COAUTHORS
Daniel Berliner
Assistant Professor, London School of Economics, London, United Kingdom
The Open Government Agenda and the Quest to Transform Government

Sarah Bickerton
Doctoral Student and Research Assistant, Victoria University of Wellington, Wellington, New Zealand
Split-Relocation of the Central Government Bureaucracy and “Smart Work” Strategy

Alex Ingrams
Assistant Professor, Tilburg University, Newark, NJ
The Open Government Agenda and the Quest to Transform Government

3:00 p.m. - 4:30 p.m.  Mineral Hall D
The Emerging Development of Public-Private Partnerships in China

On a Shoestring: Budget, Finance and Procurement

Endorsed By:
Section on Chinese Public Administration

MODERATOR
Ling Zhu
Assistant Professor, University of Houston, Katy, TX

MODERATOR/PRESENTER
Zhirong Zhao
Associate Professor, University of Minnesota, Minneapolis, MN
Explaining the Rise and Fall of Public-Private Partnerships in China: The Perspective of Pecking Order in Capital Finance

DISCUSSANT
Elaine Lu
Associate Professor, John Jay College of Criminal Justice, City University of New York, New York, NY

PRESENTERS/COAUTHORS
Cheng Chen
Professor, Sun Yat-Sen University, Guangzhou, China
Toward a Governance Scheme or Still a Pragmatic Solution? A Review of the Public-Private Partnership Policy Trajectory in China Between 1980 and 2015
Panels (continued)

Xiulian Ma
Associate Professor, Chinese Academy of Governance, Beijing, China
Grassroots Empowered or Corporatist Reinforced? The Community-Based NGOs Development in China: The Case of H Jiaodao in Beijing

Laicheng Wen
Professor, Central University of Finance and Economics, Beijing, China
A Study of the Factors Affecting the Return Rate of Social Capital Investment in China's Public-Private Partnership Model

COAUTHOR
Ying Li
Researcher, Chinese Academy of Governance, Beijing, China
Grassroots Empowered or Corporatist Reinforced? The Community-Based NGOs Development in China: The Case of H Jiaodao in Beijing

3:00 p.m. - 4:30 p.m. Granite A
Mission Complexity in the Military: Service Members and Leadership
Winning the War: The Military in Public Administration

Endorsed By:
Section for Women in Public Administration

MODERATOR
G.L.A. Harris
Professor, Portland State University, Portland, OR

PRESENTER
Kenneth Williams
Senior Military Fellow Department of Ethics, National Defense University, Arlington, VA
Toxic Leadership and Uncivil Workplaces: Sabotaging the Mission and Innovation

4:30 p.m. - 5:30 p.m.
Endorsed By:
Section for Professional Ethics in Public Administration

Founders’ Fellows Orientation
6:30 p.m. - 7:30 p.m. Mineral Hall E

ASPA Trivia Night
7:45 p.m. - 9:15 p.m. Mineral Hall C
Sponsored By:
Students and New Administration Professionals Section
TRACKS

A Fresh Approach: Nonprofits and Civic Engagement
A Guiding Philosophy: Ethics and the Law
A Perfect World: Public Administration Theory
All Are Not Equal: Advancing Social Equity
An Eye Toward the Future: Environment and Technology
Before (and After) the Storm: Emergency and Disaster Management
Blurring the Lines: International and Comparative Public Administration
Diamonds in the Rough: Human Resource Management
On a Shoestring: Budget, Finance and Procurement
Winning the War: The Military in Public Administration

#ASPA2018
Research That Matters

The Schar School of Policy and Government at George Mason University brings together faculty who seek to push the frontiers of conventional wisdom, apply rigorous policy and administrative analysis to complex issues, and make connections to real-world decision makers and thought leaders in public service.

Located at the doorstep of the nation’s capital, the Schar School prepares graduate and undergraduate students for careers in federal, state, and local government as well as private consulting firms and nonprofit organizations.

The Schar School is proud of our following accomplishments:

• Organizer for the NAPA/ASPA Memos to National Leaders (2016)

• Partner of the Washington Post on Virginia Politics Polls (2017)

• Host of the Symposium on Prioritizing Governance for Resilient Critical Infrastructure (2017)

• Home of the Virginia Certified Public Manager® Program

schar.gmu.edu

Faculty members left to right: John Marvel, Tonya Neaves, Mark J. Rozell, and Jessica Terman
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<th>Session</th>
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<td>ASPA Registration</td>
<td>7:00 a.m. - 5:30 p.m.</td>
<td>Centennial Foyer</td>
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<tr>
<td><em>American Review of Public Administration (ARPA)</em> Journal Editors Meeting</td>
<td>7:30 a.m. - 8:45 a.m.</td>
<td>Centennial G</td>
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<tr>
<td>CAP Meeting</td>
<td>7:30 a.m. - 8:45 a.m.</td>
<td>Centennial H</td>
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<tr>
<td>International Chapter Meeting</td>
<td>7:30 a.m. - 8:45 a.m.</td>
<td>Granite A</td>
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<tr>
<td><em>International Journal of Public Administration (IJPA)</em> Editorial Board Meeting</td>
<td>7:30 a.m. - 8:45 a.m.</td>
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<td>SENRA Meeting</td>
<td>7:30 a.m. - 8:45 a.m.</td>
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<td>SHHSA Meeting</td>
<td>7:30 a.m. - 8:45 a.m.</td>
<td>Granite C</td>
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<tr>
<td><em>State and Local Government Review (SLGR)</em> Journal Editors Meeting</td>
<td>7:30 a.m. - 8:45 a.m.</td>
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<tr>
<td>Opening Plenary</td>
<td>9:00 a.m. - 10:30 a.m.</td>
<td>Centennial D</td>
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<tr>
<td>Presidential Panel: Lessons Learned for How to Change the World</td>
<td>10:45 a.m. - 12:15 p.m.</td>
<td>Centennial E</td>
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<tr>
<td>Section Leadership Meeting</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Mineral Hall D</td>
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<tr>
<td>Presidential Panel: Bad Data</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Centennial E</td>
</tr>
<tr>
<td>Founders’ Fellows Panel: Financial Management in the Public Sector</td>
<td>12:30 p.m. - 2:00 p.m.</td>
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<td>12:30 p.m. - 2:00 p.m.</td>
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<td>Social Media and Nonprofits</td>
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<td>Presidential Ethics: Speaking Truth to Power and the Pivotal Conflict Between Public and Private Values in the White House</td>
<td>12:30 p.m. - 2:00 p.m.</td>
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<td>Networks: Applications and Theory for Collaboration, Privatization and Performance</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Agate B</td>
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<td>Ethical Issues in the LGBT Community: 21st-Century Realizations and Outcomes</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Agate A</td>
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<tr>
<td>Wicked Problems: Cultural Competence and Social Equity</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Centennial C</td>
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<tr>
<td>Budgeting for Disasters</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Centennial B</td>
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<tr>
<td>Impacts of Globalization on Public Administration: Challenges from around the Globe</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Mineral Hall A</td>
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<tr>
<td>Intergovernmental Management and Innovative Solutions in Greater China</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Centennial A</td>
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<tr>
<td>IIAS/IASIA Panel--Resilience of Public Administration and Governance Systems in Turbulent Contexts</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Mineral Hall C</td>
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<tr>
<td>Organizational Citizen Engagement</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Centennial F</td>
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<tr>
<td>CAP Panel–Lessons Learned from Leaders and Practitioners in the Field of Performance Management and Program Evaluation, and CAP Awards Presentation</td>
<td>12:30 p.m. - 2:00 p.m.</td>
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<tr>
<td>Assessing State and Local Fiscal Conditions</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Mineral Hall B</td>
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<tr>
<td>Critical Issues Facing Student Veterans in Higher Education: Access, Benefits, Credits and Student Experience</td>
<td>12:30 p.m. - 2:00 p.m.</td>
<td>Granite B</td>
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<tr>
<td>Exhibit Hall Open</td>
<td>12:30 p.m. - 5:30 p.m.</td>
<td>Centennial Foyer</td>
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<td>ASPA National Council Meeting</td>
<td>1:30 p.m. - 4:00 p.m.</td>
<td>Centennial G</td>
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<tr>
<td>Founders’ Fellows Panel: Social Equity: A Pillar of Public Administration</td>
<td>2:15 p.m. - 3:45 p.m.</td>
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<tr>
<td>Richland County, SC: The Transition from Response to Recovery</td>
<td>2:15 p.m. - 3:45 p.m.</td>
<td>Agate C</td>
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<tr>
<td>SATURDAY SESSIONS</td>
<td>MARCH 10</td>
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<tr>
<td><strong>Barriers to and Opportunities for Bridging the Scholar-Practitioner Divide: Evidence on Scholarly Expectations and Practitioner Realities</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
<td>Centennial C</td>
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<tr>
<td><strong>Networks, Collaborations and Partnerships</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
<td>Mineral Hall C</td>
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<tr>
<td><strong>What Will It Take for the Promise of Evidence-Based Policymaking to be Realized?</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
<td>Mineral Hall B</td>
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<tr>
<td><strong>Advancing Public Administration Research and Theory: Advice for Emerging Scholars</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
<td>Agate B</td>
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<tr>
<td><strong>Best Practices in Innovation</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
<td>Centennial H</td>
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<tr>
<td><strong>Policy Outcomes in Social Equity</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
<td>Agate A</td>
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<tr>
<td><strong>Economic Development in a World Where Sustainability Matters</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
<td>Centennial B</td>
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<tr>
<td><strong>Innovative Solutions in Information Technology to Improve Public Service Management: A Comparative Perspective</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
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<tr>
<td><strong>Mexico and the United States: Foreign Relations and Public Administration in the Trump Administration</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
<td>Granite B</td>
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<tr>
<td><strong>Network Governance, Development and Outcomes in Different Issue Domains</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
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<tr>
<td><strong>Collaborative Governance in China</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
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<tr>
<td><strong>AIRMAP Panel–Mission Focused and Innovation in Public Administration: The Case of French Speaking Countries</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
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<tr>
<td><strong>HUB Panel–Challenges, Issues and Tools for Public Service Excellence in the 21st Century</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
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<tr>
<td><strong>KAPS Panel–Korean Association for Policy Studies</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
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<tr>
<td><strong>Current Trends in Organizational Ethics</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
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<tr>
<td><strong>Alternative Service Delivery</strong></td>
<td>2:15 p.m. - 3:45 p.m.</td>
<td>Centennial A</td>
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<tr>
<td><strong>Presidential Panel: Ally Training for Social Equity, Diversity and Inclusion</strong></td>
<td>2:15 p.m. - 5:00 p.m.</td>
<td>Centennial E</td>
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<tr>
<td><strong>Founders’ Fellows Panel: Engagement and Collaboration as a Tool for Public Service Delivery</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
<td>Granite A</td>
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<tr>
<td><strong>Entry Level Managers: Is Your “Mission Focused” for Success?</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
<td>Mineral Hall E</td>
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<tr>
<td><strong>Networks, Collaborations and Partnerships, Part II</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
<td>Mineral Hall C</td>
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<tr>
<td><strong>Innovation in the Public Sector</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
<td>Centennial C</td>
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<tr>
<td><strong>The Past, Present and Future of Ethics Practice and Research</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
<td>Mineral Hall F</td>
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<tr>
<td><strong>Taiwan’s Public Governance and Its Development</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
<td>Mineral Hall D</td>
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<tr>
<td><strong>Equality, Equity and Empowerment</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
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<tr>
<td><strong>Sustainability Efforts and Innovative Community Development Practices</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
<td>Agate B</td>
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<tr>
<td><strong>Network Governance and Disaster Management</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
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<tr>
<td><strong>Governance Reforms across the World: Examining the Past and Exploring the Future</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
<td>Mineral Hall A</td>
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<tr>
<td><strong>Collaborative Governance: Tools and Experiences</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
<td>Centennial F</td>
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<td><strong>Transforming Public Administration</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
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<td><strong>NAPA Panel–Getting It Done Now!</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
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<tr>
<td><strong>Equity Issues in Finance</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
<td>Agate C</td>
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<td><strong>Public Participation in Budgeting</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
<td>Mineral Hall B</td>
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<tr>
<td><strong>Preparing and Supporting Public Servants: Teaching, Training and Development in the Military</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
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<tr>
<td><strong>NISPacee Panel–Public Administration and Democracy in Central and Eastern Europe: What Does the Future Look Like?</strong></td>
<td>4:00 p.m. - 5:30 p.m.</td>
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<tr>
<td><strong>Welcome Reception</strong></td>
<td>6:30 p.m. - 8:00 p.m.</td>
<td>Downtown Denver Aquarium</td>
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### Opening Plenary

9:00 a.m. - 10:30 a.m.  
Centennial D  
**Sponsored By:**  
*University of Colorado Denver, School of Public Affairs*

**SPEAKERS**

**Mayor Michael B. Hancock**  
Mayor, City of Denver

**Janice Lachance**  
President, ASPA, and Executive Vice President for Strategic and Organizational Excellence, American Geophysical Union, Washington, DC

**Valerie Lemmie**  
Director, Exploratory Research, Kettering Foundation, Dayton, OH

**MASTER OF CEREMONIES**

**J. Paul Blake**  
District IV Representative, ASPA National Council, Seattle, WA

### Presidential Panel

10:45 a.m. - 12:15 p.m.  
Centennial E  
**Lessons Learned for How to Change the World**

**MODERATOR**

**Jefferson Davis Howell, Jr.**  
Lt. General U.S. Marine Corps (ret.) and Senior Research Fellow and Adjunct Professor, LBJ School, University of Texas at Austin, Austin, TX

**PRESENTERS**

**Bobby Inman**  
Admiral U.S. Navy (ret.) and Lyndon B. Johnson Centennial Chair in National Policy, LBJ School, University of Texas at Austin, Austin, TX

**William McRaven**  
Admiral U.S. Navy (ret.) and Chancellor, University of Texas System, Austin, TX

**Mark Welsh, III**  
General U.S. Air Force (ret.) and Dean, Bush School of Government and Public Service, Texas A&M University, College Station, TX

### Presidential Panel

12:30 p.m. - 2:00 p.m.  
Centennial E  
**Bad Data**

**PRESENTERS**

**Katherine Barrett**  
Principal, Barrett and Greene Inc., New York, NY

**Richard Greene**  
Principal, Barrett and Greene, Inc., New York, NY

### Founders’ Fellows

12:30 p.m. - 2:00 p.m.  
Granite A  
**Financial Management in the Public Sector**

**MODERATOR/PRESENTER**

**Trang Hoang**  
Doctoral Student, University of Texas at Dallas, Dallas, TX  
*Unfunded Liabilities and Public Pension Reform*

**PRESENTERS**

**Julius Nukpezah**  
Assistant Professor, Mississippi State University, Mississippi State, MS  
*Response and Recovery from Financial Emergencies: Lessons from Michigan*

**Wen-Chi Shie**  
Doctoral Student, Florida State University, Tallahassee, FL  
*Beyond Boundaries: Collaborative Governance Networks and Innovative Coproduction for Sustainable Community Capacity and Economic Development*

**Iuliia Shybalkina**  
Doctoral Student, Syracuse University, Syracuse, NY  
*Participatory Budgeting: Is It a Solution to Unequal Political Participation and Influence?*
**Workshops**

12:30 p.m. - 2:00 p.m.  
Granite C

**The 2016 Election: Turning Back 40 Years of Social Justice; Where Do We Go from Here?**

All Are Not Equal: Advancing Social Equity

*Endorsed By:*
Section on Democracy and Social Justice and Section on Nonprofit Policy, Practice and Partnerships

**MODERATOR**

*Philip Nufrio*
Professor, Metropolitan College of New York, New York, NY

*The 2016 Election: Turning Back 40 Years of Social Justice; Where Do We Go from Here?*

**PRESENTERS**

*David Abrahams*
Assistant Professor, Bowie State University, Bowie, MD

*The 2016 Election: Turning Back 40 Years of Social Justice; Where Do We Go from Here?*

*Roseanne Mirabella*
Professor, Seton Hall University, South Orange, NJ

*The 2016 Election: Turning Back 40 Years of Social Justice; Where Do We Go from Here?*

12:30 p.m. - 2:00 p.m.  
Agate C

**Creating Innovative Solutions for Economic Development: A New Paradigm for Infrastructure**

An Eye Toward the Future: Environment and Technology

**MODERATOR/PRESENTER**

*John Bartle*
Dean and Professor, University of Nebraska—Omaha, Omaha, NE

**DISCUSSANTS**

*Wendy Haynes*
Assistant Provost, Global Engagement and Senior International Officer, Bridgewater State University, Pocasset, MA

*Mark Pisano*
Senior Fellow, University of Southern California, Los Angeles, CA

**Panels**

12:30 p.m. - 2:00 p.m.  
Mineral Hall E

**Social Media and Nonprofits**

A Fresh Approach: Nonprofits and Civic Engagement

*Endorsed By:*
Section on Health and Human Services Administration, Section on Nonprofit Policy, Practice and Partnerships and Section on Science and Technology in Government

**MODERATOR/COAUTHOR**

*James Harrington*
Assistant Professor, University of Texas at Dallas, Richardson, TX

*Do Social Media Activities Differ Among Faith-Based and Non-Faith-Based Nonprofits in the United States?*

**PRESENTERS**

*Roger Qiyuan Jin*
Doctoral Student, University of Georgia, Athens, GA

*Silent Treatment versus Loud Voice: Climate Change Denial and Sentiments Toward the EPA—Evidence from Twitter*

12:30 p.m. - 2:00 p.m.  
Barton C

**Sustainability Solutions for Economic Development: A New Paradigm for Infrastructure**

An Eye Toward the Future: Environment and Technology

**MODERATOR/PRESENTER**

*John Bartle*
Dean and Professor, University of Nebraska—Omaha, Omaha, NE

**DISCUSSANTS**

*Wendy Haynes*
Assistant Provost, Global Engagement and Senior International Officer, Bridgewater State University, Pocasset, MA

*Mark Pisano*
Senior Fellow, University of Southern California, Los Angeles, CA

**PRESENTERS/COAUTHORS**

*Lisa Dicke*
Professor, University of North Texas, Denton, TX

*A Study of Web-Based Accountability Measures of Texas Megachurches: Engaging the Public through Dialogue and Disclosure*

*Megan Hillier-Geisler*
Director, Innovation, Children’s Miracle Network Hospitals and University of Utah, Salt Lake City, UT

*A Personal Narrative in Web-Based Nonprofit Fundraising: A Case Study of Children’s Miracle Network Hospitals’ Peer-to-Peer Platforms*

*Kristina Lambright*
Associate Professor, Binghamton University, Binghamton, NY

*Facebook and Twitter Use in Nonprofit Human Service Organizations*
Panels (continued)

Muhammad Zeeshan Noor
Doctoral Student and Teaching Assistant, University of Texas at Dallas, Dallas, TX
Do Social Media Activities Differ Among Faith-Based and Non-Faith-Based Nonprofits in the United States?

Jesus N. Valero
Assistant Professor, University of Utah, Midvale, UT
A Personal Narrative in Web-Based Nonprofit Fundraising: A Case Study of Children’s Miracle Network Hospitals’ Peer-to-Peer Platforms

Viviana Chiu-Sik Wu
Doctoral Student and Managing Editor, NVSQ, University of Pennsylvania, Philadelphia, PA
Disadvantaged Communities, Unchained Leadership? Community Foundations’ Strategic Use of Social Media for Social Change

Weiai Wu
Assistant Professor, University of Massachusetts—Amherst, Amherst, MA
Disadvantaged Communities, Unchained Leadership? Community Foundations’ Strategic Use of Social Media for Social Change

12:30 p.m. - 2:00 p.m. Mineral Hall F
Presidential Ethics: Speaking Truth to Power and the Pivotal Conflict Between Public and Private Values in the White House
A Guiding Philosophy: Ethics and the Law
Endorsed By:
Section on Ethics and Integrity in Governance

MODERATOR/PRESENTER
Carole Jurkiewicz
Sherry H. Penney Endowed Professor of Leadership, University of Massachusetts—Boston, Boston, MA
The Filthy Hand Dilemma

DISCUSSANTS
J. Patrick Dobel
Adjunct Professor, University of Washington, Seattle, WA

Tina Nabatchi
Associate Professor, Syracuse University, Syracuse, NY

PRESENTERS
Brian J. Cook
Professor, Virginia Tech, Alexandria, VA
Restraining the Energetic Executive: The Ethics of Administrators Checking Presidential Power

Terry Cooper
Endowed Professor, University of Southern California, Los Angeles, CA
The Ethical Dimensions of International Leadership

Ali Farazmand
Professor, Florida Atlantic University, Boca Raton, FL
Corruption at the Top: Nepotism, Favoritism and Conflict of Interest in the White House

Michael Macaulay
Associate Professor and Associate Dean, Victoria University, Wellington, New Zealand
Restraining the Energetic Executive: The Ethics of Administrators Checking Presidential Power
Panels (continued)

12:30 p.m. – 2:00 p.m.  Agate A

**Networks: Applications and Theory for Collaboration, Privatization and Performance**

A Perfect World: Public Administration Theory

*Endorsed By:*
Section on Complexity and Network Studies and Section on Public Administration Education

**MODERATOR/PRESENTER**

**Stephanie Bultema**
Senior Researcher, University of Colorado, Center on Network Science, Denver, CO

Smarter Collaboration: Using Network Science to Build Strategic Partnerships

**PRESENTERS**

**Naon Min**
Doctoral Student, Florida State University, Philadelphia, PA

What Leads to Higher Network Performance? A Systemic Review on Whole Networks

**Carter Wilson**
Department Head and Professor, Northern Michigan University, Marquette, MI

Market Models, Privatization and the Intellectual Crisis of Public Administration: A Meta-Analysis

**PRESENTER/COAUTHOR**

**Blue Wooldridge**
Professor, Virginia Commonwealth University, Fredericksburg, VA

“**There is Nothing So Practical as a Good Theory**: Important Insights from Principal Agent Theory in a Time of Increased Privatization

**COAUTHOR**

**Holly Whittenburg**
Doctoral Student, Virginia Commonwealth University, Richmond, VA

“**There is Nothing So Practical as a Good Theory**: Important Insights from Principal Agent Theory in a Time of Increased Privatization

12:30 p.m. – 2:00 p.m.  Agate B

**Ethical Issues in the LGBT Community: 21st-Century Realizations and Outcomes**

All Are Not Equal: Advancing Social Equity

*Endorsed By:*
LGBT Advocacy Alliance, Section on Democracy and Social Justice, Section on Ethics and Integrity in Governance, Section on Nonprofit Policy, Practice and Partnerships and Students and New Administration Professionals Section

**MODERATOR/PRESENTER**

**Richard Gregory Johnson, III**
Professor and School of Management Program Director, University of San Francisco, Petaluma, CA

Turning Gray and Aging: Analyzing the Unique Challenges Facing LGBT Seniors

**PRESENTERS**

**Lorenda Naylor**
Associate Professor and Director, University of Baltimore, Abingdon, MD

Social Equity and Democratic Values for LGBTQ Citizens

**Kendra Stewart**
Professor, College of Charleston, SC, Charleston, SC

Homeless LGBT College Students

**Wallace Swan**
Contributing Faculty Member, Walden University, Minneapolis, MN

The Future of LGBTQIA
Panels (continued)

12:30 p.m. - 2:00 p.m. Centennial C

Wicked Problems: Cultural Competence and Social Equity

All Are Not Equal: Advancing Social Equity

Endorsed By:
Section on Democracy and Social Justice, Section on Ethics and Integrity in Governance, Section on Health and Human Services Administration and Students and New Administration Professionals Section

MODERATOR/PRESENTER

Anthony Molina
Assistant Professor, Kent State University, Kent, OH
Cultural Competence and Citizen-Administrator Value Congruence

12:30 p.m. - 2:00 p.m. Centennial B

Budgeting for Disasters

Before (and After) the Storm: Emergency and Disaster Management

Endorsed By:
Section on Emergency and Crisis Management and Section on Intergovernmental Administration and Management

MODERATOR/PRESENTER

Todd Ely
Associate Professor, University of Colorado Denver, Denver, CO
Financial Management Lessons from Natural Disaster Recovery: A Study of Flood-Affected Communities in Colorado

PRESENTERS

Shawn Flanigan
Professor, San Diego State University, San Diego, CA
Service-Seeking Behavior and Perceptions of Providers: A Case Study of Organizational Identity and Image in Housing Services

David Lee
Assistant Professor, University of Hawaii, Honolulu, HI
Equity, Effectiveness or Both? An Empirical Analysis of the Determinants of Intergovernmental Grants in Local Homelessness Programs

Jack Underhill
Consultant (Retired), Falls Church, VA
In Search of National Health Equity: A Strategy to Improve Health Outcomes for Low- and Moderate-Income Americans

PRESENTER/COAUTHOR

Casey Boyd-Swan
Assistant Professor, Kent State University, Kent, OH
Cultural Competence and Citizen-Administrator Value Congruence

COAUTHORS

Damon Guinn
Assistant Director, L.P. Cookingham Institute of Urban Affairs, University of Missouri—Kansas City, Kansas City, MO
Panels (continued)

Deserai Anderson Crow
Associate Professor, University of Colorado Denver, Denver, CO
Financial Management Lessons from Natural Disaster Recovery: A Study of Flood-Affected Communities in Colorado

Justin Theal
Senior Associate, The Pew Charitable Trusts, Washington, DC
Key Research Gaps Persist as Federal, State and Local Policymakers Look to Reduce Disaster Spending

Katherine Willoughby
Golembiewski Professor of Public Administration, University of Georgia, Athens, GA
Public Budgets and Crises: Disasters and Subsequent Development in U.S. Local Governments

COAUTHORS
Elizabeth Albright
Assistant Professor, Duke University, Durham, NC
Financial Management Lessons from Natural Disaster Recovery: A Study of Flood-Affected Communities in Colorado

Komla Dzigbede
Assistant Professor, State University of New York—Binghamton, Binghamton, NY
Public Budgets and Crises: Disasters and Subsequent Development in U.S. Local Governments

Colin Foard
Key Research Gaps Persist as Federal, State and Local Policymakers Look to Reduce Disaster Spending

Sarah Beth Gehl
Temporary Assistant Professor, Agnes Scott College, Decatur, GA
Public Budgets and Crises: Disasters and Subsequent Development in U.S. Local Governments

Elizabeth Koeble
Assistant Professor, University of Nevada—Reno, Reno, NV
Financial Management Lessons from Natural Disaster Recovery: A Study of Flood-Affected Communities in Colorado

Lydia Lawhon
Instructor, University of Colorado Boulder, Boulder, CO
Financial Management Lessons from Natural Disaster Recovery: A Study of Flood-Affected Communities in Colorado

Sungyoon Lee
Doctoral Student, University at Albany—State University of New York, Newark, NJ
The Effect of Natural Disasters on State and Local Revenues

Qing Miao
Assistant Professor, Rochester Institute of Technology, Syracuse, NY
The Impact of Natural Disasters on the Fiscal Health of American State Governments: A Panel Data Analysis

Varaidzo Zvobgo
Teaching Assistant, University of Texas at Dallas, Coppell, TX
The Impacts of Natural Disasters on Fiscal Resiliency and the Economies of Counties in the United States

12:30 p.m. - 2:00 p.m.  
Mineral Hall A

Impacts of Globalization on Public Administration: Challenges from around the Globe

Blurring the Lines: International and Comparative Public Administration

Endorsed By:
Section on Effective and Sound Administration in the Middle East, Section on International and Comparative Administration and Section on Public Administration Research

MODERATOR
J. Steven Ott
Professor, University of Utah, Salt Lake City, UT

MODERATOR/PRESENTER
M. Shamsul Haque
Professor, National University of Singapore, Singapore
Recontextualizing Governance for Globalization: Decontextualizing Public Service in Southeast Asia

DISCUSSANT
Deborah Trent
Independent Analyst and Consultant, Civil Strategies, Kensington, MD
Bo Yan
Associate Professor, Xi’an Jiaotong University, Xi’an, China
Does the Local Government Follow the Strategic Intention of the Central Government in China?

Zhenjie Yang
Associate Professor, Zhongnan University of Economics and Law, Wuhan, China
Local Government Reforms in Authoritarian China: External Perturbation, Institutional Contradictions and Change Entrepreneurship

12:30 p.m. – 2:00 p.m.  
Mineral Hall C
IIAS/IASIA Panel—Resilience of Public Administration and Governance Systems in Turbulent Contexts
Blurring the Lines: International and Comparative Public Administration

MODERATORS
Geert Bouckaert
IIAS President and Professor, KU Leuven, Public Governance Institute, Leuven, Belgium

Bianor Cavalcanti
IASIA President and International Director, Getulio Vargas Foundation, Rio De Janeiro, Brazil

DISCUSSANT
Edoardo Ongaro
EGPA President and Professor, Open University, Milton Keynes, United Kingdom

PRESENTERS
Tony Coulson
Professor, California State University—San Bernardino, San Bernardino, CA
Government’s Growing Role in Providing Resilience to Cyber Threats

Naim Kapucu
Professor and Director, University of Central Florida, Orlando, FL
Disaster Policies and Network Governance for Resilience Capacity

Montgomery Van Wart
Professor, California State University—San Bernardino, San Bernardino, CA
Government’s Growing Role in Providing Resilience to Cyber Threats


Panels (continued)

Adrian M. Velazquez Vazquez
Associate Professor, University of La Verne, La Verne, CA
Resilience and Innovative Solutions to Wicked Problems: Managing the Effects of Migration at the Local Level

Kai Feng Yang
Professor, Florida State University, Tallahassee, FL
Leadership for Resilience: The Case of China

12:30 p.m. – 2:00 p.m.  Centennial F

Organizational Citizen Engagement

Diamonds in the Rough: Human Resource Management

Endorsed By:
Section for Women in Public Administration, Section on Health and Human Services Administration and Section on Personnel Administration and Labor Relations

MODERATOR/PRESENTER
Dong Chul Shim
Associate Professor, Korea University, Seoul, Korea
Street Level Bureaucrats’ Work Engagement: The Role of Servant Leadership, Job Resources and Public Service Motivation

PRESENTERS
Juliana Abane
Student, National Institute of Development Administration, Bangkok, Thailand
National Culture or Organizational Sub-Cultures? Exploring the Perceived Effects of Cultural Traits on Performance Management Outcomes: New Evidence from Ghana

Zhichao Li
Associate Professor, University of Electronic Science and Technology of China, Chengdu, Sichuan, China
Can Government Innovation Lead to Official Promotion? An Analysis Based on the Panel Data of the Prefecture-Level Cities in China

PRESENTERS/COAUTHORS
Taehee Kim
Assistant Professor, Seoul National University of Science and Technology, Seoul, Korea
Building a Bridge Between Diversity and Performance: The Role of Inclusive Culture

Jaeyong Lee
Doctoral Student, Virginia Commonwealth University, Henrico, VA
Understanding the Organizational Learning Culture—Innovative Work Behavior Relationships in Local Government: The Role of Knowledge Sharing and Job Autonomy

Jordan Long
Doctoral Student, University of Georgia, Athens, GA
Building a Trust-Collaboration Imperative: An Analysis of Diversity Officers across U.S. Municipal Governments

COAUTHORS
Hyoun Uk Bak
Doctoral Student, Virginia Commonwealth University, Richmond, VA
Understanding the Organizational Learning Culture—Innovative Work Behavior Relationships in Local Government: The Role of Knowledge Sharing and Job Autonomy

Myung Jin
Associate Professor, Virginia Commonwealth University, Richmond, VA
Understanding the Organizational Learning Culture—Innovative Work Behavior Relationships in Local Government: The Role of Knowledge Sharing and Job Autonomy

Jaeduk Keum
Professor, University of Seoul, Seoul, Korea
Street Level Bureaucrats’ Work Engagement: The Role of Servant Leadership, Job Resources and Public Service Motivation

Sangmook Kim
Professor, Seoul National University of Science and Technology, Seoul, Korea
Street Level Bureaucrats’ Work Engagement: The Role of Servant Leadership, Job Resources and Public Service Motivation

Lauren Mullins
Assistant Professor, Long Island University, Greenvale, NY
Building a Trust-Collaboration Imperative: An Analysis of Diversity Officers across U.S. Municipal Governments

Hyun Hee Park
Assistant Professor, Kookmin University, Seoul, Korea
Street Level Bureaucrats’ Work Engagement: The Role of Servant Leadership, Job Resources and Public Service Motivation
Panels (continued)

Heather Rimes
Assistant Professor, Western Carolina University, Cullowhee, NC
Building a Trust-Collaboration Imperative: An Analysis of Diversity Officers across U.S. Municipal Governments

12:30 p.m. – 2:00 p.m. Centennial H
CAP Panel—Lessons Learned from Leaders and Practitioners in the Field of Performance Management and Program Evaluation, and CAP Awards Presentation
On a Shoestring: Budget, Finance and Procurement

Endorsed By:
Section on Intergovernmental Administration and Management

MODERATOR
John Kamensky
Senior Fellow, The IBM Center for the Business of Government, Arlington, VA

PRESENTERS
Melissa Bridges
Performance and Innovation Coordinator, City of Little Rock, AR

Rene Diaz
University of Delaware

Cheriene Floyd
Strategic Planning and Performance Manager, City of Miami, FL

George Grob
President, Center for Public Program Evaluation, Purcellville, VA

Stacey Ray
Senior Planner, Community Planning and Development, City of Olympia, WA

Mike Sarasti
Chief Innovation Officer, City of Miami, FL

12:30 p.m. – 2:00 p.m. Mineral Hall B
Assessing State and Local Fiscal Conditions
On a Shoestring: Budget, Finance and Procurement

Endorsed By:
Section on Intergovernmental Administration and Management

MODERATOR/PRESENTER
Sarah Larson
Assistant Professor, University of Central Florida, Winter Park, FL
You Get What You Pay For: The Effects of Special Districts on Property Values

PRESENTERS
Agustin Leon-Moreta
Professor, University of New Mexico, Albuquerque, NM
Fiscal Capacity, Fiscal Disparities and Their Impact on Local Government Services

Xiaoheng Wang
Doctoral Student, University of Illinois—Chicago, Chicago, IL
Investigation of Determinants of Financial Condition: An Empirical Study of American Cities

PRESENTERS/COAUTHORS
Marilyn Rubin
Professor, John Jay College of Criminal Justice, City University of New York, New York, NY
Mission, Innovation and Results: Do Modern State Revenue Departments Meet the Mark?

Katherine Willoughby
Golemiewski Professor of Public Administration, University of Georgia, Athens, GA
Mission, Innovation and Results: Do Modern State Revenue Departments Meet the Mark?

COAUTHORS
Jekyung Lee
Doctoral Student, University of Georgia, Athens, GA
Mission, Innovation and Results: Do Modern State Revenue Departments Meet the Mark?

Bruce McDonald
Assistant Professor, North Carolina State University, Raleigh, NC
You Get What You Pay For: The Effects of Special Districts on Property Values
Saturday Sessions March 10

Panels (continued)

12:30 p.m. - 2:00 p.m.  Granite B

Critical Issues Facing Student Veterans in Higher Education: Access, Benefits, Credits and Student Experience

Winning the War: The Military in Public Administration

MODERATOR

Leonard Lira
Assistant Professor, San Jose State University, San Jose, CA

PRESENTERS

Kathryn Buechel
Doctoral Student, Virginia Tech, Alexandria, VA
Military Transfer Credit at Public Institutions of Higher Education

Lorita Daniels
Doctoral Student, Virginia Tech, Alexandria, VA
A State’s Approach to Educational Benefits for Veterans’ Dependent Children

Brandy Jenner
Doctoral Student, University of California—Irvine, Irvine, CA
Veterans in Higher Education: Theory into Practice

Rosa Krewson
Doctoral Student, Virginia Tech, Alexandria, VA
Military Veterans’ Utilization of the Post 9/11 G.I. Bill

Founders’ Fellows

2:15 p.m. - 3:45 p.m.  Granite A

Social Equity: A Pillar of Public Administration

MODERATOR/PRESENTER

Lyndsay Bates
Doctoral Student, University of Baltimore, Baltimore, MD
Developing Inequality: How Redevelopment Decisions Contribute to Community Inequality

PRESENTERS

Josephine Hazelton
Graduate Student, California State University—Stanislaus, Turlock, CA
Designing Men: Gender Bias in Transportation Design and Infrastructure Standards

Nuri Heckler
Doctoral Student, University of Colorado Denver, Denver, CO
Masculinity and Whiteness in Public Organizations: Managing Institutional Race and Gender in Federal Agencies

Maren Trochmann
Doctoral Student, University of Colorado Denver, Denver, CO
Deliberative Democracy, Rulemaking and Social Equity: An Exploration of Formal Rulemaking as Green Tape

Workshops

2:15 p.m. - 3:45 p.m.  Agate C

Richland County, SC: The Transition from Response to Recovery

Before (and After) the Storm: Emergency and Disaster Management

Endorsed By:
Section on Emergency and Crisis Management

PRESENTERS

Patrick Beekman
Executive Emergency Management Consultant, Tetra Tech, Charlotte, NC

Michael King
Assistant Director and Disaster Recovery Coordinator, Richland County Emergency Services, Columbia, SC

Rick Larkin
Director, Emergency Management, City of Saint Paul, MN

Section Leadership Meeting

12:30 p.m. - 2:00 p.m.  Mineral Hall D

Exhibit Hall Open

12:30 p.m. - 5:30 p.m.  Centennial Foyer
Panels

2:15 p.m. – 3:45 p.m.  Centennial C

Barriers to and Opportunities for Bridging the Scholar-Practitioner Divide: Evidence on Scholarly Expectations and Practitioner Realities

A Fresh Approach: Nonprofits and Civic Engagement

Endorsed By:
Section on Public Administration Research

MODERATOR/PRESENTER
Samantha Mosier
Assistant Professor, Missouri State University, Springfield, MO
Assessing Faculty Experience, Engagement and Behavior in Practitioner and Pracademic Environments: Insights and Lessons from a Survey of MPA Faculty Members

PRESENTERS
Mark Davis
Assistant Professor, West Chester University of Pennsylvania, West Chester, PA

Vanessa Fenley
Researcher, University of Colorado Denver, Denver, CO
Packaging Research for Practitioners

Sam Houghteling
Program Manager, Colorado State University, Straayer Center, Fort Collins, CO
Bridging the Gap: Pracademic Approaches to Partnerships, Research and Training

Dan Lasseter
Public Service Faculty, University of Georgia, Athens, GA
Pracademics: Real or Imagined? Reflections from a Practitioner in an Academic Environment

Juliet Lee
Senior Administrator, External Relations, University of Southern California, Sacramento, CA
MPA Graduates and Reflective Practice

PRESENTERS/COAUTHORS
Jerrell Coggburn
Professor and Chair, Public Administration, North Carolina State University, Raleigh, NC
Rigor and Relevance in Public Administration Scholarship

Susan Opp
Associate Professor, Colorado State University, Fort Collins, CO
Assessing Faculty Experience, Engagement and Behavior in Practitioner and Pracademic Environments: Insights and Lessons from a Survey of MPA Faculty Members

COAUTHOR
Stephen Neely
Assistant Professor, University of South Florida, Tampa, FL
Rigor and Relevance in Public Administration Scholarship

2:15 p.m. – 3:45 p.m.  Mineral Hall C

Networks, Collaborations and Partnerships

A Fresh Approach: Nonprofits and Civic Engagement

Endorsed By:
Section on Complexity and Network Studies, Section on Intergovernmental Administration and Management, Section on Nonprofit Policy, Practice and Partnerships and Section on Public Administration Research

MODERATOR/PRESENTER
Honey Minkowitz
Doctoral Student, North Carolina State University, Raleigh, NC
The Power of the Individual: Community Member Engagement in a Health and Wellness Collaborative

PRESENTERS
Vivian Cueto
Doctoral Student, Florida International University, Hialeah, FL
How Town Engages Gown: The Role of Collaborative Capacity in Municipal and University Engagement

Dana Vashdi
Assistant Professor, University of Haifa, Haifa, Israel
Don’t Push Too Hard: The Role of Local Governance in Collaborative Networks with Nonprofit Organizations

PRESENTERS/COAUTHORS
M. Apolonia Calderon
Doctoral Student, Texas A&M University, College Station, TX
Revisiting the Scope and Nature of Local Government-Nonprofit Partnerships
Panels (continued)

Krista Kenney  
Doctoral Student, North Carolina State University, Greensboro, NC  
The Power of the Individual: Community Member Engagement in a Health and Wellness Collaborative

Pamela Mischen  
Associate Professor, Binghamton University, Binghamton, NY  
Sustaining Culture to Sustain a Community: The Case of Easter Island

Krisenta Kenney  
Doctoral Student, North Carolina State University, Greensboro, NC  
The Power of the Individual: Community Member Engagement in a Health and Wellness Collaborative

Pamela Mischen  
Associate Professor, Binghamton University, Binghamton, NY  
Sustaining Culture to Sustain a Community: The Case of Easter Island

MODERATOR/PRESENTER  
Rakesh Mohan  
Director, Office of Performance Evaluations, Idaho State Legislature, Boise, ID  
Evaluation: A Key Pillar of Evidence-Based Policymaking

Richard Greene  
Principal Barrett and Greene, Inc., New York, NY

PRESENTERS  
Maria P. Aristigueta  
Director and Professor, University of Delaware, Newark, DE  
How to Make Evidence-Based Policymaking a Reality

John Kamensky  
Senior Fellow, The IBM Center for the Business of Government, Arlington, VA  
What You Measure Matters: Defining Your Unit of Analysis

Priti Mody-Pan  
Senior Performance and Strategy Analyst, King County Office of Performance, Strategy and Budget, Seattle, WA  
Using Data and Evidence to Drive Internal Performance and External Accountability

MODERATOR  
Yu-Che Chen  
Associate Professor, University of Nebraska—Omaha, Omaha, NE

Advancing Public Administration Research and Theory: Advice for Emerging Scholars

Endorsed By:  
Section on Nonprofit Policy, Practice and Partnerships, Section on Public Administration Education and Section on Public Administration Research
MARCH 10  SATURDAY SESSIONS

Panels (continued)

PRESENTERS

Alisa Moldavanova
Assistant Professor, Wayne State University, Detroit, MI
Sustainability Research in U.S. Public Administration:
Pillar Tensions and Synergies

Kimberly Nelson
Associate Professor, University of North Carolina—Chapel Hill, Chapel Hill, NC
Change Happens...Or Does It? Examining Change in U.S. Municipal Forms of Government

William Resh
Assistant Professor, University of Southern California, Los Angeles, CA
Sociology of Public Administration: Epistemological Divide Between Political Science and Public Administration

PRESENTERS/COAUTHORS

Ki Woong Cho
Research Professor and Post-Doctoral Researcher, Korea University, Seoul, Korea
Co-Authorship, Accreditation and Halo Effects: An Analysis of the Rankings of Graduate Public Administration and Policy Programs in the United States

Glenn McGuigan
Library Director and Doctoral Student, Penn State Harrisburg, Middletown, PA
Investigating the Insularity and Isolation of Public Administration as a Field with Ego-Network Analyses of the Citations to and by Its Prominent Journals

COAUTHORS

Goktug Morcol
Professor, Penn State Harrisburg, Middletown, PA
Investigating the Insularity and Isolation of Public Administration as a Field with Ego-Network Analyses of the Citations to and by Its Prominent Journals

William Swann
Assistant Professor, University of Colorado Denver, Denver, CO
Co-Authorship, Accreditation and Halo Effects: An Analysis of the Rankings of Graduate Public Administration and Policy Programs in the United States

2:15 p.m. - 3:45 p.m.  Centennial H

Best Practices in Innovation

A Perfect World: Public Administration Theory

Endorsed By:
Section on Public Administration Research

MODERATOR/PRESENTER

Richard Callahan
Professor, University of San Francisco, Carmichael, CA
Innovation Case Studies

PRESENTERS

Edoardo Ongaro
Professor and GEPAG President, Open University, Milton Keynes, United Kingdom
The State of the Art of the Research on Public Administration and Management in Europe

Obed Pasha
Assistant Professor, Cleveland State University, Cleveland Heights, OH
Does Sub-Standard Performance Encourage Innovation Adoption?

PRESENTERS/COAUTHORS

Aaron Deslatte
Assistant Professor, Northern Illinois University, DeKalb, IL
Stuck Between a Rock and a Hard Place? How Disadvantaged Local Governments Achieve Change and Innovation

Michael Kern
Director and Associate Professor, William D. Ruckelshaus Center, Washington State University and University of Washington, Seattle, WA
Producing Agreements and Innovations in Collaborative Governance

Stephen Page
Associate Professor, University of Washington, Seattle, WA
Producing Agreements and Innovations in Collaborative Governance

William Swann
Assistant Professor, University of Colorado Denver, Denver, CO
Stuck Between a Rock and a Hard Place? How Disadvantaged Local Governments Achieve Change and Innovation

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Panels (continued)

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Producing Agreements and Innovations in Collaborative Governance

Christopher Page
Project and Development Lead, Washington State University, Portland, OR
Producing Agreements and Innovations in Collaborative Governance

Craig Thomas
Professor, University of Washington, Seattle, WA
Producing Agreements and Innovations in Collaborative Governance

Isla Anne Schuchs Carr
Visiting Assistant Professor, University of Central Arkansas, Conway, AR
Examining State Factors Influencing the Equality of Federal Education Policy Outcomes in the American States

Mona Siddiqui
Doctoral Student, Virginia Commonwealth University, Midlothian, VA
Advancing Social Equity: The Role of Civil Rights Laws in the Social Integration of Muslim Students in Educational Institutions

COAUTHORS
Joy Clay
Professor Emeritus, University of Memphis, Broomfield, CO
Sexual Assault Information on College and University Websites: Don’t Assume 100 Percent Compliance—Size and Setting Matter

Beate Plesnarski
Research Assistant, University of Colorado Colorado Springs, Colorado Springs, CO
Sexual Assault Information on College and University Websites: Don’t Assume 100 Percent Compliance—Size and Setting Matter

2:15 p.m. – 3:45 p.m. Agate A
Policy Outcomes in Social Equity
All Are Not Equal: Advancing Social Equity

Endorsed By:
Section on Democracy and Social Justice, Section on Ethics and Integrity in Governance and Students and New Administration Professionals Section

MODERATOR/PRESENTER
Catherine Simmons
Associate Professor and MPA Director, University of Colorado Colorado Springs, Colorado Springs, CO
Sexual Assault Information on College and University Websites: Don’t Assume 100 Percent Compliance—Size and Setting Matter

PRESENTERS
Wendy Chen
Doctoral Student and Research Assistant, George Mason University, Schar School of Policy and Government, Arlington, VA
Are Unequal Educational Outcomes Caused by Imbalanced Spending Distribution on Education?

Grant Rissler
Assistant Director, Office of Public Policy Outreach, Virginia Commonwealth University, Richmond, VA

Are Downtowns Still the Heart of the American City? Examining the Impact that Main Street Programs Have on the Promotion of Sustainable Economic Growth

2:15 p.m. – 3:45 p.m. Centennial B
Economic Development in a World Where Sustainability Matters
An Eye Toward the Future: Environment and Technology

MODERATOR
Agustin Leon-Moreta
Professor, University of New Mexico, Albuquerque, NM

PRESENTERS
Juniper Katz
Lecturer, University of Colorado Denver, Denver, CO
Parsing the Political: Bureaucratic Influence on Climate Change Policy

Stephanie Pink-Harper
Associate Professor, Southern Illinois University—Carbondale, Carbondale, IL
Are Downtowns Still the Heart of the American City? Examining the Impact that Main Street Programs Have on the Promotion of Sustainable Economic Growth
Panels (continued)

Kathryn Wassel
Doctoral Student, Florida State University,
Tallahassee, FL
Innovative Economies: Can Urban Farming be a Tool for
Economic Development and Growth?

Darrin Wilson
Assistant Professor, Eastern Kentucky University,
Richmond, KY
Sustainable Economic Development in Appalachia:
Diversifying the Economy

Diane Yoder
Adjunct Professor, University of Southern California,
Murrieta, CA
It Takes a Village: The Importance of Cooperative
Governance and Indigenous Practices in Arctic Security,
Sustainability and Community Resilience

Yu-Che Chen
Associate Professor, University of Nebraska—Omaha,
Omaha, NE
Artificial Intelligence and Public Service: An
Engagement Approach

Pedro Muller
Associate Professor, Institute of Exact Sciences,
University of Passo Fundo, Passo Fundo, Brazil
Electronic Government and Access to Public Goods and
Services: A Case Study in Municipalities of the State of
Rio Grande do Sul, Brazil

Cláudia Tirelli
Associate Professor, Regional Development Program,
University of Santa Cruz Do Sul, Santa Cruz do Sul, Brazil
Electronic Government and Access to Public Goods and
Services: A Case Study in Municipalities of the State of
Rio Grande do Sul, Brazil

COAUTHOR
J. Ramon Gil-Garcia
Associate Professor, University at Albany—State
University of New York, Albany, NY
Theoretical Perspectives on Information Technology
Innovations to Reduce Administrative Burdens and
Barriers in Performance Management

2:15 p.m. – 3:45 p.m. Granite C
Innovative Solutions in Information Technology
to Improve Public Service Management: A
Comparative Perspective
Blurring the Lines: International and Comparative
Public Administration

Endorsed By:
Section on Public Administration Research and Section
on Science and Technology in Government

MODERATOR/PRESENTER
Nidhi V. Mali
Assistant Professor, University of Mississippi, Oxford, MS
Theoretical Perspectives on Information Technology
Innovations to Reduce Administrative Burdens and
Barriers in Performance Management

PRESENTER
Xian Gao
Doctoral Student, University of Nebraska—Omaha,
Omaha, NE
An Exploratory Study of ICT-Based Innovations in
Collaboration

PRESENTERS/COAUTHORS
Michael Ahn
Associate Professor, University of Massachusetts—Boston
and Visiting Professor, Seoul National University,
Boston, MA
Artificial Intelligence and Public Service: An
Engagement Approach

2:15 p.m. – 3:45 p.m. Granite B
Mexico and the United States: Foreign Relations
and Public Administration in the Trump
Administration
Blurring the Lines: International and Comparative
Public Administration

MODERATOR/PRESENTER
Donald Klingner
Distinguished Professor, University of Colorado Colorado
Springs, Colorado Springs, CO
Mexico and the United States: Bi-National Public
Administration and the Trump Administration

PRESENTERS
Roberto Moreno
Research Professor, Universidad Autonoma Del Estado
De Mexico, Centro Universitario Amecameca, Mexico
City, Mexico
Mexico-United States Migration: Recurrent Problem,
New Analytical Perspectives and Proposals
Panels (continued)

Claudia Rivera Hernandez
Professor and Director, Benemerita Universidad Autonoma De Puebla, Puebla, Mexico
Community Development Between Mexico and the United States in the Trump Administration

COAUTHORS
Bin Chen
Associate Professor, Baruch College and the Graduate Center, City University of New York, New York, NY

Brittany Haupt
Doctoral Student, University of Central Florida, Oviedo, FL
Polycentric Governance and Spectrum Sharing: Decentralized Decisionmaking and Stakeholder Engagement

Thomas Quint
Professor, University of Nevada—Reno, Reno, NV
Polycentric Governance and Spectrum Sharing: Decentralized Decisionmaking and Stakeholder Engagement

Mostafizur Rahman
Doctoral Student, University of Central Florida, Orlando, FL
Polycentric Governance and Spectrum Sharing: Decentralized Decisionmaking and Stakeholder Engagement

Stephanie Smith
Assistant Professor, University of New Mexico, Albuquerque, NM
Boundary Spanning in Public Health Networks: A Nationwide Study of Asthma Coalitions

Murat Yuksel
Associate Professor, University of Central Florida, Orlando, FL
Polycentric Governance and Spectrum Sharing: Decentralized Decisionmaking and Stakeholder Engagement

2:15 p.m. – 3:45 p.m. Mineral Hall G
Network Governance, Development and Outcomes in Different Issue Domains

Blurring the Lines: International and Comparative Public Administration

Endorsed By:
Section on Complexity and Network Studies, Section on Ethics and Integrity in Governance and Section on Public Administration Research

MODERATOR/DISCUSSANT
Michael Siciliano
Assistant Professor, University of Illinois—Chicago, Chicago, IL

PRESENTERS/COAUTHORS
Kun Huang
Associate Professor, University of New Mexico, Albuquerque, NM
Boundary Spanning in Public Health Networks: A Nationwide Study of Asthma Coalitions

Naim Kapucu
Professor and Director, University of Central Florida, Orlando, FL
Polycentric Governance and Spectrum Sharing: Decentralized Decisionmaking and Stakeholder Engagement

Gao Liu
Assistant Professor, Florida Atlantic University, Boca Raton, FL

Weijie Wang
Assistant Professor, University of Missouri—Columbia, Columbia, MO
The Boundary Setting of Collaborative Governance: Why Are Civic Organizations Often Excluded?
Panels (continued)

2:15 p.m. – 3:45 p.m. Centennial F

Collaborative Governance in China
Blurring the Lines: International and Comparative Public Administration

Endorsed By:
Section on Chinese Public Administration, Section on Complexity and Network Studies and Section on Intergovernmental Administration and Management

MODERATOR
Bin Chen
Associate Professor, Baruch College and the Graduate Center, City University of New York, New York, NY

DISCUSSANT
Lin Ye
Professor, Sun Yat-Sen University, Guangzhou, China

PRESENTERS
Dongling Han
Graduate Student, Xi’an Jiaotong University, Shaanxi, China
Why Do Local Governments Restrict the Online Car-Hailing Service? An Exploratory Study From China

Jie Tan
Doctoral Student, Zhejiang University, Hangzhou, China
Managing Conflict in Imbalanced Public-Nonprofit Collaboration: A Case Study from China

PRESENTERS/COAUTHORS
Yongxin Deng
Graduate Student, China University of Mining and Technology, Xuzhou, China
The Path of Nonprofit Organizations’ Market Operation—A Case Study Based on Qualitative Comparative Analysis

Yue Guo
Assistant Professor, Beijing Normal University, Beijing, China
Why Do Local Governments Restrict the Online Car-hailing Service? An Exploratory Study from China

Lei Liu
Assistant Professor, China University of Mining and Technology, Xuzhou, China
The Path of Nonprofit Organizations’ Market Operation—A Case Study Based on Qualitative Comparative Analysis

Fanrong Meng
Associate Professor, Xi’an Jiaotong University, Xi’an, China
The Antecedents of Environmental Regulation: A QCA Study of 31 Provincial Divisions in China

Beiyao Wang
Graduate Student, China University of Mining and Technology, Xuzhou, China
The Path of Nonprofit Organizations’ Market Operation—A Case Study Based on Qualitative Comparative Analysis

Long Wu
Graduate Student, Xi’an Jiaotong University, Shaanxi, China
Why Do Local Governments Restrict the Online Car-hailing Service? An Exploratory Study from China

Jiangfeng Zhang
Graduate Student, China University of Mining and Technology, Xuzhou, China
The Path of Nonprofit Organizations’ Market Operation—A Case Study Based on Qualitative Comparative Analysis

Ling Zhu
Assistant Professor, University of Houston, Katy, TX
Intergovernmental Collaboration, Competition and Performance-Based Budgeting: A Panel Study of Chinese Local Government Borrowing

COAUTHORS
Zitao Chen
Graduate Student, Xi’an Jiaotong University, Xi’an, China
The Antecedents of Environmental Regulation: A QCA Study of 31 Provincial Divisions in China

Liang Ma
Associate Professor, Renmin University of China, Beijing, China
Intergovernmental Collaboration, Competition and Performance-Based Budgeting: A Panel Study of Chinese Local Government Borrowing

Bo Yan
Associate Professor, Xi’an Jiaotong University, Xi’an, China
Why Do Local Governments Restrict the Online Car-Hailing Service? An Exploratory Study From China
Panels (continued)

2:15 p.m. - 3:45 p.m.  Mineral Hall D

AIRMAP Panel–Mission Focused and Innovation in Public Administration: The Case of French Speaking Countries

Blurring the Lines: International and Comparative Public Administration

MODERATORS/PRESENTERS
Yves Chappoz
Professor and General Treasurer, AIRMAP, Université Jean Moulin, Lyon, France
Innovative Behavior of Public Service Managers and Public Service Values

David Huron
Associate Professor and Vice Chair, AIRMAP, Université Côte D’Azur, Nice, France
Digitalization in French Local Government Public Services: Perspectives, Opportunities and Obstacles

Pierre-Charles Pupion
Professor and Chairman, AIRMAP, Université De Poitiers, IPAG, Poitiers, France
Innovative Behavior of Public Service Managers and Public Service Values

PRESENTERS
Laurent Bouchard
Associate Professor, Université De Poitiers, Poitiers, France
The Denunciation of Administrative Misoneism During the Third Republic: The Struggle of Some French Liberals Against the Idea of a State Able to Drive Innovation (1870-1940)

Pierre Marin
Associate Professor, Pau University, Pau, France
The Influence and Complementary Nature of Subsequent Managerial Innovations in Public Organizations

PRESENTERS/COAUTHORS
Philippe Dorbaire
Chairman, Confucius Institute, Université De Poitiers, IPAG, Poitiers, France
Innovative Behavior of Public Service Managers and Public Service Values

Grégory Houillon
Associate Professor, Université De Poitiers, IPAG, Poitiers, France
When Europe Forces French Public Administrations to Innovate in Their Missions: The Case of Public Agencies

2:15 p.m. - 3:45 p.m.  Mineral Hall A


Blurring the Lines: International and Comparative Public Administration

MODERATOR
Alikhan Baimenov
Chairman of Steering Committee, ACSH Regional Hub of Civil Service in Astana, Astana, Kazakhstan

DISCUSSANTS
Demetrios Argyriades
Professor, John Jay College of Criminal Justice, City University of New York, New York, NY

Chester A. (Chet) Newland
Duggan Distinguished Professor of Public Administration, University of Southern California, Sol Price School of Public Policy, Sacramento, CA

PRESENTERS
Pedro Conceicao
Director Strategic Policy, UNDP Bureau of Policy and Program Support, New York NY
Fear and Loathing of Technological Progress? Leveraging Science and Innovation for the Implementation of the 2030 Agenda for Sustainable Development

Max Everest-Phillips
Director, Global Centre for Public Service Excellence, Singapore
Public Administration at the Dawn of Civilization: Lessons from Lagash for Sustainable Development in the 21st Century

Saltanat Janenova
Assistant Professor, Nazarbayev University, Astana, Kazakhstan
The Emergence of a New Model? Civil Service Development in Post-Soviet Countries
Panels (continued)

Christine Leitner
Senior Advisor, Centre for Economics and Public Administration, London, United Kingdom
Disruptive Innovation and the Public Sector: The Dynamics of Governance

Alik Shpekbayev
Chairman, Agency for Civil Service Affairs and Anti-Corruption, Astana, Kazakhstan

2:15 p.m. - 3:45 p.m.  
Mineral Hall E
Current Trends in Organizational Ethics

Endorsed By:
Section on Personnel Administration and Labor Relations

MODERATOR
Aziza Zemrani
Associate Professor, University of Texas at Rio Grande Valley, Edinburg, TX

PRESENTERS
Peter Cruise
Executive Director, Florida Atlantic University Public Ethics Academy, Boca Raton, FL
Where Aspirational Ethics Begins

Charles Garofalo
Professor, Texas State University, San Marcos, TX
Breathing in Bureaucracy: Culture, Power and Change

2:15 p.m. - 3:45 p.m.  
Mineral Hall F
KAPS Panel—Korean Association for Policy Studies

MODERATOR:
Seunghwan Myeong
KAPS President and Professor, Inha University, Incheon, Korea

PRESENTERS
Cynthia Lynch
Honolulu, HI
Where Aspirational Ethics Begins

Jung Wook Kim
Associate Research Fellow, Urban Management Division, Incheon Development Institute, Incheon, Korea
The 311 System and Direct Democracy: Do Multiple Participatory Institutions Matter?

Jie Tao
Doctoral Student, University of North Texas, Denton, TX
The 311 System and Direct Democracy: Do Multiple Participatory Institutions Matter?

2:15 p.m. - 3:45 p.m.  
Centennial A
Alternative Service Delivery

Endorsed By:
Section on Intergovernmental Administration and Management

MODERATOR/PRESENTER
Lachezar Anguelov
Assistant Professor, The Evergreen State College, Olympia, WA
Citizens’ Awareness and Expectations of Local Government Service Delivery Modes: The Implications of Privatization and Collaborations for Perceptions of Municipal Performance
SATURDAY SESSIONS MARCH 10

Panels (continued)

DISCUSSANT/PRESENTER
Gina Scutelnicu
Assistant Professor, Pace University, Larchmont, NY
Assessing the Performance of Economic Development Services in New York State through the Lenses of Local Development Corporations

PRESENTER
Andrew Ewoh
Professor, Texas Southern University, Stafford, TX
A Comparative Analysis of Municipal Management Districts: The Case of Energy Corridor and Memorial Districts in Houston, Texas

PRESENTERS/COAUTHORS
Kathy Ives
Chief Finance Officer, First 5 Kern, Bakersfield, CA
A Cost-Benefit Analysis of Early Childhood Education Programs through Proposition 10 Funding in California

Jinping Sun
Professor and Chair, California State University—Bakersfield, Bakersfield, CA
A Cost-Benefit Analysis of Early Childhood Education Programs through Proposition 10 Funding in California

Eric Zeemering
Associate Professor, Northern Illinois University, DeKalb, IL
Examining the Myriad Ways in Which Local Governments Arrange External Service Delivery

COAUTHORS
Junghwa Choi
Doctoral Student, University of Oklahoma, Norman, OK
Examining the Myriad Ways in Which Local Governments Arrange External Service Delivery

Meeyoung Lamothe
Associate Professor, University of Oklahoma, Norman, OK
Examining the Myriad Ways in Which Local Governments Arrange External Service Delivery

Scott Lamothe
Associate Professor, University of Oklahoma, Norman, OK
Examining the Myriad Ways in Which Local Governments Arrange External Service Delivery

Dean Parker
Researcher, Pace University, New York, NY
Assessing the Performance of Economic Development Services in New York State through the Lenses of Local Development Corporations

Jianjun Wang
Professor, California State University—Bakersfield, Bakersfield, CA
A Cost-Benefit Analysis of Early Childhood Education Programs through Proposition 10 Funding in California

Tyler Wolfe
MPA Candidate, The Evergreen State College, Olympia, WA
Citizens’ Awareness and Expectations of Local Government Service Delivery Modes: The Implications of Privatization and Collaborations for Perceptions of Municipal Performance

Justin Woods
Adjunct Professor, Pace University and County Administrator, Cayuga County, Victor, NY
Assessing the Performance of Economic Development Services in New York State through the Lenses of Local Development Corporations

Presidential Panel
2:15 p.m. - 5:00 p.m. Centennial E
Sponsored By:
Virginia Commonwealth University

Ally Training for Social Equity, Diversity and Inclusion

Hosted By
Conference of Minority Public Administrators, LGBT Advocacy Alliance, Section on Democracy and Social Justice, Students and New Administration Professionals Section, Section on Personnel Administration and Labor Relations and Section for Women in Public Administration

PRESENTERS
Marc Fudge
Associate Professor, California State University—San Bernardino and President, Conference of Minority Public Administrators, San Bernardino, CA

Susan T. Gooden
Immediate Past President, ASPA and Professor, Virginia Commonwealth University, Richmond, VA
Presidential Panel (continued)

Mary Guy
Professor, University of Colorado Denver, Denver, CO

Richard Greggory Johnson, III
Professor and Program Director, University of San Francisco, San Francisco, CA

Janice Lachance
President, ASPA, and Executive Vice President for Strategic and Organizational Excellence, American Geophysical Union, Washington, DC

Founders’ Fellows

4:00 p.m. - 5:30 p.m. Granite A

Engagement and Collaboration as a Tool for Public Service Delivery

MODERATOR/PRESENTER
Zehavit Levitats
Doctoral Student, University of Haifa, Haifa, Israel

Emotionally Engage Civil Servants: Toward a Multi-Level Theory and Multi-Source Analysis in Public Administration

PRESENTERS
Saud Alotaibi
Doctoral Student, University of North Texas, Denton, TX

The Effect of Person-Organization Fit on Public Service Motivation to Determine Public Managers’ Outcomes

Sarah McGuire
Community Outreach Specialist, Piedmont Authority for Regional Transportation, Greensboro, NC

Building Collaborative Relationships: Citizen Engagement and Local Government

Sasha Zapata
Project Manager, Rhode Island Quality Institute, Providence, RI

Challenges We Face as Public Administrators

Workshop

4:00 p.m. - 5:30 p.m. Mineral Hall E

Entry Level Managers: Is Your “Mission Focused” for Success?

Endorsed By:
Section on Personnel Administration and Labor Relations

MODERATOR/PRESENTER
L. Frances Liddell
Retired Associate Professor, Jackson State University, Jackson, MS

Entry Level Managers: Is Your “Mission Focused” for Success?

PRESENTERS
David Baker
Professor, California State University—San Bernardino, San Bernardino, CA

Reinventing Unpaid Public Service Internships: The Slippery Slopes of Social Equity and Legal Limbo

Kristie Roberts-Lewis
MPA Coordinator and Professor, Point University, Atlanta, GA

Entry Level Managers: Is Your “Mission Focused” for Success?

Randi Kay Stephens
Associate Program Manager, Institute for Local Government, Sacramento, CA

Governments Engaging Youth: Preparing Our Future Generation of Civic Leaders and Public Administrators
Panels

4:00 p.m. - 5:30 p.m.  Mineral Hall C

Networks, Collaborations and Partnerships, Part II

A Fresh Approach: Nonprofits and Civic Engagement

Endorsed By:
Section on Complexity and Network Studies, Section on Intergovernmental Administration and Management, Section on Nonprofit Policy, Practice and Partnerships and Section on Public Administration Research

PRESENTERS
Kristin Olofsson
Instructor and Doctoral Student, University of Colorado Denver, Denver, CO
Policy Advocacy Networks of Public and Nonprofit Organizations in High-Conflict Environmental Policy Debates

Razilya Shakirova
Doctoral Student, Rutgers University—Newark, Newark, NJ
An Empirical Investigation into the Adoption of Governance Modes in Nonprofit Collaborative Networks

Nara Yoon
Doctoral Student, Syracuse University, Syracuse, NY
A Study on the Formation of Nonprofit Board Interlocks

PRESENTERS/COAUTHORS
Stephen Adkins
Assistant Professor and Director, MPA Program, Lincoln Memorial University, Knoxville, TN
Nonprofit Collective Impact Initiatives: A Case Study of the Alliance for Better Nonprofits in East Tennessee

Mirit Kisner
Adjunct Lecturer, University of Haifa, Kiryat Yam, Israel
The Proverbs of Coproduction of Health Care

Jessica Whitmill
MPA Candidate, Lincoln Memorial University, Knoxville, TN
Nonprofit Collective Impact Initiatives: A Case Study of the Alliance for Better Nonprofits in East Tennessee

COAUTHOR
Trui Steen
Professor, KU Leuven, Public Governance Institute, Leuven, Belgium
The Proverbs of Coproduction of Health Care

4:00 p.m. - 5:30 p.m.  Centennial C

Innovation in the Public Sector

A Fresh Approach: Nonprofits and Civic Engagement

Endorsed By:
Section on Nonprofit Policy, Practice and Partnerships, Section on Public Administration Research and Section on Science and Technology in Government

MODERATOR/PRESENTER
Jessica Sowa
Associate Professor, University of Baltimore, Baltimore, MD
Reconsidering Public–Nonprofit Relations: Police Foundations and the Role of Organized Philanthropy in Traditionally Public Services

PRESENTERS/COAUTHORS
Teng-Wen Chang
Doctoral Student, National Chengchi University, Taipei, Taiwan

Stephanie Dolamore
Research Analyst, University of Baltimore, Baltimore, MD
Reconsidering Public–Nonprofit Relations: Police Foundations and the Role of Organized Philanthropy in Traditionally Public Services

Jonathan Foster
MPA Graduate, Kean University, Union, NJ
Nonprofit Sustainability: Does Innovation Lead to Organizational Health?

Bok Gyo Jeong
Assistant Professor, Kean University, Union, NJ
Nonprofit Sustainability: Does Innovation Lead to Organizational Health?

Adam Miles
Senior Analyst, U.S. Government Accountability Office, Silver Spring, MD
How to Engage Citizens and Achieve More Efficient and Effective Results through Open Innovation

John David Selby
Doctoral Student, Arizona State University, Phoenix, AZ
Citizen Engagement as Protagonist for Local Government Innovation
MARCH 10 SATURDAY SESSIONS

Panels (continued)

COAUTHORS
Lauren Edwards
Assistant Professor, University of Maryland—Baltimore County, Baltimore, MD
*Reconsidering Public-Nonprofit Relations: Police Foundations and the Role of Organized Philanthropy in Traditionally Public Services*

Benjamin Licht
Assistant Director, U.S. Government Accountability Office, Cheverly, MD
*How to Engage Citizens and Achieve More Efficient and Effective Results through Open Innovation*

David Swindell
Associate Professor and Director, Arizona State University, Phoenix, AZ
*Citizen Engagement as Protagonist for Local Government Innovation*

4:00 p.m. – 5:30 p.m. Mineral Hall D
Taiwan’s Public Governance and Its Development

Endorsed By: Section on Chinese Public Administration

MODERATOR
Kuo-tsai Tom Liou
Professor, University of Central Florida, Orlando, FL

DISCUSSANT
Rex Facer, II
Associate Professor, Brigham Young University, Provo, UT

CONVENER
Yan-Yi Chang
Associate Professor, Chung Hua University Hsinchu City, Taiwan

PRESENTERS
Tzung-Shiun Li
Professor and Chairman, National Central Police University, Taoyuan Hsien, Taiwan
*System Resilience and Collaborative Decisionmaking in Disaster Governance: Lessons in Taiwan Experience*

Chunmeng Lu
Associate Professor and Department Chair, Tunghai University, Taichung, Taiwan
*The Trajectory of Fighting Corruption in the Modern Nation-State (continued)*

Stuart Gilman
Senior Partner, Global Integrity Group, Manassas, VA
*What Do We Really Know about Corruption in Countries? A Critique of Corruption and Integrity Measures*

Leo Huberts
Professor, Vrije Universiteit, Amsterdam, Netherlands
*Integrity of Governance: What It Is and What Helps*

4:00 p.m. – 5:30 p.m. Mineral Hall F
The Past, Present and Future of Ethics Practice and Research

Endorsed By: Section on Ethics and Integrity in Governance and Section on International and Comparative Administration

MODERATORS/PRESENTERS
James Svara
Visiting Scholar, University of North Carolina—Chapel Hill, Durham, NC
*Future Research Priorities*

Jonathan West
Professor and Chair, University of Miami, Coral Gables, FL
*Future Research Priorities*

PRESENTERS
James Bowman
Professor, Florida State University, Tallahassee, FL
*Thinking about Thinking: Beyond Philosophical Rationalism and the Rise of Behavioral Ethics*

Scott Fritzen
Associate Professor, University of Washington, Seattle, WA
*The Trajectory of Fighting Corruption in the Modern Nation-State*
Panels (continued)

PRESENTERS/COAUTHORS

**Denise Davison**
Assistant Professor, Morgan State University, Baltimore, MD
*Results-Based Accountability as a Tool to Advance Social Equity: Expanding the Bench to Increase the Numbers of Under-Represented Professionals in Performance Management*

**Radik Sadykov**
Research Fellow and Senior Lecturer, National Research University Higher School of Economics, Moscow, Russia
*Professionalization of Female Civil Servants in Modern Russia*

**Valeriya Utkina**
Senior Lecturer, National Research University Higher School of Economics, Moscow, Russia
*Professionalization of Female Civil Servants in Modern Russia*

**Varaidzo Zvobgo**
Teaching Assistant, University of Texas at Dallas, Coppell, TX
*Minorities’ Perception of Inclusion and Fairness and Its Impact on Turnover Intentions in Federal Government Employees*

**Morgan Chih-Tung Huang**
Director and Associate Professor, National Open University, New Taipei City, Taiwan
*Self-Governance versus Good Governance: The Challenges of Indigenous Accountability in Taiwan*

**4:00 p.m. – 5:30 p.m. Granite C**

**Equality, Equity and Empowerment**
All Are Not Equal: Advancing Social Equity

*Endorsed By:*
Section for Women in Public Administration, Section on Democracy and Social Justice and Section on Ethics and Integrity in Governance

**MODERATOR**

**Mai Abuali**
Doctoral Student, University of Baltimore, Baltimore, MD

**PRESENTERS**

**Dahlia Khaira**
Assistant Professor, Khalsa College of Technology and Business Studies, Chandigarh, India

**Lorinda Riley**
Professor, University of Hawaii—West Oahu, Kapolei, HI
*Looking Back to See the Future*

**PRESENTERS/COAUTHORS**

**Marian Amoa**
Senior Associate, Performance Measurement, The Annie E. Casey Foundation, Baltimore, MD
*Results-Based Accountability as a Tool to Advance Social Equity: Expanding the Bench to Increase the Numbers of Under-Represented Professionals in Performance Management*

**4:00 p.m. – 5:30 p.m. Agate B**

**Sustainability Efforts and Innovative Community Development Practices**
An Eye Toward the Future: Environment and Technology

**MODERATOR/COAUTHOR**

**Aziza Zemrani**
Associate Professor, University of Texas at Rio Grande Valley, Edinburg, TX
*Global Dynamics, National Differences and Environmental Sustainability Frameworks*

**PRESENTERS**

**Prentiss Dantzler**
Assistant Professor, Colorado College, Colorado Springs, CO
*American Dream, Democratic Nightmare: Refocusing Governmental Approaches to Housing Policy*
Panels (continued)

Rachel Emas  
Assistant Teaching Professor, Rutgers University—Newark, Newark, NJ  
Mission Sustainable: Concepts and Components in Action

Morgann Means  
Doctoral Student, Colorado State University, Fort Collins, CO  
Up from the Ashes: The Role of Natural and Industrial Disasters in Shaping Municipal Sustainability Policy

PRESENTERS/COAUTHORS

George Atisa  
Assistant Professor, University of Texas at Rio Grande Valley, Edinburg, TX  
Global Dynamics, National Differences and Environmental Sustainability Frameworks

Ashley Nickels  
Assistant Professor, Kent State University, Kent, OH  
Calling for Community Control: Local Organizing and Implications for Community Development Policy

COAUTHORS

Amanda Clark  
Doctoral Student, Kent State University, Kent, OH  
Calling for Community Control: Local Organizing and Implications for Community Development Policy

4:00 p.m. – 5:30 p.m.  
Mineral Hall G

Network Governance and Disaster Management

Before (and After) the Storm: Emergency and Disaster Management

Endorsed By:  
Section on Complexity and Network Studies, Section on Emergency and Crisis Management, Section on Intergovernmental Administration and Management and Section on Nonprofit Policy, Practice and Partnerships

MODERATOR/COAUTHOR

Louise Comfort  
Professor, University of Pittsburgh, Oakland, CA  
Analyzing Resource Management Networks in Humanitarian Relief as a Complex, Evolving System: The 2014 Ebola Virus Disease Outbreak in Liberia

PRESENTERS

Rick Kurtz  
President, Shawnee State University, Portsmouth, OH  
Responding to Disaster: The Fate of the MV New Carissa

Laura Olson  
Lecturer, Georgetown University, Washington, DC  
The Evolution and Continued Development of Effective Models for Organizational Development Suited to Post-Disaster Environments

Anne Zobell  
Doctoral Student, Virginia Tech, Alexandria, VA  
Effective Faith-Based Organizations in Disasters: The Case of Mormon Helping Hands

COAUTHORS

Peng Li  
Associate Professor, Dalian University of Technology, Dalian, China  
How are Risks Amplified in Severe Weather Based on Intergovernmental Networks?

Yoon Ah Shin  
Doctoral Student, University of Pittsburgh, Pittsburgh, PA  
Analyzing Resource Management Networks in Humanitarian Relief as a Complex, Evolving System: The 2014 Ebola Virus Disease Outbreak in Liberia

Yi Liu  
Associate Professor, Dalian University of Technology, Dalian, China  
How are Risks Amplified in Severe Weather Based on Intergovernmental Networks?

Huanming Wang  
Assistant Professor, Dalian University of Technology, Dalian, China  
How are Risks Amplified in Severe Weather Based on Intergovernmental Networks?
Governance Reforms across the World: Examining the Past and Exploring the Future

**Endorsed By:**
Section on International and Comparative Administration

**MODERATOR/PRESENTER**
Ali Farazmand
Professor, Florida Atlantic University, Boca Raton, FL
*Governance Reforms across the World: Assessing the Past and Exploring the Future of Public Administration*

**DISCUSSANT**
Guy Peters
Professor, University of Pittsburgh, Pittsburgh, PA

**PRESENTERS**
Mauricio Olavarria Gambi
Facultad De Humanidades, University of Santiago, Santiago, Chile
*Recent Governance Policies of Chile and Those of the 1920s: Are They Different or Similar?*

M. Shamsul Haque
Professor, National University of Singapore, Singapore
*Reforming Governance in Southeast Asia: Normative Incongruence Between Bureaucracy and Society*

Carole Jurkiewicz
Sherry H. Penney Endowed Professor of Leadership, University of Massachusetts—Boston, Boston, MA
*Changing the Face of Leadership, Then and Now*

Akira Nakamura
Professor Emeritus, Meiji University, Tokyo, Japan
*Civil Service Reforms and Changes in the Politico-Administrative Interface in Japan*

Jos C.N. Raadschelders
Professor and Associate Dean for Faculty Development, Ohio State University, Columbus, OH
*Globalization and Public Administration Changes: Assessing the Changes and Considering the Future*

Yanzhe Zhang
Associate Professor, Jilin University, Changchun, China
*China’s Governance Openness and Reforms: A Case of Policy Learning*

**PRESENTERS/COAUTHORS**
Xiao Yu
Professor and Dean, Jilin University, Changchun, China
*China’s Governance Openness and Reforms: A Case of Policy Learning*

Shin Kue Ryu
Assistant Professor, Idaho State University, Pocatello, ID
*Variation in Performances of Indonesia’s Water Utilities: The Lasting Imprints of Fiscal and Administrative Decentralization*

Sicheng Chen
Post-Doctoral Research Fellow, Tsinghua University, Beijing, Haidian
*The Network Evolution of Policy Agents of Chinese Public-Private Partnerships Mode*
Panels (continued)

Chenwei Lyu
Researcher, University of La Verne, La Verne, CA
Public-Private Partnerships in China: Similarities and Differences in International Practices
and
The Uniqueness of China’s Public-Private Partnerships: The Participation of State Owned Enterprises

Liang Ma
Associate Professor, Renmin University of China, Beijing, China
Mapping the Evolution of Central Government Agencies in China

Helen Morales
Senior Housing Investigator II and Doctoral Student, Los Angeles Housing and Community Investment Department, Arcadia, CA
Models of Collaborative Governance: The City of Los Angeles’ Foreclosure Registry Program

Eun-sil Yoo
Doctoral Student, Penn State University, State College, PA
The Meta-Analysis of Successful Collaborative Governance: Depending on Network Fields

COAUTHORS
Jack Meek
Professor, University of La Verne, La Verne, CA
Public-Private Partnerships in China: Similarities and Differences in International Practices

Triparna Vasavada
Associate Professor, Penn State University, Middletown, PA
The Meta-Analysis of Successful Collaborative Governance: Depending on Network Fields

Qian Wang
Master’s Student, Dalian University of Technology, Dalian, China
The Network Evolution of Policy Agents of Chinese Public-Private Partnerships Mode

4:00 p.m. - 5:30 p.m. Centennial H
Transforming Public Administration
Blurring the Lines: International and Comparative Public Administration

Endorsed By:
Section on Effective and Sound Administration in the Middle East and Section on Public Administration Research

MODERATOR/PRESENTER
Joshua Zaato
Assistant Professor, Zayed University, Dubai, United Arab Emirates
The Nexus Between Ideas, Reality and Administrative Reforms in Developing Countries: The Challenge of Public Agency Reform in Ghana

PRESENTERS
Shlomo Mizrahi
Professor, University of Haifa, Haifa, Israel
Performance Management, Managerial Quality and Trust: A Cross-Country Quantitative Analysis

Mao Wang
Doctoral Student, National Taiwan University, New Taipei City,
Computational Text Analysis as an Approach to Understanding Innovation in the Public-Sector

Adrian Wolfberg
Representative to the U.S. Army War College, Defense Intelligence Agency, Washington, DC
Sustainable Change in the Federal Government: Competencies for Navigating Organizational Boundaries

PRESENTERS/COAUTHORS
Adam Butz
Assistant Professor, California State University—Long Beach, Long Beach, CA
Examining Contracting Oversight Measures in the United States: Survey Results and Lessons for Reform

Joshua Mitchell
Assistant Professor, University of Arkansas, Fayetteville, AR
Examining Contracting Oversight Measures in the United States: Survey Results and Lessons for Reform
SATURDAY SESSIONS MARCH 10

Panels (continued)

4:00 p.m. - 5:30 p.m. Centennial B

NAPA Panel—Getting It Done Now!
Diamonds in the Rough: Human Resource Management

MODERATOR
Kurt Thurmaier
Presidential Engagement Professor and Chair, Department of Public Administration, Northern Illinois University, DeKalb, IL

PANELISTS
Diane M. Disney
Professor Emerita, Former Dean and Chancellor, Penn State University, West Chester University, West Chester, PA

Terry Gerton
President and CEO, National Academy of Public Administration, Washington, DC

Mary Hamilton
Senior Executive in Residence, Consultant, Nebraska Certified Public Manager Program and Midlands Superintendents Academy, School of Public Administration, University of Nebraska—Omaha, Omaha, NE

Chester A. (Chet) Newland
Duggan Distinguished Professor of Public Administration, University of Southern California, Sol Price School of Public Policy, Sacramento, CA

William P. Shields, Jr.
Executive Director, American Society for Public Administration, Washington, DC

Presenters

Heidi Jane Smith
Professor, Universidad Iberoamericana, Mexico City, Mexico
Increasing Decisionmaking Capacities of Local Governments: Mexico’s Quest for Economic Growth

Evelyn Trammell
Doctoral Student, Florida International University, Pembroke Pines, FL
Assessing the Policy Environment in Supplier Diversity Contracting

Presenters/Coauthors

Michael Overton
Assistant Professor, University of Idaho, Fort Worth, TX
Income Inequality and Shrinking Local Government Revenues

Coauthors

Julius Nukpezah
Assistant Professor, Mississippi State University, Starkville, MS
Income Inequality and Shrinking Local Government Revenues

Marilyn Rubin
Professor, John Jay College of Criminal Justice, City University of New York, New York, NY
Gender Budgeting: Implications of a Growing Movement

4:00 p.m. - 5:30 p.m. Mineral Hall B

Public Participation in Budgeting
On a Shoestring: Budget, Finance and Procurement

Moderator/Presenter
Paul Chalekian
Manager, POSDCoRB LC and University of Nevada—Reno, Carson City, NV
A Constituent Theory of Budgeting

Discussant/Presenter
Marcia Godwin
Professor, University of La Verne, La Verne, CA
Public Participation in Budget Processes

Presenter
Oana Almasan
Instructor, Arizona State University, Surprise, AZ
Participation as an Experiential Factor in Democratic Emancipation

Endorsed By:
Section for Women in Public Administration, Section on Ethics and Integrity in Governance and Section on Procurement and Contract Management

Moderator/Presenter
John Bartle
Dean and Professor, University of Nebraska—Omaha, Omaha, NE
Gender Budgeting: Implications of a Growing Movement
PRESENTERS/COAUTHORS

**Joseph Hafer**
Doctoral Student, Penn State Harrisburg, Middletown, PA  
*The Influence of Citizen Characteristics on Willingness to Pay for State Forest Lands*

**HyungGun Park**
Doctoral Student, University of North Texas, Denton, TX  
*Citizen Participation and Outcomes: The Fiscal Effects of Local Participatory Budgeting*

**Abby Kinch**
Senior Researcher and Adjunct Instructor, Florida State University, Tallahassee, FL  
*Strategically Serving Service Members: How Colleges and Universities Make Strategic Management Policies to Service Military Service Member Populations*

**Leonard Lira**
Assistant Professor, San Jose State University, San Jose, CA  
*An Engine for Learning in the Army: Army University’s Center for Teaching and Learning Excellence*

**Joseph Hafer**
Doctoral Student, Penn State Harrisburg, Middletown, PA  
*The Influence of Citizen Characteristics on Willingness to Pay for State Forest Lands*

**HyungGun Park**
Doctoral Student, University of North Texas, Denton, TX  
*Citizen Participation and Outcomes: The Fiscal Effects of Local Participatory Budgeting*

**Abby Kinch**
Senior Researcher and Adjunct Instructor, Florida State University, Tallahassee, FL  
*Strategically Serving Service Members: How Colleges and Universities Make Strategic Management Policies to Service Military Service Member Populations*

**Leonard Lira**
Assistant Professor, San Jose State University, San Jose, CA  
*An Engine for Learning in the Army: Army University’s Center for Teaching and Learning Excellence*

**PRESENTERS/COAUTHORS**

**Theodore Byrne**
Associate Professor, California State University—  
Domínguez Hills, Arlingrown, VA  
*International Military Education and Training: Promoting Democratic and Ethical Values to Militaries and Countries Throughout the World*

**Daniel Fay**
Assistant Professor, Florida State University, Tallahassee, FL  
*Strategically Serving Service Members: How Colleges and Universities Make Strategic Management Policies to Service Military Service Member Populations*

**Abby Kinch**
Senior Researcher and Adjunct Instructor, Florida State University, Tallahassee, FL  
*Strategically Serving Service Members: How Colleges and Universities Make Strategic Management Policies to Service Military Service Member Populations*

**Leonard Lira**
Assistant Professor, San Jose State University, San Jose, CA  
*An Engine for Learning in the Army: Army University’s Center for Teaching and Learning Excellence*

**Corri Zoli**
Director, Research and Assistant Research Professor, Syracuse University, Syracuse, NY  
*Valuing Military Leadership in Public Administration: What Service Members Can Teach Us about Strategic Management*

**4:00 p.m. – 5:30 p.m. Granite B**

**Preparing and Supporting Public Servants: Teaching, Training and Development in the Military**

**Endorsed the War: The Military in Public Administration**

**MODERATOR/PRESENTER**

**Edin Mujkic**
Assistant Professor, University of Colorado Colorado Springs, Colorado Springs, CO  
*International Military Education and Training: Promoting Democratic and Ethical Values to Militaries and Countries Throughout the World*

**Frances Berry**
Reubin O.D. Askew Eminent Scholar and Frank Sherwood Professor of Public Administration, Florida State University, Tallahassee, FL  
*Strategically Serving Service Members: How Colleges and Universities Make Strategic Management Policies to Service Military Service Member Populations*

**Keith Beurskens**
Division Chief, General Learning Outcomes Curriculum Division, Center for Teaching and Learning Excellence, Army University, Leavenworth, KS  
*An Engine for Learning in the Army: Army University’s Center for Teaching and Learning Excellence*
Panels (continued)

Daniel Fay
Assistant Professor, Florida State University,
Tallahassee, FL
Valuing Military Leadership in Public Administration:
What Service Members Can Teach Us about Strategic
Management

Rosalinda Maury
Director, Applied Research Institute for Veterans and
Military Families (IVMF), Syracuse University,
Syracuse, NY
Valuing Military Leadership in Public Administration:
What Service Members Can Teach Us about Strategic
Management

4:00 p.m. – 5:30 p.m. Centennial A
NISPAcee Panel—Public Administration and Democracy in Central and Eastern Europe: What Does the Future Look Like?

MODERATORS/PANELISTS
Allan Rosenbaum
Professor, Department of Public Policy and Administration and Director, Institute for Public Management and Center for Democracy and Good Governance, Florida International University, Miami, FL

Juraj Nemec
NISPAcee President and Professor, Matej Bel University, Bystrica, Slovakia

Welcome Reception
6:30 p.m. – 8:00 p.m. Downtown Denver Aquarium

THE PROGRAM IN PUBLIC AND NONPROFIT MANAGEMENT

at UT Dallas is home to award-winning faculty with diverse areas of expertise that include human resource management, leadership, fiscal and budgetary policy, city management, diversity management, nonprofit and volunteer management, and performance management. The program is home to Public Administration Review and former home to the Review of Public Personnel Administration.

A Master of Public Affairs (MPA) will prepare you for leadership roles in local government management, nonprofit governance and policy analysis. A doctoral degree in Public Affairs (PhD) will prepare you for careers in academia, research, public and nonprofit organizations.

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TRACKS

A Fresh Approach: Nonprofits and Civic Engagement
A Guiding Philosophy: Ethics and the Law
A Perfect World: Public Administration Theory
All Are Not Equal: Advancing Social Equity
An Eye Toward the Future: Environment and Technology
Before (and After) the Storm: Emergency and Disaster Management
Blurring the Lines: International and Comparative Public Administration
Diamonds in the Rough: Human Resource Management
On a Shoestring: Budget, Finance and Procurement
Winning the War: The Military in Public Administration

#ASPA2018
Congratulations, Governor Wilder!

The VCU Wilder School is proud to be named for L. Douglas Wilder, 66th governor of Virginia, distinguished professor of public policy, and recipient of the 2017 ASPA Gloria Hobson Nordin Social Equity Award.

Governor Wilder’s career in public service exemplifies a lifelong commitment to social equity. His numerous legislative accomplishments include expanding health care, affordable housing and public education, and as governor he was commended nationally for his sound fiscal management.

His many milestones include:
- First African-American elected governor in the United States
- Virginia’s first African-American elected lieutenant governor
- First African-American to serve in the Virginia Senate since Reconstruction
- First popularly elected mayor of the city of Richmond—his hometown—in nearly a half-century.

We salute you, Governor Wilder!

wilder.vcu.edu
<table>
<thead>
<tr>
<th>Event</th>
<th>Time</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASPA Registration</td>
<td>7:00 a.m. - 6:30 p.m.</td>
<td>Centennial Foyer</td>
</tr>
<tr>
<td>Public Personnel Management Review (PPMR) Journal Editors Meeting</td>
<td>7:00 a.m. - 8:15 a.m.</td>
<td>Centennial C</td>
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<tr>
<td>SDSJ Meeting</td>
<td>7:00 a.m. - 8:15 a.m.</td>
<td>Centennial F</td>
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<tr>
<td>SICA Meeting</td>
<td>7:00 a.m. - 8:15 a.m.</td>
<td>Granite C</td>
</tr>
<tr>
<td>SNPPP Meeting</td>
<td>7:00 a.m. - 8:15 a.m.</td>
<td>Centennial B</td>
</tr>
<tr>
<td>SPALR and Review of Public Personnel Administration (ROPPA) Business Meeting</td>
<td>7:00 a.m. - 8:15 a.m.</td>
<td>Granite A</td>
</tr>
<tr>
<td>SPAR Meeting</td>
<td>7:00 a.m. - 8:15 a.m.</td>
<td>Granite B</td>
</tr>
<tr>
<td>SSTIG Meeting</td>
<td>7:00 a.m. - 8:15 a.m.</td>
<td>Centennial A</td>
</tr>
<tr>
<td>Chapter Leadership Meeting</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Centennial F</td>
</tr>
<tr>
<td>Presidential Panel: Innovate, Elevate, Repeat</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Centennial E</td>
</tr>
<tr>
<td>Founders’ Fellows Panel: Public Policy Challenges</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Granite A</td>
</tr>
<tr>
<td>Building Better Urban Civic Engagement Programs: Best Practices for Community-Based Organizations</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Granite C</td>
</tr>
<tr>
<td>Lead with Purpose: A Mission-Based Leadership Model</td>
<td>8:30 a.m. - 10:00 p.m.</td>
<td>Mineral Hall A</td>
</tr>
<tr>
<td>Citizen Participation and Collaboration in the Era of New Governance</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Centennial G</td>
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<tr>
<td>Local Governments and Engagement</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Centennial A</td>
</tr>
<tr>
<td>New Perspectives in Policing and Race</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Mineral Hall E</td>
</tr>
<tr>
<td>Public Administration Journal Editors’ Panel</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Mineral Hall G</td>
</tr>
<tr>
<td>Recognizing and Countering Forces that Subvert Equity</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Granite B</td>
</tr>
<tr>
<td>Gender Differences in Public Management</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Centennial C</td>
</tr>
<tr>
<td>Behavior and Preferences in Energy Policy</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Agate B</td>
</tr>
<tr>
<td>Cutting Edge Disaster Research: Hurricanes, Earthquakes and More</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Centennial B</td>
</tr>
<tr>
<td>Communication and Coordination in Emergency Management</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Agate C</td>
</tr>
<tr>
<td>Better Government Services through Public-Value-Drive Performance Leadership: What Can the PV-GPG Model Contribute?</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Mineral Hall D</td>
</tr>
<tr>
<td>Comparative Public Administration: Linking Emotional Labor and Workplace Outcomes in Five Nations</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Centennial H</td>
</tr>
<tr>
<td>Public Administration Cases: Economic and Social Impact, Health Care, Law and Politics</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Mineral Hall F</td>
</tr>
<tr>
<td>NIGP Panel–Syn-er-gy (noun): The Engagement of Public Administration in Developing and Promoting Public Procurement Literature and Leaders in Collaboration with NIGP: The Institute for Public Procurement</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Agate A</td>
</tr>
<tr>
<td>SAPA Panel–Ushering in the Next Frontier of Public Administration in Africa: The Role of the Section on African Public Administration</td>
<td>8:30 a.m. - 10:00 a.m.</td>
<td>Mineral Hall C</td>
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<tr>
<td>Exhibit Hall Open</td>
<td>9:00 a.m. - 6:30 p.m.</td>
<td>Centennial Foyer</td>
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<tr>
<td>Elliot Richardson Lecture</td>
<td>10:15 a.m. - 11:30 a.m.</td>
<td>Centennial D</td>
</tr>
<tr>
<td>Gloria Hobson Nordin Social Equity Luncheon (ticketed)</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Centennial E</td>
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<tr>
<td>International Context and Nonprofits</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Centennial F</td>
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<tr>
<td>Public Administration in Asia: Challenges and Solutions</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Centennial G</td>
</tr>
<tr>
<td>ARNOVA Panel–What Is the Role of Advocacy in the Nonprofit and Voluntary Sector?</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Mineral Hall C</td>
</tr>
<tr>
<td>Whistleblowing: An Era of Need or of Doubt?</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Agate A</td>
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<tr>
<td>Event</td>
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<tr>
<td>Lessons from Marijuana Legalization in Colorado: Regulation, Revenues and Crime</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Centennial H</td>
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<tr>
<td>Separation of Powers and Discretion</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Mineral Hall A</td>
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<tr>
<td>Perspectives on Local Governance</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Mineral Hall D</td>
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<tr>
<td>Reclaiming Public Space as We Approach the 2020s: Rebuilding Public Service for Democratic Governance and Sustainable Development</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Agate B</td>
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<tr>
<td>PAR's Editorial Vision: Where No One Has Gone Before</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Centennial A</td>
</tr>
<tr>
<td>Conceptualizing Social Equity</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Mineral Hall B</td>
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<tr>
<td>IT Competencies and Capacity for E-Government Success</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Mineral Hall F</td>
</tr>
<tr>
<td>Energy Policy Solutions in the Trump Era</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Granite C</td>
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<tr>
<td>Technology Development and Public Management</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Granite B</td>
</tr>
<tr>
<td>The Role of Government in Disasters</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Centennial B</td>
</tr>
<tr>
<td>Comparative Public Administration: Contributing to Understanding</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Agate C</td>
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<tr>
<td>Leadership in the Public Sector</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Centennial C</td>
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<tr>
<td>Cutting Edge Performance Management</td>
<td>11:45 a.m. - 1:15 p.m.</td>
<td>Mineral Hall E</td>
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<tr>
<td>Presidential Panel: Inclusion in Public Spaces</td>
<td>1:30 p.m. - 3:00 p.m.</td>
<td>Centennial D</td>
</tr>
<tr>
<td>International Assembly</td>
<td>1:30 p.m. - 3:15 p.m.</td>
<td>Centennial G</td>
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<tr>
<td>Presidential Panel: He Gave Us So Much: Reflections on Paul L. Posner</td>
<td>3:30 p.m. - 5:00 p.m.</td>
<td>Centennial E</td>
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<tr>
<td>Past Presidents' Meeting</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Centennial F</td>
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<tr>
<td>LGBT Meeting</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Agate C</td>
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<tr>
<td>Public Integrity Editorial Board Meeting</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Mineral Hall D</td>
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<tr>
<td>SCNS Meeting</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Mineral Hall G</td>
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<tr>
<td>SCPS Meeting</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Centennial G</td>
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<tr>
<td>SECoPA Meeting</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Mineral Hall C</td>
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<tr>
<td>SNAPS Meeting</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Mineral Hall B</td>
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<tr>
<td>SPCM Meeting</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Mineral Hall A</td>
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<tr>
<td>SPOD Meeting</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Agate B</td>
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<tr>
<td>SPPM Meeting</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Centennial H</td>
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<tr>
<td>STPA Meeting</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Agate A</td>
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<tr>
<td>SWPA Meeting</td>
<td>5:15 p.m. - 6:15 p.m.</td>
<td>Mineral Hall F</td>
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<tr>
<td>Wiley Reception Honoring James Perry</td>
<td>5:30 p.m. - 6:30 p.m.</td>
<td>Centennial Foyer</td>
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<tr>
<td>Rutgers University–Newark, School of Public Affairs and Administration Reception</td>
<td>6:30 p.m. - 7:30 p.m.</td>
<td>Centennial A</td>
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<tr>
<td>Section on Chinese Public Administration Reception</td>
<td>6:30 p.m. - 7:30 p.m.</td>
<td>Granite C</td>
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<tr>
<td>SWPA, WPS and AWPA Reception</td>
<td>6:30 p.m. - 7:30 p.m.</td>
<td>Granite B</td>
</tr>
<tr>
<td>University of Pittsburgh, Graduate School of Public and International Affairs Reception</td>
<td>6:30 p.m. - 7:30 p.m.</td>
<td>Centennial C</td>
</tr>
<tr>
<td>University of Southern California, Sol Price School of Public Policy Reception</td>
<td>6:00 p.m. - 7:30 p.m.</td>
<td>Centennial B</td>
</tr>
<tr>
<td>SECM Meeting and Dinner</td>
<td>6:30 p.m. - 8:30 p.m.</td>
<td>Marlow's Restaurant/ Mezzanine Level</td>
</tr>
<tr>
<td>President’s Reception</td>
<td>7:30 p.m. - 9:00 p.m.</td>
<td>Peak’s Lounge</td>
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# MARCH 11 SUNDAY SESSIONS

## Presidential Panel
8:30 a.m. - 10:00 a.m. | Centennial E
---|---
**Innovate, Elevate, Repeat**

**PRESENTER**
Brian Elms  
Innovation Expert, Change and Innovation Agency, Denver, CO

## Founders’ Fellows
8:30 a.m. - 10:00 a.m. | Granite A
---|---
**Public Policy Challenges**

**MODERATOR/PRESENTER**
Cristina Stanica  
Doctoral Student, University of Delaware, Newark, DE  
*New Public Governance in Central and Eastern Europe*

**PRESENTERS**

- **Neomi Frisch Aviram**  
  Doctoral Student, University of Haifa, Haifa, Israel  
  *Policy Entrepreneurship Behavior: A Meta-Review*

- **Monica Yamel Naime S. Henkel**  
  Doctoral Student, Centro de Investigación y Docencia Económicas, Mexico City, Mexico  
  *When Public Administration Causes Wicked Problems: Challenges for Public Policy*

- **Shilpa Viswanath**  
  Doctoral Student, Rutgers University—Newark, Newark, NJ  
  *Toward a Theory of Local Government Employees: Understanding Municipal Labor through Collective Bargaining Efforts During State Takeovers*

- **Nicole Wesley**  
  Graduate Student, Louisiana State University, Baton Rouge, LA  
  *Skepticism of Scientific Evidence: The Implications of Human Behavior on Policymaking*

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## Workshop
8:30 a.m. - 10:00 a.m. | Granite C
---|---
**Building Better Urban Civic Engagement Programs: Best Practices for Community-Based Organizations**

**PRESENTER**
Michelle Curry  
Chief Operating Officer, The LongWorth Group LLC and Doctoral Student, Capella University, Linden, NJ

**Lead with Purpose: A Mission-Based Leadership Model**

**PRESENTER**
Lauren Miltenberger  
Assistant Professor and Nonprofit Coordinator, Villanova University, Bryn Mawr, PA

## Panels
8:30 a.m. - 10:00 a.m. | Centennial G
---|---
**Citizen Participation and Collaboration in the Era of New Governance**

**Endorsed By:**  
Section on Chinese Public Administration, Section on Complexity and Network Studies, Section on Intergovernmental Administration and Management, Section on International and Comparative Administration and Section on Public Administration Research

**MODERATOR**
Elaine Lu  
Associate Professor, John Jay College of Criminal Justice, City University of New York, New York, NY

**PRESENTERS**

- **Chen Fang**  
  Associate Professor, Xiamen University, Xiamen, China  
  *Why Citizens Engage in Processes of Co-Production at Local Governance: Evidence from Two Public Service Sectors in Xiamen, China*
**SUNDAY SESSIONS MARCH 11**

**Panels (continued)**

**Yueping Zheng**  
Assistant Professor, Sun Yat-Sen University, Guangzhou, China  
*How Citizen Participation Influences Local Government’s Performance in Online Response: A Study of the Guangzhou Online Discussion Board*

**PRESENTERS/COAUTHORS**

**Jing Cui**  
Professor, Central University of Finance and Economics, Beijing, China  
*Collaborative Network Among Local Governments in the Beijing-Tianjin-Hebei Metropolitan Area in the People’s Republic of China*

**Xiangnan Hu**  
Doctoral Student, Xi’an Jiaotong University, Xi’an, China  
*A Study on the Effectiveness of Public Participation in Resettlement Community Governance: A Case Study of Southern Shaanxi, China*

**Liming Suo**  
Professor, University of Electronic Science and Technology of China, Chengdu, China  
*Cooperative Intention, Risk and Partner Selection in Interlocal Collaboration: A Study on the Pan-Pearl River Delta*

**COAUTHORS**

**Bin Chen**  
Associate Professor, Baruch College and the Graduate Center, City University of New York, New York, NY  
*Cooperative Intention, Risk and Partner Selection in Interlocal Collaboration: A Study on the Pan-Pearl River Delta*

**Xuesong Guo**  
Associate Professor, Xi’an Jiaotong University, Shaanxi, China  
*A Study on the Effectiveness of Public Participation in Resettlement Community Governance: A Case Study of Southern Shaanxi, China*

**Jie Ma**  
Professor, University of Electronic Science and Technology of China, Chengdu, China  
*Cooperative Intention, Risk and Partner Selection in Interlocal Collaboration: A Study on the Pan-Pearl River Delta*

**Hongmei Song**  
Research Assistant, Central University of Finance and Economics, Beijing, China  
*Collaborative Network Among Local Governments in the Beijing-Tianjin-Hebei Metropolitan Area in the People’s Republic of China*

**Yimei Tu**  
Doctoral Student, University of Electronic Science and Technology of China, Chengdu, Sichuan, China  
*Cooperative Intention, Risk and Partner Selection in Interlocal Collaboration: A Study on the Pan-Pearl River Delta*

**Zhengwei Zhu**  
Dean, Xi’an Jiaotong University, Shaanxi, China  
*A Study on the Effectiveness of Public Participation in Resettlement Community Governance: A Case Study of Southern Shaanxi, China*

**Local Governments and Engagement**

**A Fresh Approach: Nonprofits and Civic Engagement**

**8:30 a.m. - 10:00 a.m.**  
**Centennial A**

**Endorsed By:**  
Section on Intergovernmental Administration and Management

**MODERATOR/PRESENTER**

**Ricardo Morse**  
Associate Professor, University of North Carolina—Chapel Hill, Chapel Hill, NC  
*Public Engagement by Local Governments: Insights from a 2016 CAO Survey*

**PRESENTERS**

**Michael Bednareczuk**  
Assistant Professor, Belhaven University, Jackson, MS  
*Niskanen and Federalism: Reorienting the Bureau Voting Model Toward Bureaucratic Preferences*

**Megan McGuffey**  
Doctoral Student, University of Nebraska—Omaha, Omaha, NE  
*Citizens’ Academies: Motivations and Meaning for Public Administrators***
**Panels (continued)**

**PRESENTER/COAUTHOR**

**Dongyoen Kang**  
Doctoral Student, Rutgers University—Newark, Newark, NJ  
*The Impact of Collaborative Leadership on Encouraging Citizen Engagement: The Case of the Seoul Metro Government in South Korea*

**COAUTHOR**  

**Robert Carty**  
Director, Career Services, International City/County Management Association, Washington, DC  
*Public Engagement by Local Governments: Insights from a 2016 CAO Survey*

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8:30 a.m. – 10:00 a.m.  
**Mineral Hall E**

**New Perspectives in Policing and Race**

**A Guiding Philosophy: Ethics and the Law**

*Endorsed By:*  
Section on Ethics and Integrity in Governance, Section on Health and Human Services Administration and Students and New Administration Professionals Section

**MODERATOR/DISCUSSANT**  

**James D. Ward**  
Visiting Associate Professor, Rutgers University—Newark, Newark, NJ

**PRESENTER**  

**Samuel Myers**  
Professor, University of Minnesota, St. Paul, MN  
*What Have We Learned about Incarceration and Race? Lessons from 30 Years of Research*

**PRESENTERS/COAUTHORS**  

**Julian Brinkley**  
Doctoral Student, University of Florida, Gainesville, FL  
*Bridging the Safety Divide through Technology to Improve the Partnership Between Students and Campus Law Enforcement: An “App” Opportunity*

**Lindsay Brown**  
Doctoral Student, University of Georgia, Athens, GA  
*The Impact of Trauma from Critical Incidents in Police-Community Relations*

**Vanessa Cruz Nichols**  
Visiting Assistant Professor and Post-Doctoral Fellow, Indiana University, Bloomington, IN  
*Policy Feedback: Government Skepticism Trickling from Immigration to Matters of Health*

---

**Edward Dillon**  
Assistant Professor, Morgan State University, Baltimore, MD  
*Bridging the Safety Divide through Technology to Improve the Partnership Between Students and Campus Law Enforcement: An “App” Opportunity*

**Andrew Grandage**  
MPA Advisor and Doctoral Student, University of Georgia, Athens, GA  
*Leveraging the Intersection of Politics, Problem and Policy in Organizational and Social Change: A Historical Analysis of the Detroit, Los Angeles and Atlanta Police Departments*

**Robert Maranto**  
Assistant Professor, University of Arkansas, Fayetteville, AR  
*What to Do When the Yelling Stops: How Black Lives Matter Can Have Lasting Impact*

**Brian Williams**  
Associate Professor, University of Georgia, Athens, GA  
*Bridging the Safety Divide through Technology to Improve the Partnership Between Students and Campus Law Enforcement: An “App” Opportunity*  
and  
*The Impact of Trauma from Critical Incidents in Police-Community Relations*  
and  
*Leveraging the Intersection of Politics, Problem and Policy in Organizational and Social Change: A Historical Analysis of the Detroit, Los Angeles and Atlanta Police Departments*

**COAUTHORS**  

**Britt Alperti**  
Staff, Lowerline.org, New Orleans, LA  
*Leveraging the Intersection of Politics, Problem and Policy in Organizational and Social Change: A Historical Analysis of the Detroit, Los Angeles and Atlanta Police Departments*

**Domonic Bearfield**  
Associate Professor, Texas A&M University, College Station, TX  
*What to Do When the Yelling Stops: How Black Lives Matter Can Have Lasting Impact*
SUNDAY SESSIONS  March 11

Panels (continued)

Juan Gilbert
Professor and Chair, University of Florida, Gainesville, FL
Bridging the Safety Divide through Technology to Improve the Partnership Between Students and Campus Law Enforcement: An “App” Opportunity

Seong C. King
Doctoral Student, University of Georgia, Athens, GA
Bridging the Safety Divide through Technology to Improve the Partnership Between Students and Campus Law Enforcement: An “App” Opportunity

Ian Kingsbury
Doctoral Student and Graduate Research Assistant, University of Arkansas—Fayetteville, Fayetteville, AK
What to Do When the Yelling Stops: How Black Lives Matter Can Have Lasting Impact

Alana Lebron
Assistant Professor, University of California—Irvine, Irvine, CA
Policy Feedback: Government Skepticism Trickling from Immigration to Matters of Health

Dekita Moon
University of Florida, Graduate Student and Researcher, Gainesville, FL
Bridging the Safety Divide through Technology to Improve the Partnership Between Students and Campus Law Enforcement: An “App” Opportunity

Francisco Pedraza
Assistant Professor, University of California—Riverside, Riverside, CA
Policy Feedback: Government Skepticism Trickling from Immigration to Matters of Health

8:30 a.m. - 10:00 a.m.  Granite B
Recognizing and Countering Forces that Subvert Equity
All Are Not Equal: Advancing Social Equity

Endorsed By:
Section on Democracy and Social Justice and Section on Nonprofit Policy, Practice and Partnerships

MODERATOR/PRESENTER
Elizabeth Overman
Associate Professor, University of Central Oklahoma, Edmond, OK
The Roots of the Populist Neo-Fascist Surge in Trump’s America

PRESENTERS
Rajade Berry-James
Associate Professor, North Carolina State University, Cary, NC
The Promise of Communities of Practice: Innovative Policy Solutions and Sustainable Practices for Vulnerable Communities

Tia Sheree Gaynor
Assistant Professor, Marist College, Poughkeepsie, NY
How the Social Construction of Crime, Criminality and Criminalization of Identities Ignores Ethics While Sanctioning Oppression and Injustice

Ryan Kiggins
Professor, University of Central Oklahoma, Edmond, OK
A Wicked Problem: The Conscious Cultivation of White Supremacy

8:30 a.m. - 10:00 a.m.  Mineral Hall G
Public Administration Journal Editors’ Panel
A Perfect World: Public Administration Theory

MODERATOR
Jane Pisano
Professor, University of Southern California, Sol Price School of Public Policy, Los Angeles, CA

Public Administration Quarterly
Public Administration Review
Public Budgeting and Finance
Public Integrity

8:30 a.m. - 10:00 a.m.  Centennial C
Gender Differences in Public Management
All Are Not Equal: Advancing Social Equity

Endorsed By:
Section for Women in Public Administration, Section on Democracy and Social Justice, Section on Ethics and Integrity in Governance and Section on International and Comparative Administration

MODERATOR/PRESENTER
Beth Rauhaus
Assistant Professor and MPA Graduate Coordinator, Texas A&M University—Corpus Christi, Corpus Christi, TX
Exploring Gender Differences in City Management
Panels (continued)

**DISCUSSANT/PRESENTER**

*Zseraldina Ferenczi*

Graduate Student, Park University, Kansas City, MO

*Wanted: Women in City Management*

**PRESENTERS**

*Suparna Dutta*

Doctoral Student, Virginia Commonwealth University, Hyattsville, MD

*The Glass Ceiling Effect at the Intersection of Race and Gender: Do Minority Female STEM Instructors in the U.S. Education System Face a Double Jeopardy?*

**Nadia Mahallati**

Doctoral Student, University of Utah, Salt Lake City, UT

*Women, Employees and “Milking”: A Content Analysis of Gender Equality Bills Heard by the Utah Legislature*

**PRESENTERS/COAUTHORS**

*Robert Eskridge*

Assistant Professor, Appalachian State University, Boone, NC

*Exploring Gender Differences in City Management*

*Colombe Iyeza*

Admissions Counselor, Park University, Kansas City, MO

*Wanted: Women in City Management*

*Kathryn Webb Farley*

Assistant Professor, Appalachian State University, Boone, NC

*Exploring Gender Differences in City Management*

*Ronna Weyland*

Graduate Assistant and Graduate Student, Park University, Kansas City, MO

*Wanted: Women in City Management*

**COAUTHORS**

*Susan Keim*

Associate Professor, Park University, Kansas City, MO

*Wanted: Women in City Management*

*Elizabeth Pauley*

Park University, Kansas City, MO

*Wanted: Women in City Management*

*James Vanderleeuw*

Professor, Park University, Kansas City, MO

*Wanted: Women in City Management*

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**Behavior and Preferences in Energy Policy**

8:30 a.m. – 10:00 a.m.  
Agate B

**Endorsed By:**
Section on Public Administration Education

**MODERATOR/COAUTHOR**

*Christopher Weible*

Professor, University of Colorado Denver, Denver, CO

*Diagnosing the Effects of Policy Conflict: A Longitudinal Study of Policy Actor Perceptions in Debates over Oil and Gas Development in Colorado*

**PRESENTERS**

*Taekyoung Lim*

Post-Doctoral Research Associate, Florida State University, Tallahassee, FL

*The Recovery Act under Networked Governance and Its Impact on Job Creation*

*Zachary Wurtzebach*

Post-Doctorate, Colorado State University, Denver, CO

*Multiscale Knowledge Management for Adaptive Planning and Decisionmaking in the U.S. Forest Service*

*Suyang Yu*

Doctoral Student, University of Nebraska—Omaha, Omaha, NE

*Citizen Participation and Trust in Local Government: An Empirical Study of Air Pollution Governance in China*

**PRESENTERS/COAUTHORS**

*Robert Eskridge*

Assistant Professor, Appalachian State University, Boone, NC

*Exploring Gender Differences in City Management*

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Park University, Kansas City, MO

*Wanted: Women in City Management*

*James Vanderleeuw*

Professor, Park University, Kansas City, MO

*Wanted: Women in City Management*
## SUNDAY SESSIONS  MARCH 11

### Panels (continued)

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<tr>
<th>Time</th>
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| 8:30 a.m. - 10:00 a.m. | Centennial B | **Communication and Coordination in Emergency Management**  
**Before (and After) the Storm: Emergency and Disaster Management** |
| **Endorsed By:** |          | Section on Emergency and Crisis Management and Section on Public Administration Research |

**MODERATOR/DISCUSSANT**

**Beverly Cigler**  
Distinguished Professor Emerita, Penn State Harrisburg, Hummelstown, PA

**DISCUSSANT/PRESENTER**

**Louise Comfort**  
Professor, University of Pittsburgh, Oakland, CA  
*Increasing Human and Economic Costs of Caribbean and Gulf Coast Hurricanes*

**PRESENTERS**

**David Dornisch**  
Senior Social Scientist, U.S. Government Accountability Office, Lock Haven, PA  
*Multiplex Communications in a Large Federal Infrastructure Network: Assessing Required and Actual Interoperability Among Emergency Preparedness Agencies*

**Frances Edwards**  
Professor, San Jose State University, Cupertino, CA  
*Early Warning Systems for Earthquakes in Mexico and Japan*

**Alessandra Jerolleman**  
Vice President, Louisiana Water Works, Metairie, LA  
*Obstacles Faced by Pracademics in Affecting Local and State Emergency Planning Projects*

**8:30 a.m. - 10:00 a.m. | Agate C**

**Communication and Coordination in Emergency Management**

**Before (and After) the Storm: Emergency and Disaster Management**

**Endorsed By:**  
Section on Emergency and Crisis Management

**MODERATOR/COAUTHOR**

**Skip Krueger**  
Associate Professor, University of North Texas, Denton, TX  
*Disaster Mitigation and Preparedness: Complimentary or Competitive Investments for Local Governments*

**PRESENTERS**

**Brittany Haupt**  
Doctoral Student, University of Central Florida, Oviedo, FL  
*The Use of Crisis Communication Strategies in Emergency Management in the United States*

**Rui Yang**  
Doctoral Student, Xi’an Jiaotong University, Oviedo, FL  
*The Influencing Factors of Multi-Agency Collaboration Effectiveness in Risk Communication of Large Scale Projects in China*

**PRESENTERS/COAUTHORS**

**Yana Lu**  
Professor, Nanjing Normal University, Nanjing, China  
*Cross-Sector Collaborative Disaster Response in China: A Grounded Analysis*

**Yuan Ting**  
Professor, California State University—Fullerton, Fullerton, CA  
*Cross-Sector Collaborative Disaster Response in China: A Grounded Analysis*

**Jesus N. Valero**  
Assistant Professor, University of Utah, Midvale, UT  
*Disaster Preparedness through Communication: How Can Local Governments Increase the Public’s Preparedness Knowledge?*

**Brian D. Williams**  
Assistant Professor, Lamar University, Beaumont, TX  
*Disaster Preparedness through Communication: How Can Local Governments Increase the Public’s Preparedness Knowledge?*
Panels (continued)

Julie Winkler
Doctoral Student, University of North Texas, Denton, TX
Disaster Mitigation and Preparedness: Complimentary or Competitive Investments for Local Governments

COAUTHORS
Wu Chen
Doctoral Student, Nanjing University, Nanjing, China
The Influencing Factors of Multi-Agency Collaboration Effectiveness in Risk Communication of Large Scale Projects in China

Kyujin Jung
Assistant Professor, Korea University, Seoul, Korea
Disaster Preparedness through Communication: How Can Local Governments Increase the Public’s Preparedness Knowledge?

Bo Liu
Professor, Xi’an Jiaotong University, Xi’an, China
The Influencing Factors of Multi-Agency Collaboration Effectiveness in Risk Communication of Large Scale Projects in China

Ronald Schumann, III
Assistant Professor, University of North Texas, Denton, TX
Disaster Mitigation and Preparedness: Complimentary or Competitive Investments for Local Governments

8:30 a.m. – 10:00 a.m. Mineral Hall D
Better Government Services through Public-Value-Drive Performance Leadership: What Can the PV-GPG Model Contribute?

Blurring the Lines: International and Comparative Public Administration

Endorsed By:
Section on Chinese Public Administration, Section on Public Administration Research and Section on Public Performance and Management

MODERATOR
Kuotsai Tom Liou
Professor, University of Central Florida, Orlando, FL

DISCUSSANTS
Stephen Condrey
President, Condrey and Associates, Inc., Montevallo, AL

David Rosenbloom
Distinguished Professor, Renmin University and American University, Bethesda, MD

Kaifeng Yang
Professor, Florida State University, Tallahassee, FL

PRESENTERS
Haixu Bao
Assistant Professor, Lanzhou University, Lanzhou, China
Environmental Governance Performance Systems in China: Critical Analysis Based on the PV-GPG Model

Yinan Li
Assistant Professor, Lanzhou University, Lanzhou, China
Different Approaches of Local Government Performance Review: Analysis Based on the PV-GPG Model

PRESENTERS/COAUTHORS
Guoxian Bao
Dean and Professor, Lanzhou University, Lanzhou, China
Public Values Preferences and Perception Differences of Performance Leadership: Empirical Evidence from Police Department Leaders of Lanzhou City, China

Irving Yi-Feng Huang
Associate Professor, Tamkang University, New Taipei City, Taiwan
Performance Evaluation on Collaborative Governance of a Social Service Program in New Taipei City: An Application of the PV-GPG Model

Mei Lang
Associate Professor, Lanzhou University, Lanzhou, China
Performance Evaluation on Collaborative Governance of a Social Service Program in New Taipei City: An Application of the PV-GPG Model

Yuanyuan Ren
Graduate Student, Lanzhou University, Lanzhou, China
Different Approaches of Local Government Performance Review: Analysis Based on the PV-GPG Model

Xuejun Wang
Associate Dean and Associate Professor, Lanzhou University, Lanzhou, China
Fiscal Decentralization, Information Disclosure and Environmental Performance: An Empirical Study Based on Chinese Provincial Panel Data
### Panels (continued)

**Hong Zhang**  
Assistant Professor, Lanzhou University, Lanzhou, China  
*Public Values Preferences and Perception Differences of Performance Leadership: Empirical Evidence from Police Department Leaders of Lanzhou City, China*

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**8:30 a.m. - 10:00 a.m.**  
**Mineral Hall F**

**Public Administration Cases: Economic and Social Impact, Health Care, Law and Politics**

*Blurring the Lines: International and Comparative Public Administration*

**Endorsed By:**  
Section on Health and Human Services Administration

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**MODERATOR/PRESENTER**  
**Eric Click**  
Associate Professor and BPA Program Coordinator, MPA-Area Coordinator of Global Governance and ASPA Secretariat to IPAC, Park University, Kansas City, MO  
*The Economic and Social Impact of the National Baseball Hall of Fame and Museum on the Village of Cooperstown, NY*

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**PRESENTERS**

- **Suzanne Discenza**  
  Consultant, Park University and University of Colorado Denver, Larkspur, CO  
  *Medicaid at the Crossroads: Comparing the Financial and Population Health Outcomes of States Adopting Medicaid Expansion versus Those that Have Not*

- **Melissa Emerson**  
  Assistant Professor, University of Wisconsin—Stout, Menomonie, WI  
  *Lessons from Wisconsin Judicare: Utilizing Private Attorney Involvement in an Era of Budget Cuts*

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**8:30 a.m. - 10:00 a.m.**  
**Centennial H**

**Comparative Public Administration: Linking Emotional Labor and Workplace Outcomes in Five Nations**

*Blurring the Lines: International and Comparative Public Administration*

**MODERATOR/DISCUSSANT**  
**Mary Guy**  
Professor, University of Colorado Denver, Denver, CO

**PRESENTERS**

- **Pallavi Awasthi**  
  Doctoral Student, Florida International University, Miami, FL  
  *Emotional Labor Among Public Servants in India: A Quandary of Culture and Spirituality*

- **Aisha Azhar**  
  Assistant Professor, University of Central Punjab, Lahore, Pakistan  
  *Pakistan: Cultural Context, Management Traditions and Findings*

- **Hyun Jung Lee**  
  Assistant Professor, Myongji University, Seoul, Korea  
  *How Emotional Labor Relates to Job Satisfaction and Burnout: The Case of South Korean Public Service Employees*

- **Xiaojun Lu**  
  Associate Professor, Shanghai Jiao Tong University, Shanghai, China  
  *China: Cultural Context, Management Traditions and Findings*

- **Pamela Medina**  
  Senior Instructor, University of Colorado Denver, Denver, CO  
  *Emotional Labor Among Bolivian Public Servants*

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**8:30 a.m. - 10:00 a.m.**  
**Agate A**

**NIGP Panel—Syn-er-gy (noun): The Engagement of Public Administration in Developing and Promoting Public Procurement Literature and Leaders in Collaboration with NIGP: The Institute for Public Procurement**

*On a Shoestring: Budget, Finance and Procurement*

**MODERATOR**  
**Rick Grimm**  
Executive Director, NIGP: The Institute for Public Procurement, Washington, DC
“In 100 years, I hope the Bush School family and historians can look back and say that from our School came generations of people who were committed to public service for the right reasons. I hope it will be said that our students believed they could make a difference, and they did.”

PRESIDENT GEORGE H.W. BUSH
SEPTEMBER 1997

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Mosbacher Institute for Trade, Economics, and Public Policy
Scowcroft Institute of International Affairs
Center for Nonprofits and Philanthropy
Women, Peace, and Security Program
**SUNDAY SESSIONS**  **MARCH 11**

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**Panels (continued)**

**PANELISTS**

**Mohamad Alkadry**  
Professor, University of Connecticut, Hartford, CT

**Keith Ashby**  
Purchasing Manager, Arapahoe County, CO

**Clifford McCue**  
Associate Professor, Florida Atlantic University, Fort Myers, FL

**Molly McLoughlin**  
NIGP Governing Board and Director of Supply Chain Management, Boulder Valley School District, CO

**Alexandru Roman**  
Associate Professor and Director, California State University—San Bernardino, San Bernardino, CA

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**Rediate Tekeste**  
Program Founder, Ethiopian Diaspora Fellowship, Los Angeles, CA

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**Exhibit Hall Open**

9:00 a.m. - 6:30 p.m.  
Centennial Foyer

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**Elliot Richardson Lecture**

10:15 a.m. - 11:30 a.m.  
Centennial D

**LECTURER**

**P.K. Agarwal**  
Dean and CEO, Northeastern University—Silicon Valley, Fair Oaks, CA

**MASTER OF CEREMONIES**

**J. Paul Blake**  
District IV Representative, ASPA National Council, Seattle, WA

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**Gloria Hobson Nordin Social Equity Luncheon**

11:45 a.m. - 1:15 p.m.  
Centennial E

*(Ticketed Event)*

**SPEAKER**

**L. Douglas Wilder**  
Distinguished Professor of Public Policy, Virginia Commonwealth University, L. Douglas Wilder School of Government and Public Affairs, Richmond, VA

**MASTER OF CEREMONIES**

**J. Paul Blake**  
District IV Representative, ASPA National Council, Seattle, WA

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NIGP Governing Board and Director of Supply Chain Management, Boulder Valley School District, CO

**Alexandru Roman**  
Associate Professor and Director, California State University—San Bernardino, San Bernardino, CA

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**SAPA Panel—Ushering in the Next Frontier of Public Administration in Africa: The Role of the Section on African Public Administration**

**MODERATOR**

**Gedeon Mudacumura**  
Professor, Cheyney University of Pennsylvania, Philadelphia, PA

**PRESENTERS**

**Susan T. Gooden**  
Immediate Past President, ASPA and Professor, Virginia Commonwealth University, Richmond, VA

**Rym Kaki**  
Associate Professor, University of Southern California, Los Angeles, CA

**Ibrahim Mayaki**  
Chief Executive Officer, New Partnership for Africa’s Development, Addis Ababa, Ethiopia

**Adebayo Olukoshi**  
Regional Director for Africa and Middle East, Institute for Democracy and Electoral Assistance, Addis Ababa, Ethiopia

**Anastase Shyaka**  
Professor and Chief Executive Officer, Rwandan Governance Board, Kigali, Rwanda
Panels

11:45 a.m. – 1:15 p.m.   Centennial F
International Context and Nonprofits

A Fresh Approach: Nonprofits and Civic Engagement

Endorsed By:
Section on Effective and Sound Administration in the Middle East, Section on International and Comparative Administration and Section on Nonprofit Policy, Practice and Partnerships

MODERATOR/PRESENTER
Aleksey Kolpakov
Assistant Professor, University of Nevada—Reno, Reno, NV
Examining Generational Dimensions of Leadership in International Nongovernmental Organizations

PRESENTER
Alvaro Salas
Doctoral Student, Syracuse University, Syracuse, NY
Perceptions of Public-Private Partnerships in Costa Rica

PRESENTERS/COAUTHORS
Khaldoun AbouAssi
Assistant Professor, American University, Washington, DC
Local Government-NGO Interactions in Developing Countries

Eric Boyer
Assistant Professor, University of Texas at El Paso, El Paso, TX
Examining Generational Dimensions of Leadership in International NGOs

Chu Chien Hsieh
Researcher, Industrial Technology Research Institute, Taipei, Taiwan
What Factors Affect the Collaborative Interaction Between Inter-NGOs and Cross-Sectoral Networks in Post-Disaster Reconstruction? The Case of Morakot Typhoon in Taiwan

Huansheng Lin
Doctoral Student, National Chengchi University, Taipei, Taiwan
What Factors Affect the Collaborative Interaction Between Inter-NGOs and Cross-Sectoral Networks in Post-Disaster Reconstruction? The Case of Morakot Typhoon in Taiwan

COAUTHORS
Zachary Bauer
Doctoral Student and Charles Levine Research Fellow, American University, Washington, DC
Local Government-NGO Interactions in Developing Countries

Ann Bowman
Professor, Texas A&M University, College Station, TX
Local Government-NGO Interactions in Developing Countries

Don-Yun Chen
Professor, National Chengchi University, Taipei, Taiwan
What Factors Affect the Collaborative Interaction Between Inter-NGOs and Cross-Sectoral Network in Post-Disaster Reconstruction? The Case of Morakot Typhoon in Taiwan

Jocelyn Johnston
Associate Professor, American University, Washington, DC
Local Government-NGO Interactions in Developing Countries

Tina Nabatchi
Associate Professor, Syracuse University, Syracuse, NY
Perceptions of Public-Private Partnerships in Costa Rica

Long Tran
Doctoral Student, American University, Washington, DC
Local Government-NGO Interactions in Developing Countries

11:45 a.m. – 1:15 p.m.   Centennial G
Public Administration in Asia: Challenges and Solutions

A Fresh Approach: Nonprofits and Civic Engagement

MODERATOR
Zhao Shurong
Professor, University of Electronic Science and Technology of China, Chengdu, China

PRESENTERS
Dohyeong Kim
Associate Professor, University of Texas at Dallas, Richardson, TX
Understanding Needs and Barriers to Using GIS Technology for Public Health Policymaking in Asia
Panels (continued)

Dongming Xie
Doctoral Student, Nankai University, Tianjin, China
Administrative Residents Committee and Autonomous Owners Committee: A Comparative Study of China’s Neighborhood Civic Engagement Modes

PRESENTERS/COAUTHORS

Byung Min
Instructor and Doctoral Student, Florida State University, Tallahassee, FL
Comparative Cases of Civil Society Corruption: Korean Choi-Gate and the Philippine Pork Barrel Scam

Hyung Jun Park
Professor, Sungkyunkwan University, Seoul, Korea
Examination of Korean Conflict Management Mechanisms and Participatory Administration: Case Studies of Deliberative Polling in Nuclear Power Stop Decision

COAUTHORS

Ralph Brower
Professor, Florida State University, Tallahassee, FL
Comparative Cases of Civil Society Corruption: Korean Choi-Gate and the Philippine Pork Barrel Scam

Rizalino Cruz
Assistant Professor, University of the Philippines, Diliman, Quezon City, Philippines
Comparative Cases of Civil Society Corruption: Korean Choi-Gate and the Philippine Pork Barrel Scam

Jiye Ju
Doctoral Student, Sungkyunkwan University, Seoul, Korea
Examination of Korean Conflict Management Mechanisms and Participatory Administration: Case Studies of Deliberative Polling in Nuclear Power Stop Decision

11:45 a.m. - 1:15 p.m. Mineral Hall C

ARNOVA Panel—What Is the Role of Advocacy in the Nonprofit and Voluntary Sector?

A Fresh Approach: Nonprofits and Civic Engagement

Endorsed By:
Section on Nonprofit Policy, Practice and Partnerships

PRESENTERS

Jennifer Alexander
Associate Professor, University of Texas at San Antonio, San Antonio, TX
Developing the Local Advocacy Perspective: A Study of South Texas Nonprofits

Mary Ann Feldheim
Associate Professor, University of Central Florida, Orlando, FL
The Third Sector’s Role in Democratic Society: Advancing the Public Good

Roseanne Mirabella
Professor, Seton Hall University, South Orange, NJ
Going Forward in a Democratic Society

COAUTHOR

Kandyce Fernandez
Assistant Professor, University of Texas at San Antonio, San Antonio, TX
Developing the Local Advocacy Perspective: A Study of South Texas Nonprofits

11:45 a.m. - 1:15 p.m. Agate A

Whistleblowing: An Era of Need or of Doubt?

A Guiding Philosophy: Ethics and the Law

Endorsed By:
Section on Ethics and Integrity in Governance and Section on Health and Human Services Administration

MODERATOR/PRESENTER

So Hee Jeon
Assistant Professor, Central Michigan University, Mount Pleasant, MI
Why Not Blow the Whistle? The Role of Individual, Organizational and Societal Values
Panels (continued)

11:45 a.m. - 1:15 p.m.  Centennial Hall

Lessons from Marijuana Legalization in Colorado: Regulation, Revenues and Crime

A Perfect World: Public Administration Theory

With Thanks To:
University of Colorado Denver, School of Public Affairs

MODERATOR
Paul Teske
Dean and University of Colorado Distinguished Professor, School of Public Affairs, University of Colorado Denver, Denver, CO

PRESENTERS
Mary Dodge
Professor, University of Colorado Denver, Denver, CO

Ashley Kilroy
Director, Office of Marijuana Policy, City and County of Denver, CO

Lewis Koski
Senior Director, Freedman & Koski, Inc. and Former State of Colorado Marijuana Regulator, Denver, CO

Alice Wheet
Assistant Director for Budget, State of Colorado, Denver, CO

11:45 a.m. - 1:15 p.m.  Mineral Hall A

Separation of Powers and Discretion

A Perfect World: Public Administration Theory

Endorsed By:
Section on Ethics and Integrity in Governance

MODERATOR/PRESENTER
Stephen Northam
Lecturer, University of North Georgia, Dahlonega, GA

A Public Management Dilemma: Accountability, Value Judgement and Pragmatics in a Politically Diverse Environment

PRESENTERS
Ernita Joaquin
Associate Professor, San Francisco State University, San Francisco, CA

Of New Wines and Old Bottles: Bureaucratic Politics and the Deconstruction of the Administrative State
Panels (continued)

Frank J. Thompson  
Board of Governors Distinguished Professor, Rutgers University—Newark, Newark, NJ  
Repealing and Replacing Obamacare: The Role of Executive Branch Action

Changeun Yun  
Post-Doctoral Researcher, Yonsei University, Seoul, Korea  
Politics of Active Representation: The Trade-Off Between Organizational Role and Active Representation

Jiaheung Zhang  
Doctoral Student, Florida State University, Tallahassee, FL  
Dynamics and Evolution of Studies on Discretion 1965-2017: A Co-Word Analysis

John Rin Kim  
Graduate Student, Yonsei University, Seoul, Korea  
Politics of Active Representation: The Trade-Off Between Organizational Role and Active Representation

Shugo Shinohara  
Adjunct Professor, Rutgers University—Newark, Togane, Japan  
Repealing and Replacing Obamacare: The Role of Executive Branch Action

COAUTHOR  
Michael Gusmano  
Associate Professor, Rutgers University—New Brunswick, New Brunswick, NJ  
Repealing and Replacing Obamacare: The Role of Executive Branch Action

11:45 a.m. - 1:15 p.m.  
Mineral Hall D  
Perspectives on Local Governance

A Perfect World: Public Administration Theory

Endorsed By:  
Section on Intergovernmental Administration and Management

MODERATOR/PRESENTER  
Thomas Skuzinski  
Assistant Professor, Virginia Tech, Blacksburg, VA  
“Opting Out”: The Theory and Measurement of Localist Impulses

PRESENTERS  
Amani Edwards  
Doctoral Student, University at Albany, State University of New York, Albany, NY  
19th Century Exam, 21st Century Policing: An Examination of the New York State Civil Service and Police Officer Recruitment

J. Wesley Leckrone  
Associate Professor, Widener University, Chester, PA  
Reviving the Concept of Civil Community: Mapping the Health of Metropolitan Areas in an MPA Class

Manoj Shrestha  
Associate Professor, University of Idaho, Moscow, ID  
Toward a Multi-Relational Network Theory of Interlocal Service Contracting

PRESENTERS/COAUTHORS  
Douglas Ihrke  
Professor, University of Wisconsin—Milwaukee, Milwaukee, WI  
Governance in Small Municipalities: Challenges and Opportunities

Jung Wook Lee  
Professor, Yonsei University, Seoul, Korea  
Implementing a Large-Scale, Complex Performance Management System: The Case of the Central Government of Korea

COAUTHORS  
Michael Ford  
Assistant Professor, University of Wisconsin—Oshkosh, Oshkosh, WI  
Governance in Small Municipalities: Challenges and Opportunities
**Panels (continued)**

**David Weinreich**  
Post-Doctoral Researcher, University of Texas at Arlington, Arlington, TX  
“Opting Out”: The Theory and Measurement of Localist Impulses

**Eun Ji Yoo**  
Doctoral Student, Yonsei University, Seoul, Korea  
*Implementing a Large-Scale, Complex Performance Management System: The Case of the Central Government of Korea*

**11:45 a.m. – 1:15 p.m. Agate B**  
**Reclaiming Public Space as We Approach the 2020s: Rebuilding Public Service for Democratic Governance and Sustainable Development**  
A Perfect World: Public Administration Theory

**Moderator**  
**Chester A. (Chet) Newland**  
Duggan Distinguished Professor of Public Administration, University of Southern California, Sol Price School of Public Policy, Sacramento, CA

**Presenters**  
**Demetrios Argyriades**  
Adjunct Professor, John Jay College of Criminal Justice, City University of New York, New York, NY

**Alikhan Baimenov**  
Steering Committee Chairman, ACSH, Regional Hub of Civil Service in Astana, Astana, Kazakhstan

**Jeanne-Marie Col**  
Associate Professor, John Jay College of Criminal Justice, City University of New York, New York, NY

**11:45 a.m. – 1:15 p.m. Centennial A**  
**PAR’s Editorial Vision: Where No One Has Gone Before**  
A Perfect World: Public Administration Theory

**Moderators**  
**R. Paul Battaglio**  
Professor and MPA Director, University of Texas at Dallas and Co-Editor-in-Chief, *Public Administration Review*, Richardson, TX

**Jeremy L. Hall**  
Professor and MPA Director, University of Central Florida and Co-Editor-in-Chief, *Public Administration Review*, Orlando, Florida

**11:45 a.m. – 1:15 p.m. Mineral Hall B**  
**Conceptualizing Social Equity**  
All Are Not Equal: Advancing Social Equity

**Endorsed By:**  
Section on Democracy and Social Justice and Section on Ethics and Integrity in Governance

**Moderator**  
**Annie Miller**  
Assistant Research Professor, University of Denver, Denver, CO

**Presenters**  
**David Campbell**  
Associate Dean, University of California—Davis, Davis, CA  
*Transforming a Culture of Blame Seeking to One of Problem Solving: Reflections from a PA Scholar Turned Practitioner*

**Stephanie Hawke**  
Doctoral Student, Portland State University, Portland, OR  
*Alternative Methods in Modeling Substantive Representation: Game Theoretic and Agent-Based Approaches*

**Morgen Johansen**  
Associate Professor, University of Hawaii—Manoa, Honolulu, HI  
*Developing a Global Conceptualization of Social Equity*

**Nathaniel Wright**  
Assistant Professor, Texas Tech University, Lubbock, TX  
*Setting the Equity Agenda: The Impact of Social Justice Initiatives on Perceived Organizational Effectiveness*

**Presenter/Coauthor**  
**Abraham Benavides**  
Associate Professor and Chair, University of North Texas, Denton, TX  
*The Cordoba Principles: Social Equity and Leadership Principles in a Multi-Ethnic Society*
Coauthor

Saud Alotaibi
Doctoral Student, University of North Texas, Denton, TX
The Cordoba Principles: Social Equity and Leadership Principles in a Multi-Ethnic Society

11:45 a.m. - 1:15 p.m.  Mineral Hall F
IT Competencies and Capacity for E-Government Success
An Eye Toward the Future: Environment and Technology

Endorsed By:
Section on Science and Technology in Government and Students and New Administration Professionals Section

Moderator/Presenter

Aroon Manoharan
Associate Professor, University of Massachusetts—Boston, Boston, MA
Teaching E-Government and E-Governance Concepts and Cases through a Global and Comparative Perspective

Presenters/Coauthors

Amy Dain
Associate, Government Analytics Program, University of Massachusetts—Boston, Boston, MA
Municipal IT Staffing and Management in Massachusetts

Marc Holzer
Distinguished Professor, Suffolk University—Boston, Cambridge, MA
Teaching E-Government and E-Governance Concepts and Cases through a Global and Comparative Perspective

James Melitski
Professor, Marist College, Poughkeepsie, NY
Cultural Competence and Digital Government and
Teaching E-Government and E-Governance Concepts and Cases through a Global and Comparative Perspective

Ann Ya Ni
Assistant Professor, California State University—San Bernardino, San Bernardino, CA
The Effect of ICT Public Service Values on E-Leadership: An Analysis of Leader Adoption of ICT and E-Leadership Effectiveness in Public-Sector Organizations

Montgomery Van Wart
Professor, California State University—San Bernardino, San Bernardino, CA
The Effect of ICT Public Service Values on E-Leadership: An Analysis of Leader Adoption of ICT and E-Leadership Effectiveness in Public-Sector Organizations

Michael Ward
Director, Municipal Services, University of Massachusetts—Boston, Boston, MA
Municipal IT Staffing and Management in Massachusetts

Hua Xu
Research Analyst, Alabama Department of Public Health, Montgomery, AL
Challenges in IT Management and Competencies: State and Local Programs Perspectives

Coauthors

Michael Ahn
Associate Professor, University of Massachusetts—Boston and Visiting Professor, Seoul National University, Boston, MA
Municipal IT Staffing and Management in Massachusetts

Tony Carrizales
Associate Professor, Marist College, Poughkeepsie, NY
Cultural Competence and Digital Government

Yueping Zheng
Assistant Professor, Sun Yat-Sen University, Guangzhou, China
Challenges in IT Management and Competencies: State and Local Programs Perspectives
**Panels (continued)**

11:45 a.m. - 1:15 p.m.  
Granite C

**Energy Policy Solutions in the Trump Era**

An Eye Toward the Future: Environment and Technology

**MODERATOR/PRESENTER**

Sarmistha Majumdar  
Associate Professor, Texas Southern University, Missouri City, TX  
*Fracking and Water Needs: Meeting the Challenges in Supply and Disposal of Water*

**PRESENTERS**

Jonathan Fisk  
Assistant Professor, Auburn University, Auburn, AL  
*Understanding State-Level Oil and Gas Disclosure Policies*

Adrianne Kroepsch  
Assistant Professor, Colorado School of Mines, Golden, CO  
*Well Pad Siting and Procedural Fairness: Opportunities and Challenges for Municipal Planning in an Era of Horizontal Drilling*

**PRESENTER/COAUTHOR**

AJ Good  
Doctoral Student, Auburn University, Auburn, AL  
*Fracking in My Backyard: Enforcement at Oil and Gas Sites in Pennsylvania, 2000-2015*

**COAUTHOR**

Soren Jordan  
Assistant Professor, Auburn University, Auburn University, AL  
*Fracking in My Backyard: Enforcement at Oil and Gas Sites in Pennsylvania, 2000-2015*

11:45 a.m. - 1:15 p.m.  
Granite B

**Technology Development and Public Management**

An Eye Toward the Future: Environment and Technology

**PRESENTERS**

Qian Hu  
Associate Professor, University of Central Florida, Oviedo, FL  
*Understanding Public-Sector Information Networks on Social Media: A Combination of Data Mining and Social Network Analysis*

Kalu Kalu  
Distinguished Research Professor, Auburn University—Montgomery, Montgomery, AL  
*ICT Diffusion and Government Effectiveness: What is the Role for Cultural Practices?*

**PRESENTER/COAUTHOR**

Chul Hyun Park  
Assistant Professor, University of Arkansas, Little Rock, AR  
*Determinants and Impacts of Collaboration Between Formal Organizations and Digital Volunteer Networks in Response to Disasters and Crises*

**COAUTHORS**

Yu-Che Chen  
Associate Professor, University of Nebraska—Omaha, Omaha, NE  
*IT-Enabled Information and Transaction Services: Adoption by Small Municipalities*

Erik Johnston  
Associate Professor and Director, Center for Policy Informatics, Arizona State University, Tempe, AZ  
*Determinants and Impacts of Collaboration Between Formal Organizations and Digital Volunteer Networks in Response to Disasters and Crises*

Yunseung Kim  
Doctoral Student, University of Nebraska—Omaha, Omaha, NE  
*IT-Enabled Information and Transaction Services: Adoption by Small Municipalities*
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Panels (continued)

11:45 a.m. - 1:15 p.m. Centennial B

The Role of Government in Disasters
Before (and After) the Storm: Emergency and Disaster Management

Endorsed By:
Section on Emergency and Crisis Management, Section on Health and Human Services Administration and Section on Intergovernmental Administration and Management

MODERATOR/PRESENTER
Dave Bergner
Principal, Monte Vista Associates LLC, Mesa, AZ
Resilience, Response and Recovery: The Role of Local Public Works Departments in Emergency Management

PRESENTERS
Terence Garrett
Professor and Chair, University of Texas at Rio Grande Valley, Brownsville, TX
Trump’s Big Beautiful Wall: Utopia, Heterotopia and Dystopia

Hans Louis-Charles
Assistant Professor, University of Nebraska—Omaha, Omaha, NE
Tribal Emergency Management and Challenges to Liquid Pipeline Risk Assessment

Thomas Manor
Emergency Management Coordinator, Arlington Office of Emergency Management, Arlington, TX
Using GIS to Identify Socially Vulnerable Populations for Disaster Preparedness Activities

Nathan Myers
Associate Professor, Indiana State University, Terre Haute, IN
Pandemic Budgeting: The Evolution of the U.S. Federal Government’s Approach to Guarding against Pandemic Influenza

Brian D. Williams
Assistant Professor, Lamar University, Beaumont, TX
What Strategies Do Emergency Managers in Southeast Texas Employ to Reach and Meet the Needs of Vulnerable Populations before Disaster?

11:45 a.m. - 1:15 p.m. Agate C

Comparative Public Administration: Contributing to Understanding
Blurring the Lines: International and Comparative Public Administration

Endorsed By:
Section on International and Comparative Administration

MODERATOR/DISCUSSANT
Jos C.N. Raadschelders
Professor and Associate Dean, Faculty Development, Ohio State University, Columbus, OH

PRESENTERS
M. Shamsul Haque
Professor, National University of Singapore, Singapore
East-West Dualism in Administrative Ethics in Southeast Asia: Major Patterns and Consequences

Kimberly Moloney
Senior Lecturer, Murdoch University, Murdoch, Australia
International Organization Accountability, Legitimacy and Representation: Lessons from Public Administration

Caspar Van Den Berg
Professor, University of Groningen, Groningen, Netherlands
The Use and Usefulness of the “Traditions Approach” for the Study of Politicization

PRESENTER/COAUTHOR
Frits Van Der Meer
Professor, University of Leiden, Leiden, Netherlands
The Decline of Appraisal as a Civil Service Function and the Rise of the “Can Do” Civil Servant: A Comparative Analysis on Causes and Future Developments

COAUTHOR
Gerrit Dijkstra
Senior Lecturer, Leiden University, Leiden, Netherlands
The Decline of Appraisal as a Civil Service Function and the Rise of the “Can Do” Civil Servant: A Comparative Analysis on Causes and Future Developments
Panels (continued)

11:45 a.m. - 1:15 p.m.  Centennial C
Leadership in the Public Sector
Diamonds in the Rough: Human Resource Management

Endorsed By:  
Section on International and Comparative Administration  
and Section on Personnel Administration and Labor  
Relations

MODERATOR/COAUTHOR
Lotte Bøgh Andersen  
Professor, Aarhus University, Aarhus, Denmark  
Structural Constraints? Leadership across Sectors,  
Hierarchical Positions and Span of Control

PRESENTERS
Thomas Barth  
Professor and MPA Director, University of North Carolina—Charlotte, Wilmington, NC  
Leaders as Bridge Builders: Learning from Exemplars

Matthew Fairholm  
Professor, University of South Dakota, Vermillion, SD  
Trust Culture Leadership in the Work of Public Administrators

Josh Osowski  
Superintendent, NJ State Park Service, Rutgers University—Newark, Newton, NJ  
Skills and Personality Traits of the Collaborator

PRESENTERS/COAUTHORS
Caroline Gron  
Associate Professor, University of Copenhagen, Copenhagen, Denmark  
Structural Constraints? Leadership across Sectors,  
Hierarchical Positions and Span of Control

Yuguo Liao  
Assistant Professor, University of Missouri—St. Louis, St. Louis, MO  
Clarifying the Impact of Council-Manager Relationships  
on Municipal Managers’ Intention to Stay

COAUTHORS
Christian Jacobsen  
Associate Professor, Aarhus University, Aarhus, Denmark  
Structural Constraints? Leadership across Sectors,  
Hierarchical Positions and Span of Control

Anne Mette Kjeldsen  
Associate Professor, Aarhus University, Aarhus, Denmark  
Structural Constraints? Leadership across Sectors,  
Hierarchical Positions and Span of Control

Rusi Sun  
Assistant Professor, University of Michigan—Dearborn, Dearborn, MI  
Clarifying the Impact of Council-Manager Relationships  
on Municipal Managers’ Intention to Stay

11:45 a.m. - 1:15 p.m.  Mineral Hall E
Cutting Edge Performance Management
On a Shoestring: Budget, Finance and Procurement

Endorsed By:  
Section on Public Administration Research, Section on  
Public Performance and Management and Section on  
Science and Technology in Government

MODERATOR/PRESENTER
Genie Stowers  
Professor, San Francisco State University, San Francisco, CA  
Benchmarking Cities’ Service Delivery on 311 Calls

PRESENTER
Margaret Riccardelli  
Doctoral Student, Rutgers University—Newark, Middle Village, NY  
Examining the Performance Impact of New York City’s  
311 System

PRESENTERS/COAUTHORS
Tamara Dimitrijevska Markoski  
Assistant Professor, Mississippi State University, Mississippi State, MS  
Realizing the Promise of Pay-for-Success Projects:  
Examination of Critical Factors for Effective Management

Jeremy L. Hall  
Professor and MPA Director, University of Central Florida  
and Co-Editor-in-Chief, Public Administration Review,  
Orlando, Florida  
Realizing the Promise of Pay-for-Success Projects:  
Examination of Critical Factors for Effective Management
Panels (continued)

**Benjamin Licht**  
Assistant Director, U.S. Government Accountability Office, Cheverly, MD
*Practices to Increase the Use of Performance Information in Government Decisionmaking and Achieve Better and Greater Results*

**Brian Wanlass**  
*Practices to Increase the Use of Performance Information in Government Decisionmaking and Achieve Better and Greater Results*

**COAUTHOR**  
**Georgette Dumont**  
Associate Professor, University of North Florida, Jacksonville, FL
*Benchmarking Cities’ Service Delivery On 311 Calls*

**Presidential Panel**

1:30 p.m. - 3:00 p.m.  
**Centennial D**

**Inclusion in Public Spaces**

*Sponsored By: University of Colorado Denver, School of Public Affairs*

**Special Remarks:**  
**Lieutenant Governor Donna Lynne**  
Lieutenant Governor and Chief Operating Officer, State of Colorado, Denver, CO

**MODERATOR:**  
**Mary Guy**  
Professor, University of Colorado Denver, Denver, CO

**PANELISTS**

**James Grossman**  
Executive Director, American Historical Association, Washington, DC

**Gregg Ivers**  
Professor of Government, American University, Washington, DC

**Carla Kimbrough**  
Program Director/Racial Equity, National Civic League, Denver, CO

**International Assembly**

1:30 p.m. - 3:15 p.m.  
**Centennial G**

*Sponsored By: Florida International University, Steven J. Green School of International and Public Affairs*

**Presidential Panel**

3:30 p.m. - 5:00 p.m.  
**Centennial E**

**He Gave Us So Much: Reflections on Paul L. Posner**

**MODERATOR**  
**Tonya T. Neaves**  
Director, Centers on the Public Service, George Mason University, Schar School of Policy and Government, Arlington, VA

**PRESENTERS**

**Erik Bergrud**  
Associate Vice President, External Relations, Park University, Parkville, MO

**Dan Blair**  
Senior Counsellor and Fellow, Bi-Partisan Policy Center, Washington, DC

**Timothy Conlan**  
Professor of Government, George Mason University, Schar School of Policy and Government, Arlington, VA

**Carl Stenberg**  
James E. Holshouser, Jr. Distinguished Professor of Public Administration and Government, The University of North Carolina—Chapel Hill, Chapel Hill, NC

**Reception Honoring James Perry**

5:30 p.m. - 6:30 p.m.  
**Centennial Foyer**

*(Open to all attendees)*

*Sponsored By: Wiley*
SUNDAY SESSIONS MARCH 11

Networking Receptions
6:30 p.m. – 7:30 p.m. See Sunday Overview for Locations

(Open to all attendees)
Rutgers University—Newark, School of Public Affairs and Administration
Section for Women in Public Administration (SWPA), Women in the Public Sector and Academic Women in Public Administration
Section on Chinese Public Administration
University of Pittsburgh, Graduate School of Public and International Affairs
University of Southern California, Sol Price School of Public Policy

President’s Reception
7:30 p.m. – 9:00 p.m. Peak’s Lounge

Sponsored By:
George Mason University, Schar School of Policy and Government

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A Guiding Philosophy: Ethics and the Law

A Perfect World: Public Administration Theory

All Are Not Equal: Advancing Social Equity

An Eye Toward the Future: Environment and Technology

Before (and After) the Storm: Emergency and Disaster Management

Blurring the Lines: International and Comparative Public Administration

Diamonds in the Rough: Human Resource Management

On a Shoestring: Budget, Finance and Procurement

Winning the War: The Military in Public Administration

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<td>SWPA National Awards Breakfast <em>(ticketed)</em></td>
<td>7:30 a.m. - 9:00 a.m.</td>
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<td>NAPA Fellows Meeting</td>
<td>8:00 a.m. - 9:30 a.m.</td>
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<td>NASPAA Accreditation Standards Colloquium</td>
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<td>21st-Century Threats and Integrated Emergency Operations</td>
<td>8:00 a.m. - 9:30 a.m.</td>
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<td>Change Your Culture, Change Your Life!</td>
<td>8:00 a.m. - 9:30 a.m.</td>
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<td>Civic Engagement and Program Outcomes</td>
<td>8:00 a.m. - 9:30 a.m.</td>
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<td>Seminal Questions for the Field Moving Forward</td>
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<td>Supporting Underserved Students to Increase Inclusion, Social Equity and Academic Success</td>
<td>8:00 a.m. - 9:30 a.m.</td>
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<td>Smart City Revolution and the Future of Public Administration</td>
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<td>Ferrel Heady Roundtable</td>
<td>8:00 a.m. - 9:30 a.m.</td>
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<tr>
<td>KAPA Session I–New Trend of Public Policy Studies: Theories and Practice</td>
<td>8:00 a.m. - 9:30 a.m.</td>
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<tr>
<td>Emotional Labor Worldwide: Issues in Human Resource Management across Cultures</td>
<td>8:00 a.m. - 9:30 a.m.</td>
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<td>Assessing the Fiscal Health of Governments and Nonprofit Hospitals: Challenges, Systems and Long Term Implications</td>
<td>8:00 a.m. - 9:30 a.m.</td>
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<td>Organizational, Educational and Management Opportunities and Challenges at the Intersections Between Public Administration and the Military</td>
<td>8:00 a.m. - 9:30 a.m.</td>
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<td>Exhibit Hall</td>
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<tr>
<td>Nesta M. Gallas Lecture</td>
<td>10:00 a.m. - 11:30 a.m.</td>
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<tr>
<td>Presidential Panel: Smart Cities: A Comparative Examination</td>
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<tr>
<td>Founders’ Fellows Panel: Research on Emergency Management and Public Safety</td>
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<tr>
<td>Bridging a River of Good Intentions: Building Research Evidence on Public Child Welfare Workforce Development Practices</td>
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<td>Advocacy and Nonprofit Organizations</td>
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<td>The Vulnerability of Governmental Agencies for Threats from Outside</td>
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<td>Governing Inter-Organizational Networks: Foundations, Functions, Accountability, Power and Decisionmaking</td>
<td>11:45 a.m. - 1:15 p.m.</td>
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<td>Bridging Theory and Practice to Address Social Equity in the Workplace, Academia and Beyond</td>
<td>11:45 a.m. - 1:15 p.m.</td>
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<td>Engaging Public Participation</td>
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<td>Creating Success: Long Term Disaster Recovery and the Role of Hazard Policy and Planning</td>
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<td>Disaster Governance in East Asia: Framework Building and Case Analysis</td>
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<td>KAPA Session II–Public Management in Korea: Experience and Lessons</td>
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<td>Cultural Competency</td>
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<td>Career Fair</td>
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<td>Career Fair Workshop I: Creating Partnerships and Networks for Career Development: How to Build an Effective Network</td>
<td>1:30 p.m. - 2:00 p.m.</td>
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<td>Donald C. Stone Lecture</td>
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<td>Presidential Panel: A Look at the Commission on Evidence-Based Policymaking</td>
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<td>Founders’ Fellows Panel: Sustainability as a Conceptual Focus for Public Administration</td>
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<td>Engaging Outreach: How to Effectively Turn Your Research into Action</td>
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<td>Volunteerism</td>
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<td>Moral Frameworks and Organizational Responsiveness</td>
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<td>Out of the Mouths of Babes: New Scholars’ Views on Foundational Texts in Public Administration</td>
<td>3:15 p.m. - 4:45 p.m.</td>
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<td>Separate But Equal? Considering the Influence of Policies and Structures on Sustainable Population Health</td>
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<td>Engagement through Technology in the Public Sector</td>
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<td>The Emergency Management Discipline: How Are We Moving the Needle?</td>
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<td>Citizen Participation, Transparency and Trust</td>
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<td>Public-Sector Reform in South Korea</td>
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<td>KIPA Panel–Government Effectiveness through Institutional Reforms in Korea</td>
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<td>Budgets Bridge Innovations in Public Administration</td>
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<td>SESAME Meeting</td>
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<td>PAR Editors Meeting</td>
<td>5:00 p.m. - 6:15 p.m.</td>
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<tr>
<td>Brigham Young University Ice Cream Social and Founders’ Fellows Reception</td>
<td>6:00 p.m. - 7:30 p.m.</td>
<td>Mineral Hall D</td>
</tr>
<tr>
<td>Section on Effective and Sound Administration in the Middle East (SESAME) Reception and Movie Screening</td>
<td>7:00 p.m. - 8:30 p.m.</td>
<td>Centennial B</td>
</tr>
</tbody>
</table>
### SWPA National Awards Breakfast

**7:30 a.m. - 9:00 a.m.**  
(Ticketed Event)

**SPEAKER**

Brenda Allen  
Vice Chancellor, Diversity and Inclusion, University of Colorado Denver—Anschutz Medical Campus, Denver, CO

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### Workshops

**8:00 a.m. - 9:30 a.m.**  
**Centennial B**

**NASPAA Accreditation Standards Colloquium**

**CONVENER**

Crystal Calarusse  
Chief Accreditation Officer, NASPAA, Washington, DC

**Heather Hamilton**  
Assessment Director and Accreditation Manager, NASPAA, Washington, DC

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**8:00 a.m. - 9:30 a.m.**  
**Mineral Hall G**

**21st-Century Threats and Integrated Emergency Operations**

**Endorsed By:**  
Section on Emergency and Crisis Management

**DISCUSSANTS/PRESENTERS**

Robert Kenter  
Officer, Norfolk Police Department, Norfolk, VA

Tonya T. Neaves  
Director, Centers on the Public Service, George Mason University, Schar School of Policy and Government, Arlington, VA

Jeffrey Stern  
State Coordinator, Virginia Department of Emergency Management, North Chesterfield, VA

Adam Thiel  
Fire Commissioner, City of Philadelphia, Philadelphia, PA

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### PRESENTERS

**Curtis Brown**  
Deputy Secretary, Public Safety and Homeland Security, Commonwealth of Virginia, Richmond, VA

**Mark Landahl**  
Homeland Security Commander, Frederick County Sheriff’s Office, New Market, MD

**Rick Larkin**  
Director, Emergency Management, City of St. Paul, St. Paul, MN

**Andrew Williams**  
Chief Operating Officer, The Berkley Group, LLC, Bridgewater, VA

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**8:00 a.m. - 9:30 a.m.**  
**Centennial F**

**Change Your Culture, Change Your Life!**

**Endorsed By:**  
Section for Women in Public Administration and Section on Personnel Administration and Labor Relations

**PRESENTERS**

Maria Blanco  
Financial Analyst, City of Ontario, Canada

Amy Chang  
Administrative Officer, City of Ontario, Canada

Grant Yee  
Administrative Services and Finance Director, City of Ontario, Canada

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### Panels

**8:00 a.m. - 9:30 a.m.**  
**Centennial C**

**Civic Engagement and Program Outcomes**

**MODERATOR/PRESENTER**

Josephine Schafer  
Assistant Professor, Kansas State University, Manhattan, KS

**Who Is Engaged and Why? Testing an Instrumental Perspective on Stakeholder Engagement**
Panels (continued)

**PRESENTERS/COAUTHORS**

**Thomas Greitens**  
Professor, Central Michigan University, Mount Pleasant, MI  
*Citizen Engagement via Home Visiting: An Emergent Area of Practice for Public Administrators*

**Chungpin Lee**  
Associate Professor, Taipei University, New Taipei City, Taiwan  
*Party Identification, Expectancy Disconfirmation and the Benchmarked Comparison: Testing Competing Factors Behind Acquiring Government Performance through Citizen Satisfaction Survey*

**Patricia Robertson**  
Professor, Southern University—New Orleans, New Orleans, LA  
*Effectiveness of Civic Engagement with Nonprofit Organizations in New Orleans*

**Sabrina Sylvain**  
Director, Court Programming, 29th Circuit Court, Gratiot County, Mich., Ithaca, MI  
*Citizen Engagement via Home Visiting: An Emergent Area of Practice for Public Administrators*

**COAUTHORS**

**Don-Yun Chen**  
Professor, National Chengchi University, Taipei, Taiwan  
*Party Identification, Expectancy Disconfirmation and the Benchmarked Comparison: Testing Competing Factors Behind Acquiring Government Performance through Citizen Satisfaction Survey*

**Mei Jen Hung**  
Assistant Professor, National Taiwan University, Taipei, Taiwan  
*Party Identification, Expectancy Disconfirmation and the Benchmarked Comparison: Testing Competing Factors Behind Acquiring Government Performance through Citizen Satisfaction Survey*

**8:00 a.m. - 9:30 a.m.**  
**Mineral Hall E**

**Seminal Questions for the Field Moving Forward**  
*A Guiding Philosophy: Ethics and the Law*

**Endorsed By:**  
Section on Ethics and Integrity in Governance

**MODERATORS/DISCUSSANTS**

**Marc Holzer**  
Distinguished Professor, Suffolk University—Boston, Cambridge, MA  
*Advancing Democratic Governance in the 21st Century*

**Stephanie Newbold**  
Associate Professor, Rutgers University—Newark, Newark, NJ

**8:00 a.m. - 9:30 a.m.**  
**Centennial H**

**Supporting Underserved Students to Increase Inclusion, Social Equity and Academic Success**  
*All Are Not Equal: Advancing Social Equity*

**Endorsed By:**  
Section for Women in Public Administration, Section on Democracy and Social Justice, Section on Ethics and Integrity in Governance and Students and New Administration Professionals Section

**MODERATOR/PRESENTER**

**Theresa Kaimanu**  
Associate Professor, Portland State University, Portland, OR  
*To Redesign or Not to Redesign: Are Pathways Providing for Inclusion of Differing Student Experiences and Student Success?*

**DISCUSSANT**

**Richard Greggory Johnson, III**  
Professor and School of Management Program Director, University of San Francisco, Petaluma, CA

**PRESENTERS**

**G.L.A. Harris**  
Professor, Portland State University, Portland, OR  
*The Veterans Resource Center: A Policymaking Imperative*
Panels (continued)

Karina Moreno
Assistant Professor, Long Island University—Brooklyn, Brooklyn, NY
Incorporating Social Identity Development in MPA Curriculum: Opportunities for Advancing Pedagogy, Despite the Trump Administration

Katrina Norvell
Assistant Professor, Roger Williams University, Bristol, RI
Toward Learning Equity: Creating a Culturally Responsive Learning Environment for Online Students

8:00 a.m. - 9:30 a.m. Mineral Hall D
Smart City Revolution and the Future of Public Administration

An Eye Toward the Future: Environment and Technology

Endorsed By:
Section on Public Administration Research and Section on Science and Technology in Government

MODERATOR/COAUTHOR
Michael Ahn
Associate Professor, University of Massachusetts—Boston and Visiting Professor, Seoul National University, Boston, MA
Pushing the Boundaries of Smart Cities: A Case Study of NamYangJu’s Dasan Innovation in South Korea

PRESENTERS
Lora Mae Frecks
Doctoral Student, University of Nebraska—Omaha, Omaha, NE
Extreme Coproduction: Community Labor Informally Connected to Government and the Technologies Making it Possible

Sherri Greenberg
Clinical Professor, University of Texas at Austin, Austin, TX
Smart Digital Health Outreach: Digital Clinics

PRESENTERS/COAUTHORS
Mila Gasco
Research Associate Professor, University at Albany, State University of New York, Albany, NY
Smart Cities from a Public Management Perspective: Understanding Governance, Innovation and Public Value in Local Governments

Tong-Yi Huang
Professor and Chair, Department of Public Administration, National Chengchi University, Taipei, Taiwan
Big Data, Public Opinion and Public Policymaking: The Case of Taiwan’s Nuclear Power Policy

Dongwook Kim
Director of Intelligent Society and Policy Research Center, Seoul National University, Seoul, Korea
Pushing the Boundaries of Smart Cities: A Case Study of NamYangJu’s Dasan Innovation in South Korea

Albert Meijer
Professor, Utrecht University, Utrecht, Netherlands
Smart Cities from a Public Management Perspective: Understanding Governance, Innovation and Public Value in Local Governments

COAUTHORS
Teng-Wen Chang
Doctoral Student, National Chengchi University, Taipei, Taiwan
Big Data, Public Opinion and Public Policymaking: The Case of Taiwan’s Nuclear Power Policy

J. Ramon Gil-Garcia
Associate Professor, University at Albany, State University of New York, Albany, NY
Smart Cities from a Public Management Perspective: Understanding Governance, Innovation and Public Value in Local Governments

Seok-Woo Lee
Mayor, Namyangju City, Korea
Pushing the Boundaries of Smart Cities: A Case Study of NamYangJu’s Dasan Innovation in South Korea

8:00 a.m. - 9:30 a.m. Centennial A
Ferrel Heady Roundtable

Blurring the Lines: International and Comparative Public Administration

MODERATOR
Raymond Cox
Professor, University of Akron, Akron, OH

DISCUSSANT
Demetrios Argyriades
Adjunct Professor, John Jay College of Criminal Justice, City University of New York, New York, NY
**MONDAY SESSIONS MARCH 12**

**Panels (continued)**

**PRESENTERS**

**Donald Klingner**  
Distinguished Professor, University of Colorado Colorado Springs, Colorado Springs, CO  
*Perspectives on Comparative Administration*

**George Vernardakis**  
Professor, Middle Tennessee State University, Murfreesboro, TN  
*Perspectives on Comparative Administration*

**Hey Sung Kim**  
Professor, Institute for Welfare State Research, Yonsei University, Seoul, Korea  
*Insourcing Social Service Delivery: What Makes Insourcing Effective in Local Governments?*

**Hyung Jun Park**  
Professor, Sungkyunkwan University, Seoul, Korea  

**Lanhee Ryu**  
Doctoral Student, Yonsei University, Seoul, Korea  
*Insourcing Social Service Delivery: What Makes Insourcing Effective in Local Governments?*

**Jae-jin Yang**  
Professor, Yonsei University, Seoul, Korea  
*Insourcing Social Service Delivery: What Makes Insourcing Effective in Local Governments?*

8:00 a.m. – 9:30 a.m.  
**Centennial G**

**KAPA Session I–New Trend of Public Policy Studies: Theories and Practice**

**Blurring the Lines: International and Comparative Public Administration**

**MODERATOR**  
**Dongwook Kim**  
Professor, Seoul National University, Seoul, Korea

**PRESENTERS/COAUTHORS**

**Young Jun Choi**  
Professor, Yonsei University, Seoul, Korea  
*Insourcing Social Service Delivery: What Makes Insourcing Effective in Local Governments?*

**Jiye Ju**  
Doctoral Student, Sungkyunkwan University, Seoul, Korea  

**Seok-Woo Lee**  
Mayor, Namyangju City, Korea  
*Administration and Welfare Closer to All Citizens! Namyangju City Hope Care System*

**COAUTHORS**

**Seong Eun Choi**  
Research Professor, Institute for Welfare State Research, Yonsei University, Seoul, Korea  
*Insourcing Social Service Delivery: What Makes Insourcing Effective in Local Governments?*

**Tae Il Kang**  
Head, Hope Care Team, Korea  
*Administration and Welfare Closer to All Citizens! Namyangju City Hope Care System*

**Hey Sung Kim**  
Professor, Institute for Welfare State Research, Yonsei University, Seoul, Korea  
*Insourcing Social Service Delivery: What Makes Insourcing Effective in Local Governments?*

**Hyung Jun Park**  
Professor, Sungkyunkwan University, Seoul, Korea  

**Lanhee Ryu**  
Doctoral Student, Yonsei University, Seoul, Korea  
*Insourcing Social Service Delivery: What Makes Insourcing Effective in Local Governments?*

8:00 a.m. – 9:30 a.m.  
**Mineral Hall B**

**Emotional Labor Worldwide: Issues in Human Resource Management across Cultures**

**Diamonds in the Rough: Human Resource Management**

**Endorsed By:**  
Section on Personnel Administration and Labor Relations

**MODERATOR/PRESENTER**  
**Sharon Mastracci**  
Associate Professor, University of Utah, Salt Lake City, UT  
*Trending Interconnectedness: The Value of Comparative Analysis*

**DISCUSSANT**  
**Hyun Jung Lee**  
Assistant Professor, Myongji University, Seoul, Korea

**PRESENTERS**

**Mary Guy**  
Professor, University of Colorado Denver, Denver, CO  
*An Holistic Approach to the Public Service Work Experience*

**Chih-Wei Hsieh**  
Assistant Professor, City University of Hong Kong, Kowloon Tong, Hong Kong  
*Understanding Emotional Labor in Situational Contexts: Mistreatment and Trust*
Panels (continued)

Seung-Bum Yang
Professor, Konkuk University, Seoul, Korea
Emotional Labor, Emotional Intelligence and the Big Five Personality Model

8:00 a.m. – 9:30 a.m.  Mineral Hall C
Assessing the Fiscal Health of Governments and Nonprofit Hospitals: Challenges, Systems and Long Term Implications

On a Shoestring: Budget, Finance and Procurement

8:00 a.m. – 9:30 a.m.  Mineral Hall C

Is There a Doctor in the House? Using Fiscal Indicators to Predict Hospital Closures and The Affordable Care Act, Uncompensated Care and Long Term Liabilities in Nonprofit U.S. Hospitals

Daniel Smith
Associate Professor, University of Delaware, Newark, DE
What Are Fiscal Monitoring Systems Monitoring?

8:00 a.m. – 9:30 a.m.  Mineral Hall A
Organizational, Educational and Management Opportunities and Challenges at the Intersections Between Public Administration and the Military

MODERATOR/COAUTHOR
Helisse Levine
Associate Professor and MPA Director, Long Island University—Brooklyn, Brooklyn, NY
Is There a Doctor in the House? Using Fiscal Indicators to Predict Hospital Closures and The Affordable Care Act, Uncompensated Care and Long Term Liabilities in Nonprofit U.S. Hospitals

PRESENTERS
Claude Joseph
Assistant Professor, Long Island University—Brooklyn, Brooklyn, NY
The Impact of Financial Assistance on Development: The Case of Haiti

Geoffrey Propheter
Assistant Professor, University of Colorado Denver, Denver, CO
Assessment and Tax Burden Implications of Eliminating the Property Tax Exemption for Hospitals

PRESENTERS/COAUTHORS
Marc Fudge
Associate Professor, California State University—San Bernardino, San Bernardino, CA
The Affordable Care Act, Uncompensated Care and Long Term Liabilities in Nonprofit U.S. Hospitals

Jonathan Justice
Professor, University of Delaware, New Castle, DE
What Are Fiscal Monitoring Systems Monitoring?

Youngjoo Park
Fiscal Analyst, State University of New York—Albany, Albany, NY
Is There a Doctor in the House? Using Fiscal Indicators to Predict Hospital Closures

COAUTHORS
Andrew Crosby
Assistant Professor, Pace University, New York, NY
Is There a Doctor in the House? Using Fiscal Indicators to Predict Hospital Closures and The Affordable Care Act, Uncompensated Care and Long Term Liabilities in Nonprofit U.S. Hospitals

Daniel Smith
Associate Professor, University of Delaware, Newark, DE
What Are Fiscal Monitoring Systems Monitoring?

MODERATOR
Jeryl Mumpower
Professor, Texas A&M University, College Station, TX

DISCUSSANT
Mark Welsh, III
Dean, Texas A&M University, College Station, TX

PRESENTERS
Leonard Bright
Associate Professor, Texas A&M University, College Station, TX
Does Military Experience Matter on the Work Attitudes and Behaviors of Public Employees? Comparing Veterans and Non-Veterans

Danny Davis
Senior Lecturer, Texas A&M University, College Station, TX
Educating the Public on the Role of Military in Society

David McIntyre
Senior Lecturer, Texas A&M University, College Station, TX
Imperfect Intersection: National Security, Public Safety and Homeland Security Education

PRESENTERS/COAUTHORS
Patricia Shields
Professor, Texas State University, San Marcos, TX
Organizational Ambidexterity: Tackling Contradictions in Military Settings
Panels (continued)

Donald Travis  
Lieutenant Colonel, U.S. Army, St. Petersburg, FL  
Organizational Ambidexterity: Tackling Contradictions in Military Settings

Exhibit Hall

9:00 a.m. – 3:00 p.m.  
Centennial Foyer

Nesta M. Gallas Lecture

10:00 a.m. - 11:30 a.m.  
Centennial D

LECTURER  
Walter Shaub, Jr.  
Senior Director, Ethics, Campaign Legal Center, Washington, DC

MASTER OF CEREMONIES  
J. Paul Blake  
District IV Representative, ASPA National Council, Seattle, WA

Presidential Panel

11:45 a.m. - 1:15 p.m.  
Centennial E

Sponsored By:  
University of Colorado Denver, School of Public Affairs

Founders’ Fellows

11:45 a.m. - 1:15 p.m.  
Centennial A

Research on Emergency Management and Public Safety

MODERATOR/PRESENTER  
Ian Adams  
Doctoral Student, University of Utah, Salt Lake City, UT  
Police Body-Worn Cameras: Transparency and Exposure

PRESENTERS

Jessica Alcorn  
Post-Doctoral Fellow, University of Georgia, Athens, GA  
Keeping the Lights on after a Hurricane: The Economics of Grid Resilience Infrastructure in Georgia’s Coastal Communities

Vaiva Kalesnikaite  
Doctoral Student, Florida International University, Miami, FL  
Explaining Horizontal Collaborative Activity for Sea Level Rise Preparedness in U.S. Cities

Blanca Rand  
Research Assistant, George Mason University, Schar School of Policy and Government, Fairfax, VA  
Influential Variables that Impact Emergency Preparedness in the District: Cyclone Problems and Hurricane Solutions

Workshop

11:45 a.m. - 1:15 p.m.  
Centennial F


Diamonds in the Rough: Human Resource Management

Endorsed By:  
Section on Personnel Administration and Labor Relations

PRESENTERS

Ida Drury  
Implementation and Workforce Specialist, University of Colorado Denver, Denver, CO

Michelle Graef  
Project Director, QIC-WD, University of Nebraska, Lincoln Center on Children, Families and the Law, Lincoln, NE
**Workshop (continued)**

**Stephanie Weddington**  
Workforce Specialist, University of Nebraska, Lincoln  
Center on Children, Families and the Law, Lincoln, NE

**Panels**

**Jesus N. Valero**  
Assistant Professor, University of Utah, Midvale, UT  
*How Policy Environments and Network Contexts Shape Nonprofits’ Advocacy on Policy Issues*

11:45 a.m. – 1:15 p.m.  
Mineral Hall G  
**The Vulnerability of Governmental Agencies for Threats from Outside**  
A Guiding Philosophy: Ethics and the Law

*Endorsed By:*  
Section on Emergency and Crisis Management and  
Section on Ethics and Integrity in Governance

**MODERATOR/DISCUSSANT**  
**Leo Huberts**  
Professor, Vrije Universiteit, Amsterdam, Netherlands

**DISCUSSANTS**  
**Terry Cooper**  
Endowed Professor, University of Southern California,  
Los Angeles, CA

**James Grant**  
Crime and Intelligence Analyst II (Retired), Los Angeles  
Police Department, Los Angeles, CA

**PRESENTERS**  
**Bharati Garg**  
Assistant Professor, Panjab University, Chandigarh, India  
*Promoting Education Among Disadvantaged Children: A Study of the Role of NGOs in the Union Territory of Chandigarh, India*

**Jennifer Kagan**  
Doctoral Student, University of Colorado Denver,  
Denver, CO  
*The Representational Role of Environmental Advocacy Nonprofit Organizations*

**Sabithulla Khan**  
Assistant Professor, California Lutheran University,  
Pasadena, CA  
*Birth of the “Guerilla NGO”? The Changing Nature of Accountability in the United States*

**PRESENTERS/COAUTHORS**  
**David Carter**  
Assistant Professor, University of Utah, Salt Lake City, UT  
*How Policy Environments and Network Contexts Shape Nonprofits’ Advocacy on Policy Issues*

**Jessica DePasquale**  
MPA Student, State University of New York College—  
Buffalo, Buffalo, NY  
*Refugees and Their Perceptions of the Changing Political Scenario*
MONDAY SESSIONS MARCH 12

Panels (continued)

11:45 a.m. - 1:15 p.m. Mineral Hall B

**Governing Inter-Organizational Networks: Foundations, Functions, Accountability, Power and Decisionmaking**

A Perfect World: Public Administration Theory

*Endorsed By:* Section on Complexity and Network Studies and Section on Intergovernmental Administration and Management

**MODERATOR/COAUTHOR**

Qian Hu
Associate Professor, University of Central Florida, Oviedo, FL
*Power Distribution and Decisionmaking in Inter-Organizational Networks*

**PRESENTERS/COAUTHORS**

Naim Kapucu
Professor and Director, University of Central Florida, Orlando, FL
*Power Distribution and Decisionmaking in Inter-Organizational Networks*

Christopher Koliba
Professor, University of Vermont, Burlington, VT
*Overcoming Fragmented Governance in Complex Water Systems*

Huiting Qi
Doctoral Student, Penn State Harrisburg, Middletown, PA
*Theoretical Foundations of Collaborative Governance: A Reflection on Literature*

Bing Ran
Associate Professor, Penn State Harrisburg, Middletown, PA
*Theoretical Foundations of Collaborative Governance: A Reflection on Literature*

Steve Scheinert
Research Assistant Professor, University of Central Florida, Orlando, FL
*Measuring Democratic, Market and Administrative Accountability Mechanisms in Complex Watershed Governance Networks*

COAUTHORS

Patrick Bitterman
Post-Doctoral Associate, University of Vermont, Burlington, VT
*Overcoming Fragmented Governance in Complex Water Systems*

Christopher Koliba
Professor, University of Vermont, Burlington, VT
*Measuring Democratic, Market and Administrative Accountability Mechanisms in Complex Watershed Governance Networks*

Asim Zia
Associate Professor, University of Vermont, Burlington, VT
*Overcoming Fragmented Governance in Complex Water Systems*

**11:45 a.m. - 1:15 p.m. Mineral Hall E**

**Bridging Theory and Practice to Address Social Equity in the Workplace, Academia and Beyond**

All Are Not Equal: Advancing Social Equity

*Endorsed By:* Section for Women in Public Administration, Section on Democracy and Social Justice, Section on International and Comparative Administration, Section on Public Administration Research

**MODERATOR/PRESENTER**

Maria D’Agostino
Associate Professor and Chair, Department of Public Management, John Jay College of Criminal Justice, New York, NY
*Gender Competency for a More Equitable Administrative Practice*

**DISCUSSANT**

Simone Martin
Assistant Professor, Long Island University—Brooklyn, New York, NY

**DISCUSSANT/COAUTHOR**

Nicole Elias
Assistant Professor, John Jay College of Criminal Justice, City University of New York, New York, NY
*Gender Competency for a More Equitable Administrative Practice*
Panels (continued)

PRESENTER
Michelle Evans
Assistant Professor, University of Tennessee—Chattanooga, Chattanooga, TN
*Gender Diversity Inclusion Model: A New Approach to Achieving Equity through Pedagogy*

PRESENTERS/COAUTHORS
Hillary Knepper
Associate Professor and Chair, Pace University, Pleasantville, NY
*Gender and Perceptions of Opportunity: Examining Women’s Success in Public Administration Academe*

Helisse Levine
Associate Professor and MPA Director, Long Island University—Brooklyn, Brooklyn, NY
*Inclusive Work Practices: Turnover Intentions Among LGBT Employees of the U.S. Federal Government*

Karina Moreno
Assistant Professor, Long Island University—Brooklyn, Brooklyn, NY
*Is Privatization Gendered? The Erasure of Gender in the Study of Neoliberalism*

Lauren Mullins
Assistant Professor, Long Island University, Greenvale, NY
*Is Privatization Gendered? The Erasure of Gender in the Study of Neoliberalism*

Tiffany Nguyen
MPA Student, University of Dallas, Dallas, TX
*Inclusive Work Practices: Turnover Intentions Among LGBT Employees of the U.S. Federal Government*

Meghna Sabharwal
Associate Professor, University of Texas at Dallas, Richardson, TX
*Inclusive Work Practices: Turnover Intentions Among LGBT Employees of the U.S. Federal Government*

Gina Scutelnicu
Assistant Professor, Pace University, Larchmont, NY
*Gender and Perceptions of Opportunity: Examining Women’s Success in Public Administration Academe*

Rebecca Tekula
Executive Director, Wilson Center for Social Entrepreneurship and Assistant Professor, Pace University, New York, NY
*Gender and Perceptions of Opportunity: Examining Women’s Success in Public Administration Academe*

11:45 a.m. - 1:15 p.m.  Centennial B

**Engaging Public Participation**

An Eye Toward the Future: Environment and Technology

*Endorsed By:*
Section on Public Administration Education

**MODERATOR/PRESENTER**
Nancy Lee
President, Social Marketing Services Inc. and Teaching Associate, University of Washington, Mercer Island, WA
*Citizen Behavior Change: The Social Marketing Option*

**PRESENTERS**

Megan DeMasters
Researcher, Colorado State University, Fort Collins, CO
*Citizen Participation and Municipal Stormater*

M. Jae Moon
Underwood Distinguished Professor, Yonsei University, Seoul, Korea
*Shaping Open Government in the Social Media Age: Transparency or Public Services?*

**PRESENTERS/COAUTHORS**

Mary Clare Hano
Post-Doctoral Research Scholar, U.S. Environmental Protection Agency, Durham, NC
*Advancing Public Participation in Scientific Research: A Framework for Leveraging Public Participation in Environmental Health and Emergency Response Research*

Marcus Mauldin
Associate Professor and Assistant Dean, University of Tennessee—Chattanooga, Chattanooga, TN
*Understanding the Motivations and Consequences of Disparaging Private Social Media Use by Public Employees*

**COAUTHORS**

Ana Rappold
Scientist, U.S. Environmental Protection Agency, Durham, NC
*Advancing Public Participation in Scientific Research: A Framework for Leveraging Public Participation in Environmental Health and Emergency Response Research*
Panels (continued)

Rachel Swanger  
MPA Student, University of Tennessee—Chattanooga,  
Chattanooga, TN  
*Understanding the Motivations and Consequences of Disparaging Private Social Media Use by Public Employees*

11:45 a.m. - 1:15 p.m.  
**Centennial H**  
**Creating Success: Long Term Disaster Recovery and the Role of Hazard Policy and Planning**

*Before (and After) the Storm: Emergency and Disaster Management*

*Endorsed By:*
Section on Complexity and Network Studies, Section on Effective and Sound Administration in the Middle East and Section on Emergency and Crisis Management

**MODERATOR/PRESENTER**  
**John Kiefer**  
Professor, University of New Orleans, Covington, LA  
*Pre-Disaster Planning for Post-Disaster Re-Housing: Lessons from Hurricane Sandy*

**DISCUSSANT**  
**Frances Edwards**  
Professor, San Jose State University, Cupertino, CA

**PRESENTERS**  
**Nazife Ganapati**  
Associate Professor, Florida International University, Pembroke Pines, FL  
*“House Keeping”: Managing Post-Disaster Housing Recovery Long Term*

**Christa Remington**  
Researcher, Florida International University, Miami, FL  
*The Cultural Competence of Recovery Workers in Post-Earthquake Haiti*

**Jason Rivera**  
Assistant Professor, State University of New York—Buffalo State, Buffalo, NY  
*Reliance on Government in Times of Disaster: Exploring the Influence of Bonding Social Capital in the United States*

**PRESENTER/COAUTHOR**  
**Alessandra Jerolleman**  
Assistant Professor, Jacksonville State University, New Orleans, LA  
*Technical Systems, Social Systems and Policy Changes: The Role of the NFIP*

11:45 a.m. - 1:15 p.m.  
**Centennial C**  
**Disaster Governance in East Asia: Framework Building and Case Analysis**

*Before (and After) the Storm: Emergency and Disaster Management*

*Endorsed By:*
Section on Complexity and Network Studies, Section on Emergency and Crisis Management and Section on International and Comparative Administration

**MODERATOR**  
**Louise Comfort**  
Professor, University of Pittsburgh, Oakland, CA

**DISCUSSANT**  
**Tzung-Shiun Li**  
Professor and Chairman, National Central Police University, Taoyuan Hsien, Taiwan

**DISCUSSANT/PRESENTER**  
**Ssu-Ming Chang**  
Professor, National Taipei University, Taipei, Taiwan  
*Disaster Public Warning Systems in Taiwan: The Development of Cell Broadcast Services*

**PRESENTER**  
**Masao Kikuchi**  
Associate Professor, Meiji University, Chiyoda, Tokyo, Japan  
*Toward a More Inclusive Collaborative Disaster Management: The Role of Legislative and Judicial Sectors in Crisis Management in the Great East Japan Earthquake*

**PRESENTERS/COAUTHORS**  
**Chao Huang**  
Associate Professor, Sichuan University, Chengdu, China  
*An Assessment Framework for Community Resilience*

**Kyujin Jung**  
Assistant Professor, Korea University, Seoul, Korea  
*Testing Collaborative Leadership Theory in Emergency Management: Do Collaborative Leaders Actually Build More Ties?*
Panels (continued)

**KAPA Session II—Public Management in Korea: Experience and Lessons**

Blurring the Lines: International and Comparative Public Administration

**MODERATOR**

Je-Sang Kang
KAPA President and Professor, Kyunghee University, Seoul, Korea

**PRESENTERS/COAUTHORS**

Jisoo Kim
Associate Research Fellow, Korea Research Institute for Local Administration, Wonju-si, Gangwon-do, Korea
*An Assessment Framework for Community Resilience*

Feng-Chun Fan
Professor, Sichuan University, Chengdu, China
*Entrepreneurial Leadership and Ethical Values in the Public Organization: The Mediating Roles of Public Service Motivation and Confucian Values*

Ming-feng Kuo
Assistant Professor, National Taiwan University, Taipei, Taiwan
*The Paradox of Performance Management in Disaster Response in Local Government: An Examination of Theoretical and Methodological Perspectives*

Elaine Lu
Associate Professor, John Jay College of Criminal Justice, City University of New York, New York, NY
*The Paradox of Performance Management in Disaster Response in Local Government: An Examination of Theoretical and Methodological Perspectives*

Minsun Song
Doctoral Student, University of Nevada—Las Vegas, Las Vegas, NV
*Testing Collaborative Leadership Theory in Emergency Management: Do Collaborative Leaders Actually Build More Ties?*

Jesus N. Valero
Assistant Professor, University of Utah, Midvale, UT
*Testing Collaborative Leadership Theory in Emergency Management: Do Collaborative Leaders Actually Build More Ties?*

Chun-yuan Wang
Associate Professor, Central Police University, Taoyuan City, Taiwan
*The Paradox of Performance Management in Disaster Response in Local Government: An Examination of Theoretical and Methodological Perspectives*
Panels (continued)

11:45 a.m. - 1:15 p.m.  
Mineral Hall F

Cultural Competency

Diamonds in the Rough: Human Resource Management

Endorsed By:
Section on Ethics and Integrity in Governance and Section on Personnel Administration and Labor Relations

MODERATOR/COAUTHOR
Yahong Zhang
Associate Professor, Rutgers University—Newark, Newark, NJ
*The Impact of Organizational Reputation on Minorities’ Job Choices*

PRESENTERS
Angelique Goliday
Professor, Excelsior College, Columbus, OH
*From Compliance to Diversity and Inclusion in Civil Service Settings*

Jaehee Jong
Assistant Professor, Northern Illinois University, DeKalb, IL
*The Effect of Stereotypic Perceptions of Men’s and Women’s Leadership in the Public Sector*

Claire Jung Ah Yun
Doctoral Student, Rutgers University—Newark, Newark, NJ
*Does Emotional Labor Differ across Sectors?*

PRESENTER/COAUTHOR
Danbee Lee
Doctoral Student, Rutgers University—Newark, Newark, NJ
*The Impact of Organizational Reputation on Minorities’ Job Choices*

11:45 a.m. - 1:15 p.m.  
Mineral Hall C

Strategic Procurement: Building Capacity to Achieve Public-Sector Solutions

On a Shoestring: Budget, Finance and Procurement

Endorsed By:
Section on Procurement and Contract Management

MODERATOR
Mohamad Alkadry
Professor, University of Connecticut, Hartford, CT

PRESENTERS
Lawrence Martin
Assistant Professor, University of Central Florida, Orlando, FL
*Public-Private Partnerships: Are State and Local Governments Prepared?*

Joshua Steinfeld
Assistant Professor, Old Dominion University, Norfolk, VA
*Analyzing Task Specialization in the Public Administration Profession: A Study of Public Procurement Practitioners*

Amy Beck Harris
Doctoral Student, University of Washington, Seattle, WA
*Reducing Risk or Developing Capacity? An Analysis of Federal International Contracting*

Eric Prier
Professor, Florida Atlantic University, Davie, FL
*Analyzing Procurement Decision Speeds in the European Union*

COAUTHORS
Ben Brunjes
Assistant Professor, University of Washington, Lake Forest Park, WA
*Reducing Risk or Developing Capacity? An Analysis of Federal International Contracting*
Panels (continued)

Csaba Csaki  
Senior Lecturer, Corvinus Business School, Budapest, Hungary  
*Analyzing Procurement Decision Speeds in the European Union*

Ana Maria Dimand  
Doctoral Student, Florida International University, Cooper City, FL  
*Public Procurement Legitimacy in Academia*

Clifford McCue  
Associate Professor, Florida Atlantic University, Fort Myers, FL  
*Analyzing Procurement Decision Speeds in the European Union*

Evelyn Trammell  
Doctoral Student, Florida International University, Pembroke Pines, FL  
*Public Procurement Legitimacy in Academia*

Career Fair  
1:00 p.m. – 4:00 p.m.  
Mineral Hall Foyer  
**Career Fair Open**

Sponsored By:  
*University of Colorado Denver*

1:30 p.m. – 2:00 p.m.  
Mineral Hall C  
**Creating Partnerships and Networks for Career Development: How to Build an Effective Network**

Donald C. Stone Lecture  
1:30 p.m. – 3:00 p.m.  
Centennial D  
Sponsored By:  
*University of Pittsburgh, Graduate School of Public and International Affairs*

**LECTURER**  
Tina Nabatchi  
Associate Professor, Syracuse University, Syracuse, NY

**MASTER OF CEREMONIES**  
J. Paul Blake  
District IV Representative, ASPA National Council, Seattle, WA

Career Fair  
2:00 p.m. – 2:30 p.m.  
Mineral Hall C  
**Salary Negotiation: Should I Accept?**

Presidential Panel  
3:15 p.m. – 4:45 p.m.  
Centennial E  
**A Look at the Commission on Evidence-Based Policymaking**

**MODERATOR**  
Maria P. Aristigueta  
Director and Professor, University of Delaware, Newark, DE  
*How to Make Evidence-Based Policymaking a Reality*

**DISCUSSANT**  
John Kamensky  
Senior Fellow, The IBM Center for the Business of Government, Washington, DC

**PANELISTS**  
Nick Hart  
Director, Evidence-Based Policymaking Initiative, Bi-Partisan Policy Commission, Washington, DC  
Robert Shea  
Principal, Grant Thornton, Washington, DC

Founders’ Fellows  
3:15 p.m. – 4:45 p.m.  
Centennial A  
**Sustainability as a Conceptual Focus for Public Administration**

**MODERATOR/PRESENTER**  
Hannah Lebovits  
Doctoral Student, Cleveland State University, Cleveland, OH  
*The Suburban Struggle: Toward a Theory of Governance in Suburban Spaces*

**PRESENTERS**  
Yuliya Harris  
Graduate Student, Wayne State University, Detroit, MI  
*Social Sustainability and Public Values in the Context of Urban Public Transit: The Case of QLINE Rail in Detroit*
Founders’ Fellows (continued)

Nathan Teklemariam
Doctoral Student, Virginia Commonwealth University, Richmond, VA
Challenges of Rapid Urbanization and Housing in Sub-Saharan Africa: The Case of the Integrated Housing Development Program in Ethiopia

Chaitanya Yadav
Graduate Student, University of Texas at Dallas, Dallas, TX
Content Design and Development for Early Education: Implications for Learning Outcomes in Rural India

Workshop

3:15 p.m. - 4:45 p.m. Centennial H
Engaging Outreach: How to Effectively Turn Your Research into Action
A Fresh Approach: Nonprofits and Civic Engagement

PRESENTERS
Lyndi Buckingham-Schutt
Associate Director, Wellness and Nutrition Policy, The Harkin Institute for Public Policy and Citizen Engagement, Des Moines, IA

Joseph Jones
Executive Director, The Harkin Institute for Public Policy and Citizen Engagement, Des Moines, IA

Panels

3:15 p.m. - 4:45 p.m. Mineral Hall A
Volunteerism
A Fresh Approach: Nonprofits and Civic Engagement

Endorsed By:
Section on Nonprofit Policy, Practice and Partnerships

MODERATOR/PRESENTER
Samara Scheckler
Doctoral Student, University of Georgia, Athens, GA
The Road Most Taken: The Role of Recruitment Pathways in Moderating the Decision to Volunteer

PRESENTERS/COAUTHORS
Vickie Edwards
Assistant Professor, Western Michigan University, Athens, GA
(Re)Defining Volunteerism and Civic Engagement for the 21st Century

John Gerlach
MPA Director and Associate Professor, Western Carolina University, Arden, NC
The Matriarchal Transmission of Environmental Conservation Support: Influence on Charitable Giving, Bequest Giving and Organizational Importance

Seunghui Lee
Doctoral Student, Syracuse University, Syracuse, NY
Do the Outcomes of Public Participation Last over Time? Examining the Long Term Effects of Participation on Individuals

Won No
Doctoral Student, Arizona State University, Phoenix, AZ
The Effects of Changes in Life Circumstances on Dynamic Changes in Volunteerism Decisions

Sarah Harper
Graduate Student, University of West Florida, Pensacola, FL
(Re)Defining Volunteerism and Civic Engagement for the 21st Century

Russell James
Texas Tech University, San Marcos, TX
The Matriarchal Transmission of Environmental Conservation Support: Influence on Charitable Giving, Bequest Giving and Organizational Importance

Suyeon Jo
Doctoral Student, Syracuse University, Syracuse, NY
Do the Outcomes of Public Participation Last over Time? Examining the Long Term Effects of Participation on Individuals

Tina Nabatchi
Associate Professor, Syracuse University, Syracuse, NY
Do the Outcomes of Public Participation Last over Time? Examining the Long Term Effects of Participation on Individuals
Panels (continued)

Rebecca Nesbit
Associate Professor, University of Georgia, Athens, GA
*The Road Most Taken: The Role of Recruitment Pathways in Moderating the Decision to Volunteer*

Lindsay Prather
Graduate Assistant and MPA Student, Western Carolina University, Arden, NC
*The Matriarchal Transmission of Environmental Conservation Support: Influence on Charitable Giving, Bequest Giving and Organizational Importance*

David Swindell
Associate Professor and Director, Arizona State University, Phoenix, AZ
*The Effects of Changes in Life Circumstances on Dynamic Changes in Volunteerism Decisions*

3:15 p.m. – 4:45 p.m. Mineral Hall E

Moral Frameworks and Organizational Responsiveness

A Guiding Philosophy: Ethics and the Law

Endorsed By:
Section on Ethics and Integrity in Governance

MODERATOR/PRESENTER
Bradley Chilton
Professor and Director, Public Administration Program, University of Texas at El Paso, El Paso, TX
*Plural Ethical Directionality Model: Empirical Analysis of Public Administrators’ Moral Frameworks in Leading Supreme Court Cases*

PRESENTERS/COAUTHORS
Stephen King
Professor, Regent University, Virginia Beach, VA
*Plural Ethical Directionality Model: Empirical Analysis of Public Administrators’ Moral Frameworks in Leading Supreme Court Cases*

James Tsugawa
Deputy Director, Policy and Evaluation, U.S. Merit Systems Protection Board, Washington, DC
*Perceptions of Discrimination and Nepotism in the Federal Civil Service*

Yanghang Yu
Doctoral Student, HuaZhong University of Science and Technology, Wuhan, China
*The Satisfaction of Public Service and Subjective Well-Being: The Mediating Effect of Trust*

COAUTHORS
Zhixia Chen
Professor, HuaZhong University of Science and Technology, Wuhan, China
*The Satisfaction of Public Service and Subjective Well-Being: The Mediating Effect of Trust*

Shuo Liu
Doctoral Student, HuaZhong University of Science and Technology, Wuhan, China
*The Satisfaction of Public Service and Subjective Well-Being: The Mediating Effect of Trust*

Sharon Roth
Senior Research Analyst, U.S. Merit Systems Protection Board, Washington, DC
*Perceptions of Discrimination and Nepotism in the Federal Civil Service*

3:15 p.m. – 4:45 p.m. Mineral Hall F

Out of the Mouths of Babes: New Scholars’ Views on Foundational Texts in Public Administration

A Perfect World: Public Administration Theory

Endorsed By:
Section on Ethics and Integrity in Governance and Section on Public Administration Research

MODERATOR/DISCUSSEANT
Sharon Mastracci
Associate Professor, University of Utah, Salt Lake City, UT

PRESENTERS
Jessica Awtrey
Doctoral Student, University of Utah, Salt Lake City, UT
*Beyond Reproach: The Ethical Implications of Technical Rationality in Public Administration*

Nicole Batt
Director, Office Engagement, University of Utah, Salt Lake City, UT
*A Buried History: Re-Examining Women’s Contributions to the Study of Public Administration*

Brent Taylor
University of Utah, Salt Lake City, UT
*Toward the Promised Land: The Bright Future of Epistemic Heterogeneity in Public Administration*
Panels (continued)

Seth Wright
Executive Director, Global Health Research and Outreach Foundation and Doctoral Student, University of Utah, Salt Lake City, UT
How Does Disunity of Method in Social Science Benefit Social Scientists?

3:15 p.m. - 4:45 p.m. Mineral Hall D
Separate But Equal? Considering the Influence of Policies and Structures on Sustainable Population Health
All Are Not Equal: Advancing Social Equity

Endorsed By:
Section for Women in Public Administration, Section on Democracy and Social Justice and Section on Health and Human Services Administration

MODERATOR
Hillary Knepper
Associate Professor and Chair, Pace University, Pleasantville, NY

DISCUSSANT/PRESENTER
Cassandra R. Henson
Assistant Professor, Towson University, Towson, MD
Health Care Resource Efficiencies and Cost Reduction: Offices of Inspectors General Policy Impacts for State-Funded Social Programs

PRESENTERS
Schnequa Diggs
Assistant Professor, California State University—East Bay, Hayward, CA
The Impact of the Patient Protection and Affordable Care Act on Emergency Medicine

Tiffany Henley
Assistant Professor, Pace University, Virginia Beach, VA
How Do Governance Structures Affect State Decisions on Medicaid Expansion? A State Comparative Analysis

T. Aaron Wachhaus
Assistant Professor, University of Baltimore, Baltimore, MD
Partnerships for Healthy Communities: Assessing Collaboration in Local Health Care Networks

PRESENTER/COAUTHOR
Stephanie Pink-Harper
Associate Professor, Southern Illinois University—Carbondale, Carbondale, IL
Examining the Impact of Federal Employee Wellness Programs and Employee Resilience in the Federal Workplace

COAUTHOR
Beth Rauhaus
Assistant Professor and MPA Graduate Coordinator, Texas A&M University—Corpus Christi, Corpus Christi, TX
Examining the Impact of Federal Employee Wellness Programs and Employee Resilience in the Federal Workplace

3:15 p.m. - 4:45 p.m. Centennial F
Engagement through Technology in the Public Sector
An Eye Toward the Future: Environment and Technology

Endorsed By:
Section on Health and Human Services Administration, Section on Public Administration Research and Section on Science and Technology in Government

MODERATOR/PRESENTER
Georgette Dumont
Associate Professor, University of North Florida, Jacksonville, FL
Public Works and City Services through 630-CITY

PRESENTERS/COAUTHORS
J. Ramon Gil-Garcia
Associate Professor, University at Albany, State University of New York, Albany, NY
Citizens’ Empowerment through Digital Governance: Empowerment Matrix and Evaluation of Digital Innovations in India

Elyse Yates
Chief Executive Officer, Influence Opinions, Austin, TX
Smart Digital Health Outreach: Service Enrollment

Haoyu Zhao
Graduate Student, University of Massachusetts—Boston, Quincy, MA
A Government Call Center as a Platform for Civic Engagement and Performance Indicator: A Case of Boston’s 311 System
Panels (continued)

COAUTHORS
Michael Ahn
Associate Professor, University of Massachusetts—Boston and Visiting Professor, Seoul National University, Boston, MA
A Government Call Center as a Platform for Civic Engagement and Performance Indicator: A Case of Boston’s 311 System

Sherri Greenberg
Clinical Professor, University of Texas at Austin, Austin, TX
Smart Digital Health Outreach: Service Enrollment

Nidhi V. Mali
Assistant Professor, University of Mississippi, Oxford, MS
Citizens’ Empowerment through Digital Governance: Empowerment Matrix and Evaluation of Digital Innovations in India

Aroon Manoharan
Associate Professor, University of Massachusetts—Boston, Boston, MA
A Government Call Center as a Platform for Civic Engagement and Performance Indicator: A Case of Boston’s 311 System

Pedro Muller
Associate Professor, Institute of Exact Sciences, University of Passo Fundo, Passo Fundo, Brazil
Citizens’ Empowerment through Digital Governance: Empowerment Matrix and Evaluation of Digital Innovations in India

3:15 p.m. - 4:45 p.m.  Centennial C
The Emergency Management Discipline: How Are We Moving the Needle?
Before (and After) the Storm: Emergency and Disaster Management

Endorsed By:
Section on Emergency and Crisis Management and Students and New Administration Professionals Section

DISCUSSANTS
Gregg Buckingham
Former NASA Manager and Lecturer, School of Public Administration, University of Central Florida, Orlando, FL

David McEntire
Dean, Utah Valley University, Orem, UT

PRESENTERS
DeeDee Bennett
Assistant Professor, University of Nebraska—Omaha, Omaha, NE
Status of the Emergency Management Research Focus Group

Shirley Feldmann-Jensen
Program Coordinator and Lecturer, California State University—Long Beach, Long Beach, CA
Next Generation Core Competencies and Measures in Emergency Management Higher Education

Mark Landahl
Homeland Security Commander, Frederick County Sheriff’s Office, New Market, MD
Defining the Emergency Management Discipline

PRESENTERS/COAUTHORS
Steven Jensen
Lecturer, California State University—Long Beach, Long Beach, CA
Next Generation Core Competencies and Measures in Emergency Management Higher Education

James Ramsay
Professor and Chair, Department of Business, Politics and Security Studies, University of New Hampshire, Manchester, NH
Scholarship of Teaching and Learning in Emergency Management Higher Education: Trends and Gaps

3:15 p.m. – 4:45 p.m.  Centennial B
Citizen Participation, Transparency and Trust
Blurring the Lines: International and Comparative Public Administration

PRESENTER
Eckhard Schroter
Professor, Zeppelin University, Berlin, Germany
Toward Inclusiveness in the Civil Service? European Perspectives on Representative Bureaucracy

PRESENTER/COAUTHORS
Kyu-Nahm Jun
Associate Professor, Wayne State University, Detroit, MI
Exploring the Relationship Between Citizen Trust and Good Governance: A Comparative Analysis of East Asian Countries
M O N D A Y   S E S S I O N S  M A R C H  1 2

Panels (continued)

Jooho Lee
Associate Professor, University of Nebraska—Omaha, Omaha, Nebraska
*A Preliminary Analysis of the Adoption of Participatory Governance Tools: A Case of Participatory Budgeting in South Korea*

Hui Li
Assistant Professor, University of Central Florida, Orlando, FL
*Transparency, Legislative Void and Citizens’ Perceptions of Government Responsiveness in China*

Feng Wang
Associate Professor and Associate Dean, Shanghai University of Finance and Economics, Shanghai, China
*Exploring the Relationship Between Citizen Trust and Good Governance: A Comparative Analysis of East Asian Countries*

Jiasheng Zhang
Doctoral Student, Florida State University, Tallahassee, FL
*Transparency, Legislative Void and Citizens’ Perception of Government Responsiveness in China*

Tingjun Zhang
Associate Professor, Fujian Normal University, Fuzhou, China
*Determinants of Citizen Participation in Government Performance Evaluation: A Study of Fujian Province, China*

3:15 p.m. – 4:45 p.m. Centennial C

Public-Sector Reform in South Korea

*Blurring the Lines: International and Comparative Public Administration*

Moderator
Keon Hyung Lee
Professor, Florida State University, Tallahassee, FL

Presenter
M. Jae Moon
Underwood Distinguished Professor, Yonsei University, Seoul, Korea
*Public-Sector Reform for Better Services: Lessons from Korean Cases*

Presenters/Coauthors
Jihoon Jeong
Doctoral Student, University of North Texas, Denton, TX
*Roles of International Aid in Disaster Risk Reduction under Public-Sector Reform: South Korea*

Myungjung Kwon
Associate Professor, California State University—Fullerton, Fullerton, CA
*Determinants of Participation in Flexible Work Arrangements: Exploring “Smartwork” Use in South Korea*

Eunju Rho
Assistant Professor, Northern Illinois University, DeKalb, IL
*A Closer Look at What Goes Wrong: Administrative Reform and Cynicism*

Coauthors
Yoon Jik Cho
Associate Professor, Yonsei University, Seoul, Korea
*Determinants of Participation in Flexible Work Arrangements: Exploring “Smartwork” Use in South Korea*

Hee Soun Jang
Associate Professor and Assistant Chair, University of North Texas, Denton, TX
*Roles of International Aid in Disaster Risk Reduction under Public-Sector Reform: South Korea*

Juyong Jeong
Assistant Professor, Korea National University of Transportation, Chungbuk, Korea
*A Closer Look at What Goes Wrong: Administrative Reform and Cynicism*

Taewoo Nam
Associate Professor, Sungkyunkwan University, Seoul, Korea
*A Closer Look at What Goes Wrong: Administrative Reform and Cynicism*
Panels (continued)

Andrew Simon
Associate Professor, University of North Texas, Denton, TX
*Roles of International Aid in Disaster Risk Reduction under Public-Sector Reform: South Korea*

Hyun Jin Song
Doctoral Student, Yonsei University, Seoul, Korea
*Determinants of Participation in Flexible Work Arrangements: Exploring “Smartwork” Use in South Korea*

3:15 p.m. – 4:45 p.m.  Mineral Hall B

**KIPA Panel—Government Effectiveness through Institutional Reforms in Korea**

*Blurring the Lines: International and Comparative Public Administration*

**PRESENTERS**

Sunjoo Park
Associate Research Fellow, Korea Institute of Public Administration, Seoul, Korea

Hyunwoo Tak
Associate Research Fellow, Korea Institute of Public Administration, Seoul, Korea

3:15 p.m. – 4:45 p.m.  Mineral Hall G

**Budgets Bridge Innovations in Public Administration**

*On a Shoestring: Budget, Finance and Procurement*

_Endorsed By:
Section on Intergovernmental Administration and Management*

**MODERATOR/PRESENTER**

Brett Sharp
Professor, University of Central Oklahoma, Edmond, OK
_Askin’ for a Little Respect: Public-Sector Human Resources Fighting for Its Seat at the Budget Table_

**DISCUSSANT**

Elizabeth Overman
Associate Professor, University of Central Oklahoma, Edmond, OK

PRESENTERS

Amy Brandley
Library Consultant, Oklahoma Department of Libraries, El Reno, OK
*Addressing Digital Inclusion through the Library Edge Initiative in Oklahoma: A Program Evaluation*

Nagesh Chopra
Fiscal Specialist, City of Edmond, Edmond, OK
*Municipal Budget Book: Depiction of Performance or Recurring Array of Numbers?*

Cody Mosley
Director, Economic Development, Broken Arrow Chamber of Commerce, Broken Arrow, OK
*Oklahoma Cities Seek Low-Paying Jobs*

**PRESENTER/COAUTHOR**

Nicole Heddy
University of Central Oklahoma, Edmond, OK
_Askin’ for a Little Respect: Public-Sector Human Resources Fighting for Its Seat at the Budget Table*

Networking Reception

6:00 p.m. – 7:30 p.m.  Mineral Hall D
(Open to all attendees)

**Brigham Young University Ice Cream Social**

Networking Event

7:00 p.m. – 8:30 p.m.  Centennial B

Section on Effective and Sound Administration in the Middle East (SESAME) Reception and Film Viewing
• #5 Globally for Public Administration Academic Ranking of World Universities (ShanghaiRanking), Center for World University Rankings
• New honors for faculty, including:
  – James L. Perry, 2017 John Gaus Award (APSA), 2018 Routledge Award (IRSPM)
  – Sean Nicholson-Crotty elected fellow of the National Academy of Public Administration
• Newly opened Paul H. O’Neill Graduate Center
• Celebrating 45 years of advancing knowledge and preparing leaders for the greater good

SPEA’s research and teaching faculty of more than 190 includes these public management and leadership scholars:
A Fresh Approach: Nonprofits and Civic Engagement

A Guiding Philosophy: Ethics and the Law

A Perfect World: Public Administration Theory

All Are Not Equal: Advancing Social Equity

An Eye Toward the Future: Environment and Technology

Before (and After) the Storm: Emergency and Disaster Management

Blurring the Lines: International and Comparative Public Administration

Diamonds in the Rough: Human Resource Management

On a Shoestring: Budget, Finance and Procurement

Winning the War: The Military in Public Administration

#ASPA2018
The School of Public Policy and Administration welcomes Energy and Environmental Policy into our academic and research programs.

“I have an interest in changing the country for the better, and I can think of no better group of people to do that with than the incredible faculty and staff here at the University.”

– The Honorable Joe Biden, former Vice President of the United States
**MARCH 13  TUESDAY  SESSIONS**

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<td><strong>Making Fairness a Priority for LGBTQ: A Multi-Sector Examination</strong></td>
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<td><strong>Orlando’s Pulse Nightclub Attack: Branding, Leadership, Networks and Luck</strong></td>
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<td><strong>Services to Military Veterans and Families</strong></td>
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<td><strong>Accelerated Weirding: Policy and Administration in Hothouse Futures</strong></td>
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<td><strong>Data, Measurement and Analysis for Better Decisions in Diverse Policy Areas around the World</strong></td>
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<td><strong>Fiscal Planning and Sustainability</strong></td>
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**Workshops**

8:00 a.m. - 9:30 a.m.  
Centennial G

Administrative Partnerships: An Innovative Solution for Tackling Public Health Issues, Maximizing Program Effectiveness and More

A Fresh Approach: Nonprofits and Civic Engagement

**Panels**

8:00 a.m. - 9:30 a.m.  
Centennial F

Making Fairness a Priority for LGBTQ: A Multi-Sector Examination

All Are Not Equal: Advancing Social Equity

**Presentations**

**Daniel Rowland**  
Director, Public Affairs, City of Denver, Excise and Licenses, Denver, CO  
Taxing and Licensing Dispensaries and Growers

**Kara Johnson-Hufford**  
Branch Chief, Health Facilities and Emergency Medical Services, University of Colorado Denver, Denver, CO

**Geoff Rabinowitz**  
Owner, GGR Consulting, LLC and Doctoral Student, Valdosta State University, Denver, CO

**Jan Bents**  
President, Utah State University, Logan, UT  
LGBTQ+ Students at Singular Faith-Heavy Institutions: Inclusivity and Intersectionality

**Jennifer Hooker**  
Doctoral Student, University of Colorado Denver, Denver, CO  
A Matter of Mission? The Experience of LGBTQ Employees in Federal Agencies

**Tane Danger**  
Co-Founder, The Theater of Public Policy, Minneapolis, MN  
Taking Theory into Practice: Using Improvisational Theater to Spark Activism, Civic Engagement and Deliberation on LGBTQ Issues

**Phillip Voight**  
Forensics Director, Gustavus Adolphus College, St. Peter, MN  
Taking Theory into Practice: Using Improvisational Theater to Spark Activism, Civic Engagement and Deliberation on LGBTQ Issues

**Hugh Miller**  
Professor, Florida Atlantic University, Boca Raton, FL

**Mark Bolton**  
Legal Counsel, Colorado Governor’s Office, Denver, CO  
Colorado’s Experience with Legal Marijuana

**Michael Hartman**  
Executive Director, Colorado Department of Revenue, Denver, CO  
Marijuana Enforcement and Tax Revenue

**Ashley Kilroy**  
Executive Director, Excise and License, City/County of Denver, CO  
Regulating Cannabis in the City of Denver

**Ali Maffey**  
Policy and Communication Unit Supervisor, Prevention Services Division, Colorado Department of Public Health and Environment, Denver, CO  
Health and Environmental Implications of Legal Cannabis

**Endorsed By:**  
Section on Health and Human Services Administration
Panels (continued)

8:00 a.m. - 9:30 a.m. Centennial A

Orlando’s Pulse Nightclub Attack: Branding, Leadership, Networks and Luck

Before (and After) the Storm: Emergency and Disaster Management

Endorsed By:
Section on Complexity and Network Studies and Section on Emergency and Crisis Management

MODERATOR/PRESENTER
Thomas Bryer
Professor, University of Central Florida, Orlando, FL
Preparing for Luck or Lucky to be Prepared: Differentiating Between an Effective Response to an Attack at the Right Time, Right Place and Strategic Preparedness for an Attack at Any Time, Any Place

DISCUSSANT
April Taylor
Deputy Emergency Manager, City of Orlando, Bedford, TX

PRESENTERS
Safiya Prysmakova
Research Assistant, University of Central Florida, Orlando, FL
Networks Between Municipal Government and Multicultural Communities: Toward Emergency Preparedness and Resilience in the City of Orlando

Esteban Santis
Student, University of Central Florida, Orlando, FL
Resilient Leadership: Moderated Flexibility and the Pulse Nightclub Shooting

Staci Zavattaro
Associate Professor, University of Central Florida, Orlando, FL
Come Together: Disaster Branding after the Pulse Nightclub Shooting

8:00 a.m. - 9:30 a.m. Centennial B

Seoul’s Policies for Urban Management

Blurring the Lines: International and Comparative Public Administration

MODERATOR
Doug Goodman
Professor and Department Head, University of Texas at Dallas, Richardson, TX

CONVENERS
Shin Lee
Professor and Director, Master’s Program, University of Seoul, Seoul, Korea

Joon Park
Professor and Deputy Director, Seoul Case Study Program, University of Seoul, Seoul, Korea

DISCUSSANT
Jonathan Justice
Professor, University of Delaware, New Castle, DE

PRESENTERS/COAUTHORS
Kristoffer Luiz
Graduate Student, Florida International University, Miami, FL
The Most Advanced E-Government System

Kaitlin Ward
Graduate Student, California State University—San Bernardino, San Bernardino, CA
Energy Policy in Seoul

Yeareen Yun
Graduate Student, Cornell University, Ithaca, NY
Application of ICT in Public Transportation: A Case Study from Seoul, South Korea

COAUTHORS
Nazife Ganapati
Associate Professor, Florida International University, Pembroke Pines, FL
The Most Advanced E-Government System

DongMan Kim
Professor, California State University—San Bernardino, San Bernardino, CA
Energy Policy in Seoul

Thomas O’Toole
Professor and Executive Director, Cornell University, Ithaca, NY
Application of ICT in Public Transportation: A Case Study from Seoul, South Korea
Panels (continued)

8:00 a.m. - 9:30 a.m. Centennial C

Services to Military Veterans and Families
Winning the War: The Military in Public Administration

Endorsed By:
Section on Historical, Artistic and Reflective Expression and Section on Intergovernmental Administration and Management

MODERATOR/PRESENTER
Jake Campbell
Adjunct Professor, California State University—Long Beach, Rowland Heights, CA
Conflict at Home: Assessing the Impact of VA Expenditures on Veteran Homelessness in the United States

PRESENTERS
Nicholas Armstrong
Senior Director, Research and Evaluation, Institute for Veterans and Military Families, Syracuse University, Syracuse, NY
In Search of an Enterprise Approach to Federal Policy Governing U.S. Military Veterans

Zachary Huitink
D’Aniello Family Post-Doctoral Research Fellow, Institute for Veterans and Military Families, Syracuse University, Syracuse, NY
Service Delivery Innovation and Diffusion in U.S. Military Veteran Policy: Case Studies of Leading Practices in United States

L. Christopher Plein
Professor, West Virginia University, Morgantown, WV
Unknown Terrain: Guiding Military Families through Civilian Health and Social Services Programs through the Department of Defense’s Exceptional Family Member Program

Panels

9:45 a.m. - 11:15 a.m. Centennial C

Public-Sector Transparency

PRESENTERS
Loan Le
President, Institute for Good Government and Inclusion, Oakland, CA
An Analysis of Existing Policy and Implementation: Conflicts of Interest Among Medical Professionals and Researchers and Their Impacts on Adherence to Informed Consent

Sabina Schnell
Assistant Professor, Syracuse University, Syracuse, NY
Transparency and Corruption: Revisiting the Evidence

Amporn Tamronglak
Professor, Thammasat University, Bangkok, Thailand
In Search for Public-Sector Transparency Measurement in Thailand

PRESENTER/COAUTHOR
Brian Collins
Associate Professor and MPA Coordinator, University of North Texas, Denton, TX
Institutional Impacts on Information Disclosure Among U.S. Local Government: Evidence from Local Governments in Arizona and Colorado

9:45 a.m. - 11:15 a.m. Centennial F

Social Equity and Its Impact on Governance
All Are Not Equal: Advancing Social Equity

Endorsed By:
Section on Democracy and Social Justice

MODERATOR/PRESENTER
Annie Miller
Assistant Research Professor, University of Denver, Denver, CO
Guiding Efforts to Achieve Equity in Countering Violent Extremism Programs

PRESENTER
Farid Elsahn
Professor and Program Director, Doha Institute for Graduate Studies, Doha, Qatar
Antecedents to the Under-Representation of Women in Leadership Positions in the Public Sector in the State of Qatar

Samantha Larson
Assistant Professor, University of Wisconsin—Oshkosh, Oshkosh, WI
Participatory Photo Mapping to Advance Social Equity at the Rural-Urban Continuum

Fatima Bayma de Oliveira
Professor, Fundacao Getulio Vargas Foundation, Rio De Janeiro, Brazil
Social Equity in Brazil: The Role of Affirmative Policies at Higher Education
Panels (continued)

9:45 a.m. - 11:15 a.m. Centennial A

Accelerated Weirding: Policy and Administration in Hothouse Futures

An Eye Toward the Future: Environment and Technology

MODERATOR/PRESENTER
Christopher Jones
Core Faculty, Walden University, Appleton, NY
When Everything Falls Apart

DISCUSSANT
Joyce Haines
Senior Core Faculty Member, Walden University, Lawrence, KS

PRESENTERS
LaMesha Craft
All Source Intelligence Analyst, Walden University, Woodbridge, VA
When Agriculture Bites Back

Linda Kiltz
Program Director, Walden University, Kalispell, MT
When Big Cities Go Bonkers

Tanya Settles
Faculty Director, Walden University, Littleton, CO
When Big Evacuation Becomes a National Pastime

Lynn Wilson
Executive Director and Doctoral Faculty, SeaTrust Institute and Walden University, Port Townsend, WA
When Good Waters Go Bad

9:45 a.m. - 11:15 a.m. Centennial H

Data, Measurement and Analysis for Better Decisions in Diverse Policy Areas around the World

Blurring the Lines: International and Comparative Public Administration

Endorsed By:
Section on Emergency and Crisis Management, Section on Public Administration Research, Section on Public Performance and Management and Section on Science and Technology in Government

MODERATOR/COAUTHOR
Jungwon Yeo
Assistant Professor, University of Central Florida, Orlando, FL
Big Data and Decisionmaking in Long Term Disaster Recovery: The 2016 Southern Louisiana Flood
and
Network Data Policymakers on the Refugee Crisis, Turkey

PRESENTERS/COAUTHORS
Claire Connolly Knox
Associate Professor and Program Director, University of Central Florida, Orlando, FL
Big Data and Decisionmaking in Long Term Disaster Recovery: The 2016 Southern Louisiana Flood

Kilkon Ko
Associate Professor, Seoul National University, Seoul, Korea
Measuring Policy Actors’ Influence on the Decisionmaking Process in Policy Networks

Hyun Hee Park
Assistant Professor, Kookmin University, Seoul, Korea
Measuring Policy Actors’ Influence on the Decisionmaking Process in Policy Networks

Michael Siciliano
Assistant Professor, University of Illinois—Chicago, Chicago, IL
Global Policy Change on the Use and Exchange of Genetic Material: Implications for Research Networks and Outcomes
**TUESDAY SESSIONS MARCH 13**

**Panels**  
(continued)

**COAUTHORS**

**Fatih Demiroz**  
Assistant Professor, Sam Houston State University, Huntsville, TX  
*Network Data Policymakers on the Refugee Crisis, Turkey*

**Mary Feeney**  
Associate Professor, Arizona State University, Phoenix, AZ  
*Global Policy Change on the Use and Exchange of Genetic Material: Implications for Research Networks and Outcomes*

**Kyujin Jung**  
Assistant Professor, Korea University, Seoul, Korea  
*Big Data and Decisionmaking in Long Term Disaster Recovery: The 2016 Southern Louisiana Flood*

**Naim Kapucu**  
Professor and Director, University of Central Florida, Orlando, FL  
*Network Data Policymakers on the Refugee Crisis, Turkey*

**Eric Welch**  
Professor, Arizona State University, Phoenix, AZ  
*Global Policy Change on the Use and Exchange of Genetic Material: Implications for Research Networks and Outcomes*

---

**TUESDAY SESSIONS MARCH 13**

**PRESENTERS**

**Mehmet Akif Demircioglu**  
Assistant Professor, National University of Singapore, Singapore  
*How Does Social Media Usage Affect Employees’ Job Motivation? Evidence from the Public-Sector*

**Taha Hameduddin**  
Doctoral Student and Associate Instructor, Indiana University, Bloomington, IN  
*Employee Engagement in the Public-Sector: Examining Its Link to Performance and Organizational Support*

**Geon Lee**  
Professor, Kyonggi University, Suwon, Gyeonggi-Do, China  
*Public Service Motivation Matters in Job Satisfaction Between Public and Private Sector in Korea? Using Propensity Score Matching Method*

**Bangcheng Liu**  
Professor, Shanghai Jiao Tong University, Shanghai, China  
*Can Public Service Motivation Activate Public Employees’ Entrepreneurial Intention? An Investigation in Chinese Context*

**Zonghe Zhang**  
Doctoral Student, Shanghai Jiao Tong University, Shanghai, China  
*Can Public Service Motivation Activate Public Employees’ Entrepreneurial Intention? An Investigation in Chinese Context*

---

**9:45 a.m. – 11:15 a.m.**  
**Centennial G**

**Public Service Motivation**

*Diamonds in the Rough: Human Resource Management*

ENDORSED BY:  
Section on Personnel Administration and Labor Relations

**MODERATOR/PRESENTER**

**Hyesong Ha**  
Post-Doctoral Fellow, Social Science Korea Research Team-Yonsei University, Seoul, Korea  
*Public Service Motivation Matters in Job Satisfaction Between Public and Private Sector in Korea? Using Propensity Score Matching Method*

---

**9:45 a.m. – 11:15 a.m.**  
**Centennial B**

**Fiscal Planning and Sustainability**

*On a Shoestring: Budget, Finance and Procurement*

**MODERATOR/COAUTHOR**

**Marc Holzer**  
Distinguished Professor, Suffolk University—Boston, Cambridge, MA  
*Village Fiscal Sustainability and Dissolution in New York State*
MARCH 13  TUESDAY  SESSIONS

Panels (continued)

PRESENTERS
Chantalle LaFontant
Doctoral Student, Indiana University, Bloomington, IN
Balancing Capital Budgeting and Debt Management: Building for the Future

Wenchi Wei
Doctoral Student, University of Kentucky, Lexington, KY
Does Professional Management of Municipalities Impact Government Fiscal Slack?

PRESENTERS/COAUTHORS
Minch Lewis
Adjunct Professor, Syracuse University, Syracuse, NY
Local Government Consolidation for Better Services: Practice and Theory

Matthew Ossenfort
County Executive, Montgomery County New York, Fonda, NY
Local Government Consolidation for Better Services: Practice and Theory

Thomas Sinclair
Associate Professor, Binghamton University, Dryden, NY
Why Do Villages Dissolve? A Local Public Economies Perspective

Pengju Zhang
Assistant Professor, Rutgers University—Newark, Montville, NJ
Village Fiscal Sustainability and Dissolution in New York State

COAUTHORS
Komla Dzigbede
Assistant Professor, State University of New York—Binghamton, Binghamton, NY
Why Do Villages Dissolve? A Local Public Economies Perspective

Yilin Hou
Professor, Syracuse University, Syracuse, NY
Local Government Consolidation for Better Services: Practice and Theory

William Roehr
Director, Program Development, Montgomery County New York, Fonda, NY
Local Government Consolidation for Better Services: Practice and Theory

Closing Plenary
11:30 a.m. - 1:00 p.m.  Centennial D

SPEAKER
Jane Pisano
Professor, University of Southern California, Sol Price School of Public Policy, Los Angeles, CA

MASTER OF CEREMONIES
J. Paul Blake
District IV Representative, ASPA National Council, Seattle, WA

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Inspired by Donald Stone since 1958.

Join us at the GSPIA Reception
Sunday, March 11, 6:30 - 7:30 p.m.
Hyatt Regency Denver, Centennial C
Support the legacy of Dr. Marc Holzer

Marc Holzer dedicated his illustrious career to preparing the next generation of public administration academics and practitioners to lead efficiently and effectively.

You can support his legacy by giving to the Marc Holzer Fund for Doctoral Students.

Marc Holzer Fund for Doctoral Students at Rutgers SPAA

Marc Holzer was the Founding Dean of the School of Public Affairs and Administration (SPAA) at Rutgers University–Newark, where he served as such from 2006-2016. In his honor, the Marc Holzer Fund provides merit-based financial assistance to SPAA public administration doctoral students who demonstrate a scholarly interest in public performance.

Thank you for helping to continue Marc’s work.
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