MIDWEST PUBLIC AFFAIRS CONFERENCE

ADAPTING PUBLIC SERVICE TO AN AGE OF TECHNOLOGICAL CHANGE

JUNE 6-8, 2018

UNIVERSITY OF ILLINOIS AT CHICAGO
Dear MPAC Colleagues,

Welcome to Chicago for the 2018 Annual Midwest Public Affairs Conference. The College of Urban Planning and Public Affairs (CUPPA) at the University of Illinois at Chicago (UIC) is delighted to be your host. UIC is one of only two public Research 1 universities in the state and the largest university in the City of Chicago.

CUPPA is the University of Illinois System’s home for the study of public policy and contemporary urban challenges. We combine engaged, multidisciplinary research and teaching to explore how communities can evolve to meet the needs of residents and improve lives. Our top ranked academic departments feature over 500 students studying undergraduate degrees in Public Policy and Urban Studies, two professional graduate programs in Public Administration and Urban Planning and Policy which have been accredited for over 40 years, and doctoral programs. CUPPA is home to 10 research centers, ranging from government finance, housing, economic development and transportation to civic engagement, race and public policy, and data visualization.

CUPPA faculty, staff, and students examine issues and challenges to ensure social justice, promote access to transportation and services, provide advocacy for underserved populations, create jobs in economically depressed neighborhoods, and improve government management and performance at all levels. Our students and alumni are uniquely skilled to build and transform sustainable urban neighborhoods and communities, manage and lead government and non-profit institutions, and to address the challenges presented in the 21st century.

We believe in our mission to promote just, resilient, and livable communities and we do all of it from our home base in Chicago. UIC is located right in the heart of one of the world’s global cities and we are a vital part of the educational, technological, and cultural fabric of the region. Our very home on campus, CUPPA Hall, showcases the potential of reuse and the vitality of Chicago history within our walls, which once were home to one of the city’s garment factories.

Chicago - a city on the move, a city of broad shoulders, a city that works - is a fantastic and also humbling place to focus on “Adapting Public Service to an Age of Technological Change.” I hope you will take advantage of all our campus and our city has to offer during your stay. Where better to learn the art of public service and change than in the city of Daniel Burnham, Saul Alinsky, Harold Washington, and Jane Addams (Hull-House is right next door, by the way)?

Be inspired! Enjoy! And come again!

Michael A. Pagano
Dean, UIC College of Urban Planning and Public Affairs
Director, Government Finance Research Center
Professor, Department of Public Administration
Colleagues,

I am pleased to welcome you to Chicago for our annual meeting. The Midwest Public Affairs Conference is proudly hosted this year by the College of Urban Planning and Public Affairs, located at the University of Illinois at Chicago - one of the nation’s premier urban universities. We hope you find your experience in our vibrant city to be enjoyable and enlightening.

Now in our fifth year, MPAC has established itself as ASPA’s regional affiliate event, with a faithful crowd of attendees that return year after year. We continue our promise to provide a quality conference that furthers research, practice and professionalization throughout the Midwest, while remaining accessible in both content and cost. I continued to be humbled that so many have attended our events, which have included conferences in Omaha, Columbus, Milwaukee, and Fort Wayne.

This year’s theme was chosen to highlight the growing importance of technology in public service, particularly to address a new round of complex technologies that could prove to be disruptive to our nation’s social systems and governance. To highlight this question, our program presents several sessions, panels and workshops that are designed to make you think about technology’s influence on public service education and practice. I invite you to dive into these sessions and explore how this emerging paradigm will influence your research, career, and academic programs.

We are pleased to be hosting the Second Annual Academic Women in Public Administration forum, and our Fourth Annual Local Governance Symposium. Our affiliate publication, the Journal of Public and Nonprofit Affairs, has a several notable details to report, among them listing in several popular databases, in their annual report. This year also marks the beginning of a leadership transition, as a new board will step into their trustee roles to lead the organization into its next phase of growth.

The trustees are happy to welcome Dr. Theresa Pardo, our academic keynote speaker, whose distinguished career in information technology provides an excellent basis for her prepared remarks. Mr. Tom Schenk, from the City of Chicago, will be our practitioner keynote speaker, and brings a substantial amount of experience in civic technology and analytics, and can speak as to how our city is providing innovative new solutions to its problems. We look forward to their remarks with great interest. Thank you for contributing to MPAC 2018, I hope you enjoy your time in Chicago!

Sincerely,

Stephen Kleinschmit, Ph.D.
MPAC President (2013-2018) and Founder
2018 Conference Chair
MPAC Board of Trustees

Stephen Kleinschmit – University of Illinois at Chicago
President (2013-2018), Founder and Conference Chair

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MPAC 2018 | Schedule Overview

**Wednesday, June 6th**

Afternoon at the Art Institute of Chicago | 111 S. Michigan Avenue  
2:00 – 5:00 p.m. For those that have RSVPed, spaced is limited.

Early Arrival Reception | Ambassador Public House | 6:00 – 8:00 p.m.  
310 S. Halsted Street, Chicago, IL

**Thursday, June 7th**

Opening Ceremony | Student Center East Illinois B | 750 S. Halsted Street  
9:00 - 9:30 a.m.

Concurrent Session I | 9:40 -11:00 a.m.

Concurrent Session II | 11:10 a.m. - 12:30 p.m.

Plenary Session & Lunch | Student Center East Illinois Room | 12:40 – 2:00 p.m.

Concurrent Session III | 2:10 - 3:30 p.m.

Concurrent Session IV | 3:40 - 5:00 p.m.

Reception and Social | Union Station, Pennsylvania Room | 225 S. Canal Street  
6:00 - 8:00 p.m.

**Friday, June 8th**

Concurrent Session V | 9:00 a.m. – 10:30 a.m.

Concurrent Session VI | 10:40 a.m. – 12:00 p.m.

Lunch, Announcements & Closing Plenary | SCE Illinois Room | 12:10 - 1:50 p.m.

Concurrent Session VII | 2:00 p.m. – 3:30 p.m.

Informal Social, Haymarket Brewery | 737 W. Randolph Street | 7:00 - 9:00 p.m.
Wednesday, June 6th

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Thursday, June 7th

Opening Ceremony | SCE Illinois B
9:00 AM to 9:30 AM

Welcome to the University of Illinois at Chicago
Michael Pagano, Dean, UIC College of Urban Planning and Public Affairs

MPAC Opening, Conference Navigation & Annual Report
Stephen Kleinschmit, MPAC President

Journal of Public and Nonprofit Affairs – Annual Report
Bruce McDonald III, JPNA Editor in Chief

Thursday: 1st Concurrent Session
9:40 AM to 11:00 AM

4th Annual MPAC Symposium on Local Governance, Session I | SCE Dearborn B
Chair: Douglas M. Ihrke, University of Wisconsin-Milwaukee

1. Determinants of Policy Conflict in Small Wisconsin Communities
   - Scott McCallum, University of Wisconsin-Milwaukee, former Wisconsin Governor
   - Douglas M. Ihrke, University of Wisconsin-Milwaukee
   - Michael R. Ford, University of Wisconsin Oshkosh

2: Leadership and Governance: Executive Director Perceptions of Board Chairs and Their Performance on Nonprofit Boards in Two Countries
   - Troy Washington, University of Wisconsin-Milwaukee
   - Douglas M. Ihrke, University of Wisconsin-Milwaukee

3: Examining Nonprofit Executive Director – Board Relations in Two Countries as they Relate to Perceptions of Board Effectiveness: Executive Director Perspectives
   - Michael R. Ford, University of Wisconsin Oshkosh
   - Douglas M. Ihrke, University of Wisconsin-Milwaukee
   - Todd Ebling, University of Wisconsin-Milwaukee
4. The Effective Governance of Small Cities: An Examination of Rural and Suburban City Councils
   • Joshua M. Tegen, University of Wisconsin-Milwaukee

70 Acres in Chicago: Cabrini Green Film Screening & Panel | SCE Cardinal
Chair: Dagney Faulk, Ball State University

The session will include a screening and discussion of the documentary 70 Acres in Chicago (55 minutes) about Chicago’s Cabrini Green Public Housing Project, which was torn down and turned into a mixed-income community. The film highlights many issues relevant to public administration including the process used to inform residents about the tearing down of public housing and receiving input about the process.

Shot over the course of 20 years, 70 Acres in Chicago documents this upheaval, from the razing of the first buildings in 1995, to the clashes in the mixed-income neighborhoods a decade later. 70 Acres in Chicago tells the volatile story of this hotly contested patch of land, while looking unflinchingly at race, class, and who has the right to live in the city. 2016 Winner: Best Documentary at the Collected Voices Film Festival.

Panelists:
• Ronit Bezalel, Filmmaker
• Dagney Faulk, Ball State University
• Janet L. Smith, University of Illinois-Chicago

Public-Private Partnerships and Volunteerism | SCE Monarch
Chair: Vickie Edwards, Western Michigan University

1. Volunteers and Service Delivery in California Cities: Exploring Trends and Management Implications
   • Eric Zeemering, Northern Illinois University

2. Public Service Domains and Interlocal Agreement Network Structure: A Longitudinal Study of 25 Service Types in Iowa
   • Victor G. Hugg, University of Illinois at Chicago

3. The Ethics of "Volun-tolding": Coercive Volunteerism in Modern Society
   • Vickie Edwards, Western Michigan University
   • Stephen Kleinschmit, University of Illinois at Chicago

4. Sharing the Burden: Integrating Public-Private Partnerships into Urban Communities
   • Dan Ziebarth, Marquette University
Meet Professors Headley, Landers and Rea

Andrea Headley, Criminal Justice and Public Administration.
Headley’s research centers on organizational behavior, public service delivery and criminal justice management.

Jim Landers, Enarson Fellow in Public Budgeting and Financial Management.
Until this appointment, Landers was the director of the Office of Fiscal and Management Analysis for the Indiana Legislative Services Agency.

Chris Rea, Regulation and Policy.
Rea’s research explores the political dynamics of market economies, institutional and organizational change, economic and environmental regulation and the politics and scientific knowledge.

The John Glenn College of Public Affairs at The Ohio State University is pleased to welcome three new faculty members whose unique expertise and experience add tremendous value to our research capability and undergraduate, graduate and professional programs.

Across the policy spectrum – from food policy to science and technology policy to energy policy and beyond – the Glenn College makes an impact.
**Journal Editors Roundtable | SCE White Oak**
Chair: Bruce McDonald III, North Carolina State University

The editors panel provides conference attendees the opportunity to meet and talk with the editors of leading journals in public administration. As an open forum, attendees will have the opportunity to ask questions about the publication process and how to publish in the representative journals.

Panelists:
- Jered Carr, University of Illinois at Chicago – Urban Affairs Review
- Bruce McDonald III, North Carolina State University – Journal of Public Affairs Education
- Lindsey McDougle – Rutgers University-Newark, Journal of Public and Nonprofit Affairs
- Jessica Sowa, University of Baltimore – Review of Public Personnel Administration

**Thursday: 2nd Concurrent Session**
**11:10 AM to 12:30 AM**

**4th Annual MPAC Symposium on Local Governance, Session II | SCE Dearborn B**
Chair: Douglas M. Ihrke, University of Wisconsin-Milwaukee

1. The Governance Challenges Facing Large Wisconsin Cities
   - Brian Cherry, Northern Michigan University
   - Douglas M. Ihrke, University of Wisconsin-Milwaukee

2. Who are the Real Interest Groups in School Settings in Wisconsin?
   - Josephine Gatti Schafer, Kansas State University
   - Michael R. Ford, University of Wisconsin Oshkosh

3. School Administration Reform Adoption in a Post-Collective Bargaining Governance Environment
   - Michael R. Ford, University of Wisconsin Oshkosh
   - Douglas M. Ihrke, University of Wisconsin-Milwaukee

4. Determinants of Citizen Satisfaction with their Local Communities: Evidence from the Hoosier Survey
   - Charles D. Taylor, Ball State University

**Racial Equity Analysis in Three Chicago Neighborhoods | SCE Cardinal**
Racial Equity Impact Analysis (REIAs) have been utilized in over 225 jurisdictions in the United States. In Chicago, however, the first recorded use of a REIA with respect to school closures occurred in 2017 in the neighborhoods of Englewood, Logan Square and South Loop. Please join some of the key policy analysts who lead the REIA process in these neighborhoods to learn about the challenges...
and potentially transformative policy-making that can happen when community input is valued as an indispensable step in the process.

- Kathleen Yang-Clayton, University of Illinois at Chicago
- Rupa Ramadurai, Assistant General Counsel, Office of the General Counsel, Illinois State Board of Education
- Adam Slade, Senior Consultant, Research and Consulting Center, Government Finance Officers Association
- Juan Sebastian Arias, Program Officer, Enterprise Community Partners

**City Management and Governance | SCE White Oak**
Chair: Vickie Edwards, Western Michigan University

1. Compensating City Council
   - Kellen Zale, University of Houston Law Center

2. Learning Cities for America: Measuring Public Service through Changing Lifelong Learning Policy
   - Scott Leodis, DePaul University

   - Rob Philpott, City of Summerside, PEI

4. Wanted: Women in City Management
   - Ronna M. Weyland, Park University
   - Zseraldina Ferenczi, Park University
   - Elizabeth Pauley, Park University
   - Colombe Iyeza, Park University

**Organizational Theory | SCE Monarch**
Chair: Adam Williams, University of Illinois at Springfield

1. Learning and Structure: Examining the Development of Networks and Collaborative Ties to Enhance the Processes and Functions of Organizations
   - Adam M. Williams, University of Illinois at Springfield
   - J. Travis Bland, University of Illinois at Springfield

2. The Architecture of Environment: Exploring the Decision Context of Federal Project Grant Programs
   - Jordan T. Long, University of Georgia
   - Dr. Benjamin M. Brunjes, University of Washington

   - Tianshu Zhao, University of Illinois at Chicago
   - Kelly LeRoux, University of Illinois at Chicago
We perform customized studies that cover a variety of topics for state and local government, federal agencies, local and regional economic developers, businesses, and more.

Our clear, comprehensive analysis makes local, state, and national public policy issues accessible to community leaders, policy makers, and the general public.

We provide easy access to national data sets, economic calculators and socioeconomic statistics through the web tools of the CBER Data Center at cberdata.org.

We hold the annual Indiana Economic Outlook and the quarterly Business Roundtable covering local economic forecasts.

We work with the Indiana Communities Institute and RUPRI Center for State Policy to develop programs and coursework relevant for state and local policy makers.

We translate CBER data and research into visual displays that speak to our audience.

• Assessing E-Readiness and the Human Development & Technology Index
• School Corporation Size & Student Performance: Evidence from Indiana
• How Vulnerable Are American Communities to Automation, Trade, & Urbanization?
• Conexus Indiana 2017 Manufacturing and Logistics Report Card
• Footloose Jobs & Urbanization

765-285-5926
cber@bsu.edu
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4. Utilizing Transaction Cost Economics to Explore the Formation of Multijurisdictional Drug Task Forces
   - Kathryn L. Schwab, North Carolina State University
   - James R. Brunet, North Carolina State University
   - Jason Coupet, North Carolina State University

**Thursday: Plenary and Lunch | SCE Illinois B**
**12:40 PM to 2:00 PM**

Luncheon Speaker & Practitioner Keynote
**Tom Schenk Jr., Chief Data Officer, City of Chicago**

Awards Program
**Michael Ford, MPAC Awards Chairman**

President’s Address
**Stephen Kleinschmit**

**Tom Schenk, Jr.**
Chief Data Officer, City of Chicago

Tom Schenk is a researcher and author in the fields of data science, open data, data visualization, and education research and policy. He is currently the Chief Data Officer at the City of Chicago, which includes leadership of the strategic use of data to improve the efficiency of city operations and improve the quality of life for residents. Tom has led the expansion of Chicago’s open data portal, implementation of predictive analytics to optimize city services, and leading the City’s database and business intelligence teams. Tom has also co-founded and is currently the Chair of the Civic Analytics Network, an association of nearly two-dozen city CDOs, based at Harvard University’s Ash Center for Democratic Governance and Innovation.

Tom wrote the Circos Data Visualization How-To and published several academic papers and book chapters. He has previously served as senior research at Northwestern University’s Department of Medical Social Sciences and led institutional effectiveness and accountability at the Iowa Departments of Education. He has led innovative efforts to use student-level longitudinal data to improve and measure education outcomes. He also led science, technology, engineering, and mathematics (STEM) policy in Iowa and was a coauthor of Iowa’s STEM roadmap. Tom was a visiting scholar with Iowa State University’s Office of Community College Research and Policy where he studied graduate-student unionization. He was also a lecturer at Grand View University in
economics and statistics. He earned a master’s degree in economics from Iowa State University and a bachelor’s from Drake University.

**Thursday: 3rd Concurrent Session**
**2:10 PM to 3:30 PM**

**Civic Technology Forum | SCE Cardinal**

What happens when people with technical skills, NGOs, and public-sector workers collaborate to solve civic challenges? That is the question that the Civic Tech movement strives to answer. Civic Technologists are developers, designers, data folks, anyone with a technical skill that wants to apply that skill to the public good. Often, “public good” means working on issues related to the functioning of democracy in an urban environment. It can also be about making cities and neighborhoods cleaner, safer, more accessible places to work and live. Or it can be about providing access to government resources, and government access to the residents they serve. In the end, it’s about using tech to make a more livable and equitable city and nation. Please join the Microsoft Cities team to explore what civic technology means for public affairs.

- Adam Hecktman, Director of Technology and Civic Innovation
  Microsoft Cites
- Soren Spicknall, Microsoft Civic Technology Fellow

**Finance and Taxation | SCE White Oak**

Chair: Rebecca Hendrick, University of Illinois at Chicago

1. Improving Tax Increment Financing for Economic Development
   - David Merriman, University of Illinois at Chicago

2. Community Economic Development: A Comparison of Two Approaches
   - James Vanderleeuw, Park University
   - Greg Moore, Park University
   - Jason Sides, Southeast Missouri State University
   - Kirill Zhuraullou, Park University

3. Taxation and Citizen Choice: The Effect of a County Charter on Property Taxes
   - Bruce D. McDonald, III, North Carolina State University
   - Sarah E. Larson, University of Central Florida

   - Rebecca Hendrick, University of Illinois at Chicago
   - Farhad Omeyr, University of Illinois at Chicago
Civil Service Reform Under Trump – Prospects & Possibilities | SCE Fort Dearborn B
The panel will feature a discussion among the panelists on the topic of federal civil service reform. The panel will review recent reform proposals including those of the Partnership for Public Service (2014) and the National Academy of Public Administration (2017) and ideas presented by President Trump in his Proposed 2019 Budget. The panel will also review the most recent reform legislation, the VA Accountability and Whistleblower Act of 2017, which some have suggested should serve as a model for the rest of the executive branch.

- James Thompson, University of Illinois at Chicago
- Anna Marie Schuh, Roosevelt University
- Michele Schroeder, U.S. Merit Systems Protection Board
- Dean Eitel, University of Illinois at Chicago

Making Your Membership Work for You: ASPA Membership Workshop
SCE Fort Dearborn | SCE Prairie
Meet ASPA’s Membership coordinator, Phillip Carlisle, who will provide an in-depth review of the benefits of your ASPA membership and provide detail of upcoming initiatives.

- Phillip Carlisle, ASPA Membership Coordinator

Thursday: 4th Concurrent Session
3:40 PM to 5:00 PM
2nd Annual Academic Women in Public Administration Roundtable
SCE Dearborn B
Chairs: Kelly LeRoux (UIC) and Alicia Schatteman (NIU)
Join our panelists for the second annual Academic Women in Public Administration Roundtable. This facilitated discussion discusses trends that influence the career development and research of women in public affairs and administration.

Panelists:
- Kelly LeRoux, University of Illinois at Chicago
- Theresa Pardo, University of Albany
- Josephine Gatti Schafer, Kansas State University
- Alicia Schatteman, Northern Illinois University

Technology and Policy | SCE White Oak
Chair: James Thompson, University of Illinois at Chicago
1. Technological Modernization and SNAP Participation Rates
- Samuel Kurtz, University of Illinois at Chicago
2. i-Government: Interactive Government Enabling Civic Engagement and a New Volunteerism
• Linda-Marie Sundstrom, California Baptist University
• David Clayton Powell, California State University, Long Beach

3. Use of Big Data with Smart City Initiatives in Florida
• Tammy Esteves, Troy University

• Maris Stella Swift, Grand Valley State University
• Jacob Deming, Grand Valley State University

**Personnel Management | SCE Monarch**
Chair: Gregory Plagens, Eastern Michigan University

1. Explaining Variation in Government Employee Perceptions of Pay and Performance
• Gregory K. Plagens, Eastern Michigan University
• Barry Pyle, Eastern Michigan University

2. The Effect of Pay-for-Performance on Performance of Public Organizations: The Analysis of 30 Korean Public Enterprises
• Jinsol Park, University of Kentucky

3: Performance Reforms, Rewards, and Sanctions: Do Performance Policies Enhance Student Outcomes?”
• Barbara Patrick, Eastern Michigan University
• James Newman, Southeast Missouri State University

____________________________________________________________________________________

**Reception and Social | Union Station, Pennsylvania Room**
**225 S. Canal Street | 6:00 - 8:00 p.m.**

Join us for our evening reception in Chicago’s historic Union Station. Located a few short blocks from the conference hotel, our reception is housed in the hub of America’s largest rail passenger station. The current station was designed by famed architect Daniel Burnham and completed in 1925. It is the primary destination for many Amtrak, CTA and Metra travelers. We will be meeting in the Pennsylvania Room, a private space, for a catered reception and bar.
5 Reasons to Join ASPA

The American Society for Public Administration is the largest and most prominent professional association for public administration. It is dedicated to advancing the art, science, teaching and practice of public and nonprofit administration. Find more membership details online at www.aspanet.org/membership.

Extensive Networking Opportunities

ASPA offers wide and diverse opportunities to network, volunteer and lead. You can participate at a local, regional or national level and choose opportunities that are best for you and your professional credentials. From networking at Chapter events or participating in topic-based Section research to leading your group and connecting with other leaders, you’ll gain exposure to the field and become a part of a vast network of public administration professionals.

www.aspanet.org/chapters | www.aspanet.org/sections | www.aspanet.org/leadership

Professional Development Webinars and BookTalks

Every month ASPA members receive complimentary access to e-learning opportunities through our webinars and BookTalks. Hear from experts in the field about best practices, trends and more. Not available to participate? Make the most of the archives, where you can catch up on topics recently covered.

www.aspanet.org/webinars | www.aspanet.org/booktalks

Chapter and Section Membership

ASPA Chapters and Sections provide excellent opportunities for public administrators—practitioners, students and academics alike—to meet and network within their geographic or interest areas. Most Chapters host networking events and meet regularly to keep everyone informed on the latest trends. Sections publish journals and newsletters that keep you current in your field. Get involved today!

www.aspanet.org/chapters | www.aspanet.org/sections

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Enjoy a free member subscription to PAR, the top journal in public administration for the last 77 years. Stay current on topics and research important to today’s public administrators. Your subscription also includes access to online articles and PAR’s extensive archives.

www.aspanet.org/PAR

PA TIMES and PA TIMES Online

Enjoy a free subscription to ASPA’s quarterly magazine, PA TIMES. Focusing on concerns central to public administrators, it highlights best practices in the field and other news and current events. PA TIMES Online, issued twice weekly, contains the latest commentary from public administrators on current happenings.

www.aspanet.org/PATimes | www.patimes.org
Friday, June 8th

Friday: 1st Concurrent Session
9:00 AM to 10:20 AM

Roundtable: Understanding the Role of Disruptive Technology: A New Imperative for Public Affairs Education | SCE Dearborn B
This panel will address concerns of academic program directors seeking to prepare the next generation of public officials for a future of accelerating technologic change. The discussion will focus on identifying the needs of public sector employees in managing disruptive technologies, the state of MPA/Computer and Information Science joint programs, and potential disruptions from future generations of technology

Panelists
- George W. Dougherty, Jr., University of Pittsburgh
- Stephen Kleinschmit, University of Illinois at Chicago
- Theresa Pardo, University of Albany
- Meagan Van Gelder, University of Nebraska-Omaha

Urban Governance | SCE Illinois B
Chair: Aaron Deslatte, Northern Illinois University

   - Aaron Deslatte, Northern Illinois University

2. How High is the Mountain of Debt? Tall Tales from Four Urban Areas
   - John Topinka, University of Memphis

   - Jing Wu, China University of Mining and Technology

4. Is There Coercion in Local Emergency Management Policy Implementation?
   - Sean Hildebrand, Ball State University

Philanthropy and the Nonprofit Sector | SCE White Oak
Chair: Kelly LeRoux, University of Illinois at Chicago

1. Elite Philanthropy and the Effects of Social Capital
   - Charles Van Hecke, University of Illinois at Chicago

2. What Defines a Co-Productive Veteran Service Nonprofit Organization: Networking, Volunteering, and Bureaucratic elements
   - Jun Li, University of Illinois at Chicago
   - Kelly LeRoux, University of Illinois at Chicago
3. Impact of Corporate Social Responsibility (CSR) on Nonprofit Sector
   • Meena Subedi, Florida Atlantic University

**Directions in Doctoral Research | SCE Monarch**
Chair: Robert W. Smith, University of Illinois at Springfield

   • Crystal Snodgrass VanDeventer, University of Illinois at Springfield

2. Sustainable Municipal Solid Waste Management in the United States: Waste-to-Energy Adoption and Integration
   • Yetunde Agbesola, University of Illinois at Springfield

3. Shifting Venues and Incomplete Policy Change
   • Cynthia Stephenson Lamar, University of Illinois at Springfield

4. Balance of Care: How Institutional Long-Term Care Compares with Home-And-Community Based Services on Medicaid Recipients’ Survival Trajectory?
   • Nelson Agbodo, University of Illinois at Springfield

**Friday: 2nd Concurrent Session**
**10:30 AM to 12:10 PM**

**Nonprofits and Urban Policy Problems | SCE Dearborn B**
Chair: Kelly LeRoux, University of Illinois at Chicago

1. The Impact of Nonprofits on Increasing Voter Participation: Evidence from U.S. Counties
   • Kelly LeRoux, University of Illinois at Chicago

2. Bridging Nonprofit Support, Polycentricity, and Public Service Outcomes: Evidence from U.S. Large City Park Systems
   • Yuan (Daniel) Cheng, University of Minnesota
   • Yu (Kelly) Shi, University of North Texas
   • Simon Andrew, University of North Texas

3. Quality Control in the Urban Hollow State: Evidence from the Milwaukee School Voucher Experience
   • Michael R. Ford, University of Wisconsin Oshkosh

4. For the Public Good? The Role of Nonprofits in Facilitating Successful Sustainable Development
   • Nathaniel Wright, Texas Tech University
   • Tony Reames, University of Michigan
Technology and Communication | SCE White Oak
Chair: Alicia M. Schatteman, Northern Illinois University

1. Engaging Citizens in Local Government through New Technologies and "Old School" Techniques: A Longitudinal Study of City and County Governments in Northern Kentucky
   • Julie Cencula Olberding, Northern Kentucky University
   • Kyle Dorriere, Northern Kentucky University
   • Drew Tillow, Northern Kentucky University

2. City Websites and Accidental Strategy in Local Economic Development
   • James Vanderleeuw, Park University
   • Alla Adams, Park University
   • Harold Griffin, Park University
   • Jason Sides, Southeast Missouri State University

3. Embracing Technology: An Undergraduate Nonprofit Course to Improve Digital Literacy and Maximize Student Engagement
   • Alicia M. Schatteman, Northern Illinois University

4. Accommodating Public Employee Religion in the Age of Social Media and the Need to Clarify De Minimis Burdens
   • James N. Szymalak, University of Wisconsin-La Crosse

Political Economy and Theory | SCE Monarch
Chair: Matthew Mingus, Western Michigan University

1. Exploring the Loss of Regular Order: New, Old, or Just Getting Worse
   • Matthew Mingus, Western Michigan University

2. Critical Race Theory as a Tool for Understanding Medicaid Expansion Decision Making in a Post-Affordable Care Act Environment
   • Ty Price Dooley, University of Memphis

3. School District Size and Student Performance: Evidence from Indiana
   • Srikant Devaraj, Ball State University
   • Dagney Faulk, Ball State University
   • Michael J. Hicks, Ball State University

   • Vadym Pyrozhenko, University of Michigan at Dearborn

Friday: Plenary and Lunch | SCE Illinois B
12:20 PM to 1:50 PM

Luncheon Speaker & Academic Keynote
Theresa Pardo, Director, Center for Technology in Government
University of Albany

Community iMPACt Award
Mr. Randy Blankenhorn, IDOT Secretary

MPAC 2019 Announcement
Stephen Kleinschmit, MPAC President
A sustainable degree for the future.

Master of Public Administration
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PhD in Public Administration

Learn more at spa.unomaha.edu.
Dr. Theresa Pardo serves as director of the Center for Technology in Government (CTG) at the University at Albany. CTG works closely with multi-sector and multi-disciplinary teams from the U.S. and around the world to carry out applied research and problem-solving projects focused on the intersections of policy, management, and technology in the governmental context. With funding from the National Science Foundation (NSF), the United Nations (UN), the World Bank, the Library of Congress and a host of other private and public organizations, CTG has produced groundbreaking work in the fields of information and knowledge sharing, open government and open data, e-government, social media policy, and mobile technologies and human services delivery.

Dr. Pardo serves as Open New York adviser to New York State Governor Andrew M. Cuomo and was recently appointed expert advisor to the Open Data 500 Project. She serves as international advisor to the E-Government Committee for the China Information Association and is president of the Digital Government Society, a global multi-disciplinary organization of scholars and practitioners interested in the development and impacts of digital government.

Dr. Pardo serves on a number of national and international advisory and editorial boards, including the International Conference on Theory and Practice of Electronic Governance (ICEGOV) conference series Advisory Committee, Government Information Quarterly, the U.S. Government Accountability Office Executive Council on Information, Management, and Technology, and the Data Center for Applied Research in Social Sciences at Centro de Investigacion y Docencia Economicas (CIDE) in Mexico City. She is also a senior adviser to the Informatization Research Institution, State Information Center in China and is a member of the Board of Champions for the New York State Science, Technology, Engineering, Arts, and Math (STEAM) Girls Collaborative.

Dr. Pardo has published over 125 articles, research reports, practice guides, book chapters and case studies and is ranked among the top five scholars in her field in terms of productivity and citations to her published work. She has received numerous awards including best journal and conference paper awards for her published work, the University at Albany's Excellence in Teaching Award and the Rockefeller College Distinguished Service Award.
She holds research professor appointments in Public Administration and Policy and Informatics. She is the co-developer of the concentration in Information Strategy and Management at Rockefeller College of Public Affairs and Policy. Pardo is also on the faculty of UAlbany's Institute for Financial Market Regulation.

**Friday: 3rd Concurrent Session**

2:00 PM to 3:30 PM

**Demonstration: Virtual and Augmented Reality Applications for Public Administration | SCE Dearborn B**

Join our presenters for an introduction to virtual and augmented reality applications for public administration. After a brief presentation, attendees will be able to try out virtual reality with a demonstration of the capabilities of the HTC Vive room-scale VR unit.

Stephen Kleinschmit, University of Illinois at Chicago
Adam Brown, Dark Catt Studios

**State and Regional Development | SCE White Oak**

Chair: Beverly Bunch, University of Illinois at Springfield

1. Budgeting in the State of Illinois: Learning from the Past, Looking to the Future
   - Beverly Bunch, University of Illinois Springfield

2. The Effects of Oil and Gas Booms on State Revenues
   - Dody D. Hutabarat, The University of Illinois at Chicago

3. The Expanding Divide: The Intersection of Poverty, School Retention, and Internet Presence Among At-Risk Youth in Rural Communities
   - Ty Dooley, University of Memphis

4. Business Industry Diversity and Social Status in Missouri’s Rural Communities
   - Gavin Jaco, Southeast Missouri State University
   - Jason Sides, Southeast Missouri State University

**Nonprofit Finance and Sustainability | SCE Monarch**

Chair: Alicia M. Schatteman, Northern Illinois University

1. Out of Balance: Factors Affecting the Level of Nonprofit Financial Reserves
   - Alicia M. Schatteman, Northern Illinois University
   - Yanjun Liu, Northern Illinois University

2. Death of a Nonprofit: The Effect of Fiscal Health on Nonprofit Failure in North Carolina
   - Bruce D. McDonald, Ill, North Carolina State University
   - John Winston “Winn” Decker, North Carolina State University
   - Bradley Holliday, North Carolina State University
   - Pat Roberts, North Carolina State University
3. Explaining Charitable Nonprofit Revenue Structures without Modern Portfolio Theory
   - William Cleveland, Springfield College

4. The Role of Stand-Alone Business Entities in Sustaining the Newly Established Nonprofit Organizations
   - Sharif Shamroukh, Walden University

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**Health and Wellness | SCE Prairie**
Chair: Maximiliano Mendieta, University of Michigan at Flint

1. Acute and Palliative Care Opportunities in the Medicare Benefit for Hospice Patients
   - Maximiliano Mendieta, University of Michigan at Flint

2. Healthcare and missed opportunities: The politics of rural healthcare facilities in Missouri
   - Parker Brown, Southeast Missouri State University
   - Jason Sides, Southeast Missouri State University

3. Food Insecurity: The Student Experience
   - B.J. Fletcher, University of Nebraska at Omaha

   - Anne R. Williamson, University of Missouri – Kansas City

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